# 65 Financial Year ANNUAL REPORT 2011





#### **GENERAL INFORMATION**

REPORT ON OPERATIONS FOR THE CONSOLIDATED AND STATUTORY FINANCIAL STATEMENTS

CONSOLIDATED FINANCIAL STATEMENTS OF CEMENTIR HOLDING SPA

STATUTORY FINANCIAL STATEMENTS OF CEMENTIR HOLDING SPA

- 7 Letter from the Chairman
- 8 Notice of Ordinary Shareholders' Meeting
- 11 Directors, officers and auditors
- 13 Group profile
- 14 International presence
- 16 Main performance and financial data
- 26 Directors' report on operations
- 35 Reconciliation of shareholder's equity and net income of the Group parent
- 38 Consolidated financial statements
- 45 Notes to the consolidated financial statements
- 84 Annexes to the consolidated financial statements
- 87 Certification of the consolidated financial statements pursuant to Article 81-ter of CONSOB Regulation no. 11971 of 14 May 1999, as amended
- 88 Report of the Board of Auditors
- 90 Report of the independent auditors on the consolidated financial statements
- 94 Financial statements
- 99 Notes to the financial statements
- 128 Annex to the financial statements
- 131 Certification of the financial statements pursuant to Article 81-ter of CONSOB Regulation no. 11971/99, as amended
- 132 Report of the independent Auditors on the financial statements
- 134 Ordinary Shareholders' Meeting Minutes
- 150 Group Structure



# GENERAL INFORMATION

- 7 Letter from the Chairman
- 8 Notice of Ordinary Shareholders' Meeting
- 11 Directors, officers and auditors
- 13 Group profile
- 14 International presence16 Main performance and financial data









Dear Shareholders,

the 65<sup>th</sup> financial year closed with an inversion in the trend of the most significant industrial parameters, despite the persistent uncertainty on international markets and a weak economic and property cycle in the most important western European countries and the USA.

We are aware that we are experiencing an exceptional period with regard to certain aspects due to the sovereign debt crisis in the Euro zone joined by geopolitical tension in countries

such as Egypt and the ongoing weakness of a number of important drivers of cement demand such as infrastructure investments and residential construction, which in some countries has reached all time lows. However, Cementir faces this complex macro-economic situation fortified by geographic diversification launched more than ten years ago and which today means the company is more insulated from individual markets cyclical fluctuations, as demonstrated by 2011 results, which show a Revenues increase by almost 11%, an EBITDA increase of over 14% and an Operating income increase of nearly 61%, compared with the previous year.

With a Net financial position just under a third of Shareholders' equity and at around 2.9 times EBITDA, our equity soundness ensures us stability and permits us, despite current uncertainty, to continue to believe in the growth of the business and undertake important investments such as the complete overhaul of the Taranto plant, after having just completed an ambitious three-year project involving approximately Euro 200 million of investments in new production capacity.

Precisely because we firmly believe in the importance of sustainable growth, we have launched a series of initiatives in the field of the treatment and handling of waste in Turkey, with the aim of reducing the use of fossil fuels in the production of cement and adding new sources of income and growth.

Market challenges oblige us to make a daily effort aimed at creating synergies, pursuing excellence and showing constant and diligent attention towards the environment and the communities in which we operate. Accordingly, we continue to dedicate resources and energy to projects aimed at recovering profitability, which range from the structural costs reduction to efficiency improvement in main operating processes. In fact, there is no doubt that the current crisis has sharply brought to our attention the need to review our organisation, to whose process of change started at the end of 2009 via the Cementir 3.0 project.

Every day, each one of us is doing our utmost to make sure that the Cementir Group can continue along that route of creating value which has allowed us to stand out over the years.

**Francesco Caltagirone Jr.**Chairmaniof the Board of Directors

#### NOTICE OF ORDINARY SHAREHOLDERS' MEETING

The Shareholders are hereby called to the Ordinary Shareholders' Meeting to be held at the Company's registered office in Rome at Corso di Francia, 200, on 18 April 2012 at 12:00 p.m.at first calling, and, if necessary, on 7 May 2012 at the same place at 16:00 p.m. at second calling, to vote upon the following:

#### **AGENDA**

- Presentation of the statutory financial statements at 31 December 2011, accompanied by the reports of the Board of Directors, the Board of Auditors and the independent auditors, with approval of the related and consequent resolutions; presentation of the Group's consolidated financial statements at 31 December 2011 and accompanying reports, with approval of the related and consequent resolutions;
- Compensation policy for the members of the management and controlling bodies of the company, as well as of the managers with strategic responsibilities of the Company ex article 123-ter c. 6 of the Legislative Decree No. 58/1998; with approval of the related and consequent resolutions;
- 3. Appointment of the Board of Directors for the period 2012, 2013 and 2014, subject to determination of the number of Directors to be appointed and determination of the related remuneration, with approval of the related and consequent resolutions;
- 4. Appointment of the External Auditor for the period 2012-2020 and determination of the relevant remuneration, with approval of the related and consequent resolutions.

#### Share capital and voting right

As of the date of this notice, the share capital of Cementir Holding SpA is equal to euro 159.120.000 and is divided into No. 159,120,000 ordinary shares with a nominal value of 1.00 euro each. Each share grants the shareholder one vote. As of today the Company does not hold any shares belonging to its own share capital.

#### Title to participate at the Shareholders' Meeting

Pursuant to Article 83-sexies Legislative Decree No. 58/98 and the Bylaws, the eligibility to attend the Shareholders' Meeting and exercise the right to vote - also with a proxy - shall be certified by means of a communication sent to the issuer by the intermediary, in accordance with the data in its accounting records related to the and of the accounting day of the seventh business day (*Record Date*) before the date set for the first calling of the Shareholders' Meeting (i.e. by the end of April 5, 2012). Debit or credit entries posted to the accounting records after the Record Date are irrelevant for purpose of determining the eligibility to exercise the right to vote at the Shareholders' Meeting.

#### Representation at the Shareholders' Meeting

Ordinary proxy

Shareholders with voting rights may be represented in the Shareholders' Meeting by means of a written proxy, except as limited by the Bylaws or applicable law. A written proxy may be granted using the proxy available at the Company's website www.cementirholding.it. The proxy may be notified to the Company either in a registered letter sent to the Company's registered office (addressed to Cementir Holding SpA – Department of Legal Affairs – Corso di Francia n. 200 – 00191 Rome) or with an electronic communication sent to the certified mail address: legale@pec.cementirholding.it.

Proxy to the representative appointed by the Company

Proxies may also be granted, with voting instructions, to the delegate Mr. Domenico Sorrentino, who was designated by the Company for this purpose pursuant to Article 135-undecies of the Legislative Decree No. 58/98. Proxy granted to the abovementioned representative designated by the Company must be given in the manner specified in the proxy statement provided for this purpose which will be available on the Company website www.cementirholding.it, where interested parties may also find information about the proper method to communicate the proxies to the Company by the close of two business

days before the date set for the first calling of the Shareholders' Meeting (i.e. by the end of April 16, 2012). The proxy will be effective only for those motions for which voting instructions are provided. The proxy and the voting instructions are revocable within the same period of the below. Shareholders are hereby reminded that votes may not be cast by mail or electronically.

#### Filing of Slates of Candidates

Pursuant to the Article 147-ter Legislative Decree No. 58/98 and the Bylaws, the members of the Board of Directors will be elected by slate voting. Slates of candidates for the office of Director may be presented by shareholders who, alone or together with other shareholders, represent at least 2% of the share capital.

The slates, together with the necessary documentation, shall be filed by shareholders at the Company, no later than twenty-five days before the Shareholders' Meeting (i.e. on March 24, 2012). The filing of the slates and of the relevant documentation shall be made by hand delivery at the Company's registered office (addressed to Cementir Holding SpA – Department of Legal Affairs – Corso di Francia n. 200 – 00191 Rome – from Monday to Friday from 9:00 am to 5:00 pm – Saturday from 9:00 am to 12.00 pm) or by fax to No. +39 0632493324 or with an electronic communication sent to the certified mail address: legale@pec.cementirholding.it.

The slates of candidates shall be made available to the public at Company's registered office and on its website and at the offices of Borsa Italiana SpA at least twenty-one days before the date of the Shareholders' Meeting (i.e. on March 28, 2012). Each shareholder may file or help file only one slate containing a maximum number of fifteen candidates listed in consecutive order. Each candidate may appear only on one slate, under penalty of having his/her candidacy rejected.

Shareholders must file at the Company's registered office, together with the slates of candidates, or subsequent to this filing but within the deadline for publishing the slates of candidates (i.e on March 28, 2012), the appropriate certification proving their ownership of the shares.

In each slate, at least four-fifteenth (4/15) of the candidates must be independent candidates. The independent candidates in each slate must be identified with the first numbers listed in sequence or alternating (e.g., listed under the numbers 1, 3, 5 etc. or 2, 4, 6 etc. in the slate) with the candidates who are not independent.

We remind you that, together with each slate, the shareholders must file, within the deadline stated above, affidavits by which each candidate accepts to stand for election and attests, on his/her responsibility, that there is nothing that would bar the candidate's election or make the candidate unsuitable to hold office and that he/she has met the requirements for election to the respective office. Each candidate must file together with his/her affidavit a curriculum vitae listing his/her personal professional data and, if applicable, showing his/her suitability for being classified as an independent Director. We remind you that those who submit a minority slate are also subject to the recommendations made by Consob in Recommendation No. DEM/9017893 of February 26, 2009. It should also be noted, in the end, that according to the Bylaws, for the purpose of identifying the Directors to be elected, candidates of lists that receive a number of votes amounting to less than a half of the percentage required for submitting the lists are not taken into account.

#### Questions about the items on the Agenda

Pursuant to Article 127-ter of Legislative Decree No. 58/98 the shareholders may submit questions about the items on the Agenda before the Shareholders' Meeting in a registered letter sent to the Company's registered office (addressed to Cementir Holding SpA — Department of Legal Affairs — Corso di Francia n. 200 — 00191 Rome) or by fax to No. +39 0632493324 or with an electronic communication sent to the certified mail address: legale@pec.cementirholding.it. In order to facilitate the good order of the Shareholders' Meeting and its preparation, shareholders are invited to submit the questions to the Company no later than the 5:00 pm on business day before the date set for the first calling of the Shareholders' Meeting. Those entitled to submit questions shall provide information that allows for their identification. Question received before the Shareholders' Meeting will be answered during the Meeting, with the Company reserving the right to provide a single answer for questions with the same content.

#### To be added to the agenda at the request of the shareholders

Pursuant to Article 126-bis of Legislative Decree No. 58/98 the shareholders who represent, also on a jointly basis, at least 2.5% of the share capital may send a request, within 10 days of publication of this notice (i.e. on March 19, 2012),

to put items on the agenda, indicating in the request the additional items proposed. This request must be submitted in writing, in a registered letter sent to the Company's registered office (addressed to Cementir Holding SpA — Department of Legal Affairs — Corso di Francia n. 200 — 00191 Rome). By the same deadline and in the same manner, the requesting shareholders shall provide a report on the items they are submitting for discussion. Additions cannot be made for items that the Shareholder's Meeting is called upon to decide pursuant to the law or that are proposed by the Directors based on a project or a report they have prepared. Items added to the agenda will be announced in the same manner required for publication of the notice of Shareholders' Meeting at least 15 days prior to the date set for the Shareholders' Meeting.

#### Documentation

The documentation related to the items on the agenda, as specified by the provisions of applicable law and regulations, will be made available to the public at the Company's registered office, at Borsa Italiana SpA and at the Company's website at www.cementirholding.it within the terms set out in applicable laws. The shareholders and, if different, those entitled to participate to the Shareholders' Meeting are entitled to request a copy.

In view of the composition of the Company's shareholders, the Shareholders' Meeting may meet and resolve the agenda on 18 April 2012 at first calling.

Rome, 8 March 2012

**Francesco Caltagirone Jr.**Chairman of the Board of Directors



#### **DIRECTORS, OFFICERS AND AUDITORS**

#### **BOARD OF DIRECTORS**

#### Chairman

Francesco Caltagirone Jr. 1

#### Vice Chairman

Carlo Carlevaris

#### Directors

Alessandro Caltagirone
Azzurra Caltagirone
Edoardo Caltagirone
Saverio Caltagirone
Flavio Cattaneo <sup>2</sup>
Mario Ciliberto <sup>1</sup>
Massimo Confortini <sup>2-3-4</sup>
Fabio Corsico
Mario Delfini <sup>3</sup>
Alfio Marchini
Walter Montevecchi

Riccardo Nicolini <sup>1</sup> Enrico Vitali <sup>2-3</sup>

#### **BOARD OF AUDITORS**

#### Chairman

Claudio Bianchi

#### Standing members

Giampiero Tasco Federico Malorni

#### MANAGER RESPONSIBLE FOR FINANCIAL REPORTS

Oprandino Arrivabene

#### **INDEPENDENT AUDITORS**

PriceWaterhouseCoopers SpA

<sup>4</sup> Lead Indipendent Director

<sup>&</sup>lt;sup>1</sup> Member of the Executive Committee

<sup>&</sup>lt;sup>2</sup> Member of the Internal Control Committee

<sup>&</sup>lt;sup>3</sup> Member of the Remuneration Committee





#### **GROUP PROFILE**

Cementir Holding, with plants in 15 countries, is one of the leading international building materials manufacturers.

With a capacity of about 15 million tons of cement per annum Cementir Group is the leading producer of grey cement in Denmark, the second in Scandinavia, the number three producer in Turkey and number four in Italy, where it operates along the whole value chain, from aggregates to readymix concrete. With 3 million of white cement capacity Cementir is global leader of white cement, with leading positions in Egypt, Malaysia, China and USA. In Turkey the Group also operates in the waste management and renewable energy sector.

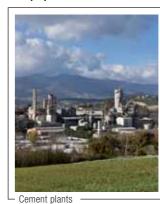
In the readymix business Cementir Holding is the leading player in Scandinavia, with 2 million cubic meters and 3.8 million tons of aggregates sold in 2011.

In 2011 Cementir Holding reached consolidated revenues of EUR 933 million, EBITDA of EUR 124 million and EBIT of EUR 36.2 million; at fiscal year end the Group employed 3,200 people.

The company is controlled by the Caltagirone Group and is listed on the STAR segment of the Italian Stock Exchange.

3,200





3.8



Aggregate sales (m/tons)



- Research centres and laboratories

115



90,000



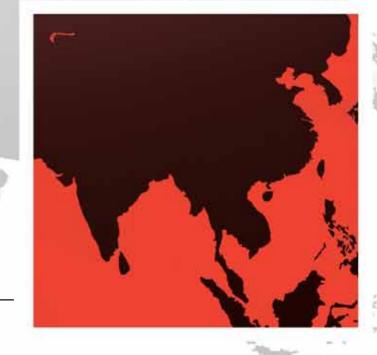


#### DENMARK GERMANY UK ICELAND ITALY NORWAY NETHERLANDS POLAND PORTUGAL SWEDEN



TURKEY EGYPT





#### **INTERNATIONAL PRESENCE**

USA

Grey cement sales:	8.4 million t	Cement plants:	14
White cement sales:	2 million t	Ready-mixed concrete plants:	115
Ready-mixed concrete sales:	3.8 million m <sup>3</sup>	Distribution centres:	19
Aggregate sales:	3.8 million t	Cement products plants:	6

Denmark

Grey cement sales: 1.31 million t White cement sales: 0.51 million t Ready-mixed concrete sales: 0.99 million m<sup>3</sup> Aggregate sales: 0.91 million t Cement plants: 1 (7 kilns) Ready-mixed concrete plants: 42

Norway

Distribution centres: 9

Distribution centres: 1

Ready-mixed concrete sales: 0.85 million m<sup>3</sup> Ready-mixed concrete plants: 30

Sweden

Ready-mixed concrete sales: 0.2 million m<sup>3</sup> Aggregate sales: 3.04 million t

Ready-mixed concrete plants: 10

Turkey

Grey cement sales: 4.7 million t

Ready-mixed concrete sales: 1.5 million m<sup>3</sup>

Cement plants: 4

Ready-mixed concrete plants: 15

Italy

CHINA MALAYSIA

Grey cement sales: 2.4 million t

Ready-mixed concrete sales: 0.26 million m<sup>3</sup>

Cement plants: 4

Ready-mixed concrete plants: 18

Distribution centres: 3

Egypt

White cement sales: 0.84 million t

Cement plants: 1

USA

Cement plants: 2

(in Joint Venture al 24,5% con Heidelberg e Cemex)

Cement products plants: 1 Distribution centres: 1

Malaysia

White cement sales: 0.2 million t

Cement plants: 1

China

White cement sales: 0.45 million t

Cement plants: 1

Portugal

Cement products plant: 5 (in Joint Venture al 50% with Secil)

UK

Distribution centres: 1

Germany

Distribution centres: 1

Iceland

Distribution centres: 1

Poland

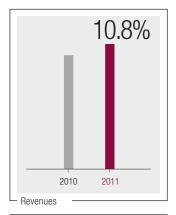
Distribution centres: 1

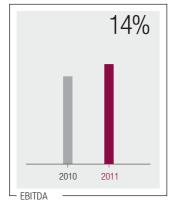
Netherlands

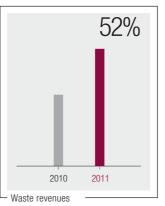
Distribution centres: 1

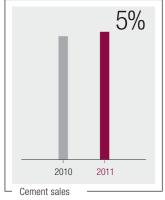
#### MAIN PERFORMANCE AND FINANCIAL DATA

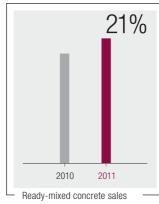
Change% 2010/2011

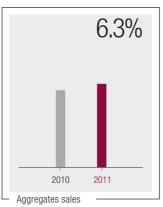










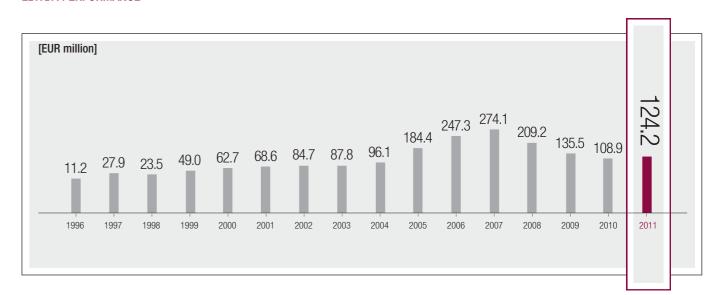


Tional minor controls can			
Consolidated income statement [EUR '000]	2011	2010	Change%
REVENUES	933,014	842,260	10.8%
Change in inventories	4,289	2,595	
Increases for internal work	4,036	4,862	
Other operating revenues	12,354	15,869	
TOTAL OPERATING REVENUES	953,693	865,586	10.2%
Raw material costs	(448,968)	(400,071)	
Personnel costs	(154,459)	(145,267)	
Other operating costs	(226,075)	(211,318)	
TOTAL OPERATING COSTS	(829,502)	(756,656)	9.6%
EBITDA	124,191	108,930	14%
EBITDA Margin %	13.31%	12.93%	
Depreciation, amortisation, impairment losses and provisions	(87,985)	(86,409)	
EBIT	36,206	22,521	60.8%
EBIT Margin%	3.88%	2.67%	
Net result on equity investments measured using equity method	2,000	2,112	
Net financial result	(22,602)	1,272	
NET RESULT ON FINANCIAL ITEMS AND EQUITY INVESTMENTS MEASURED USING EQUITY METHOD	(20,602)	3,384	
PROFIT BEFORE TAX	15,604	25,905	-39.8%
Profit Before Tax Margin %	1.67%	3.08%	
Income taxes	(5,766)	(8,306)	
NET PROFIT (LOSS) FOR THE PERIOD	9,838	17,599	-44.1%
NON-CONTROLLING INTERESTS	6,813	8,255	
GROUP	3,025	9,344	-67.6%

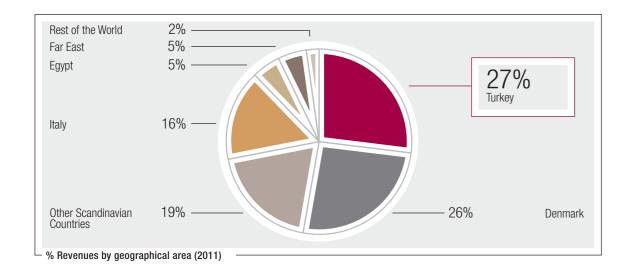
Summary 2011-2005 ———							
[EUR '000]	2011	2010	2009	2008	2007	2006	2005
Revenues	933,014	842,260	822,473	1,092,186	1,147,085	1,049,661	857,780
EBITDA	124,191	108,930	135,491	209,227	274,111	247,330	184,431
EBITDA Margin	13.31%	12.93%	16.47%	19.16%	23.90%	23.56%	21.50%
EBIT	36,206	22,521	52,137	128,142	197,314	180,844	119,249
EBIT Margin	3.88%	2.67%	6.34%	11.73%	17.20%	17.23%	13.90%
Profit before tax	15,604	25,905	48,031	92,208	199,427	168,430	114,951
Group net profit	3,025	9,340	29,842	65,273	140,399	114,074	109,397
Acquisitions	5,200	8,500	10,750	22,200	4,010	112,467	152,246
Net financial position	(357,534)	(336,132)	(381,293)	(416,432)	(364,848)	(437,540)	(403,539)
Employees number as 31/12	3,200	3,289	3,439	3,847	3,882	3,745	3,126
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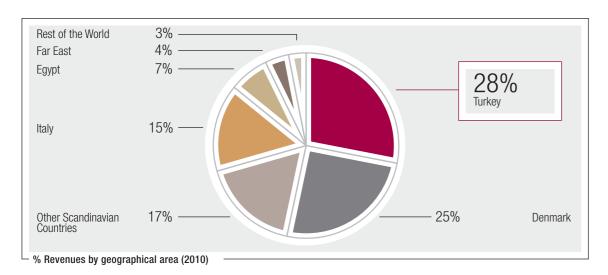
Volumes sold [In thousands]	2011	2010	2009	2008	2007	2006	2005
Grey and white cement (t)	10,468	10,013	9,641	10,461	10,882	10,235	8,979
Ready-mixed concrete (m³)	3,843	3,185	3,074	4,056	4,533	4,326	3,902
Aggregates (t)	3,834	3,605	4,079	4,539	3,567	2,931	3,105

#### EBITDA PERFORMANCE



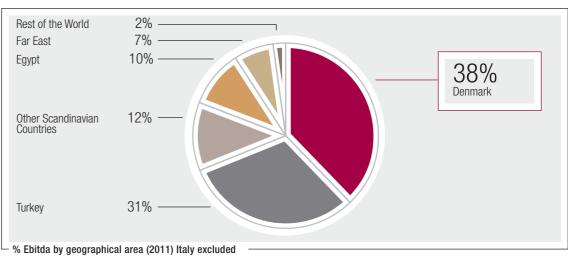
#### REVENUES BY GEOGRAPHIC AREA

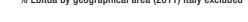


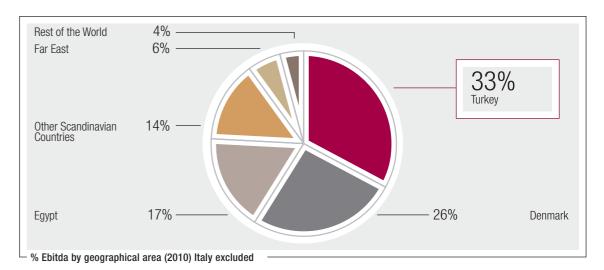


[EUR '000]	2011	2010	Change%
Denmark	249,896	213,651	17%
Turkey	254,356	245,698	4%
Italy	147,843	131,554	12%
Other Scandinavian Countries	179,697	148,919	21%
Egypt	50,786	62,648	-19%
Far East	49,966	38,152	31%
Rest of the World	21,149	24,964	-15%
Total	953,693	865,586	10%

#### EBITDA BY GEOGRAPHIC AREA

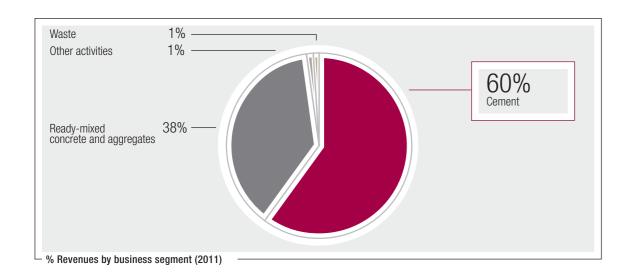


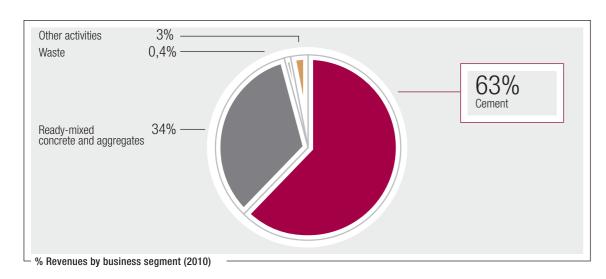




[EUR '000]	2011	2010	Change%
Denmark	50,923	28,855	76%
Turkey	41,244	37,594	10%
Italy	(7,995)	(3,498)	129%
Other Scandinavian Countries	16,066	15,828	2%
Egypt	12,811	19,815	-35%
Far East	9,080	6,374	42%
Rest of the World	2,062	3,962	-48%
Total	124,191	108,930	14%

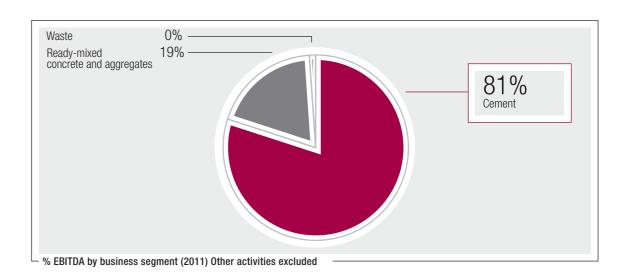
#### **REVENUES BY BUSINESS SEGMENT**

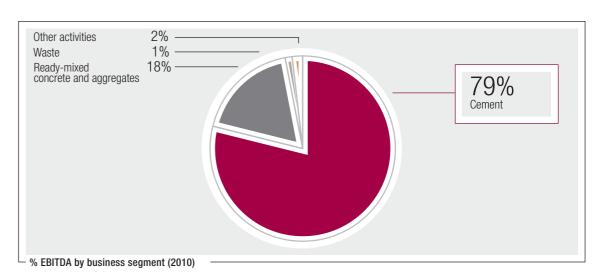




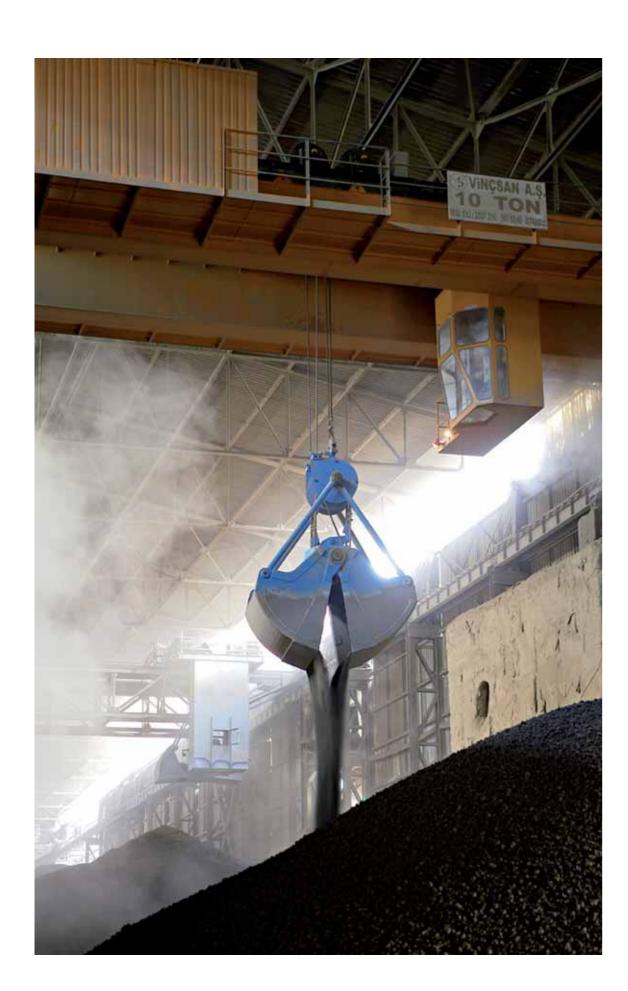
TELID (000)	0044	0040	010/
[EUR '000]	2011	2010	Change%
Cement	569,291	541,540	5%
Ready-mixed concrete and aggregates	357,587	293,404	22%
Waste	5,635	3,715	52%
Other activities	21,180	26,927	-21%
Total	953,693	865,586	10%

#### **EBITDA BY BUSINESS SEGMENT**





[EUR '000]	2011	2010	Change%
Cement	101,504	85,898	18%
Ready-mixed concrete and aggregates	23,508	20,307	16%
Waste	(58)	887	-107%
Other activities	(763)	1,838	-142%
Total	124,191	108,930	14%



#### CEMENTIR HOLDING ON THE STOCK MARKET

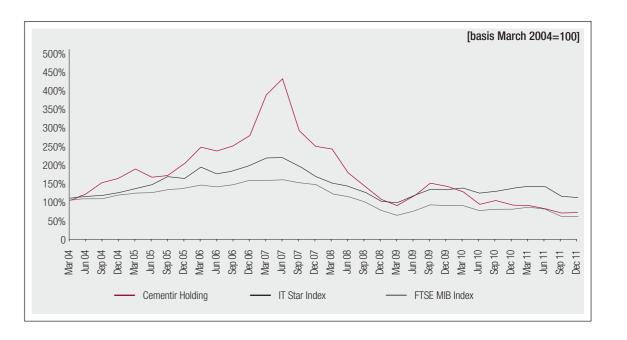
#### SHARE CAPITAL

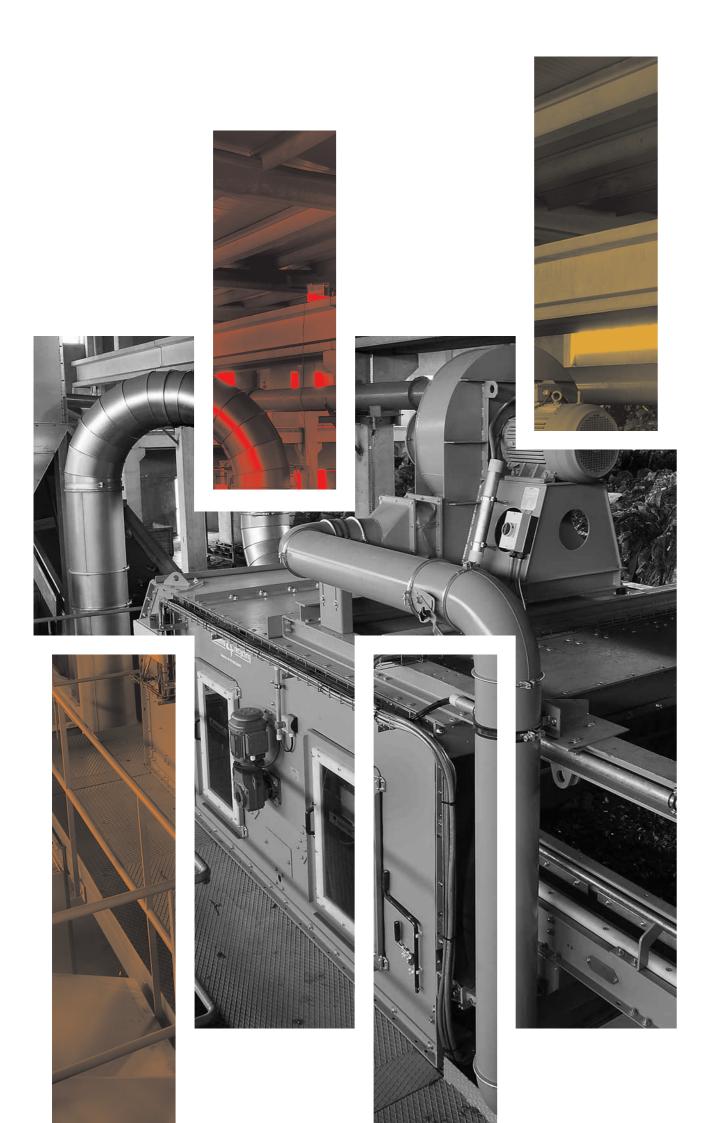
On December 31<sup>st</sup> 2011, Cementir Holding SpA share capital was equal to € 159,120,000, with outstanding number of 159,120,000 ordinary shares of € 1 par value.

#### DIVIDEND

Nominal in EUR/Cents	2011	2010	2009	2008	2007	2006	2005	2004	2003
Dividend per share	4	6	6	8	12	10	8,5	7	6_

#### CEMENTIR HOLDING SHARES RELATIVE TO IT STAR AND FTSE MIB INDEXES





# RFO ASS

#### REPORT ON OPERATIONS FOR THE CONSOLIDATED AND STATUTORY FINANCIAL STATEMENTS

- 26 Directors' report on operations
- 35 Reconciliation of shareholder's equity and net income of the Group parent

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Report on Operations for the Consolidated and Statutory Financial Statements

#### **DIRECTORS' REPORT ON OPERATIONS**

#### **GROUP PERFORMANCE**

The consolidated financial statements of the Cementir group at 31 December 2011 have been prepared in accordance with CONSOB Regulation no. 11971/1999 as amended.

#### **RESULTS**

[EUR '000]	Jan-Dec 2011	Jan-Dec 2011	Change%
REVENUES FROM SALES AND SERVICES	933,014	842,260	10.8%
Change in inventories	4,289	2,595	65.3%
Other revenues*	16,390	20,731	-20.9%
TOTAL OPERATING REVENUES	953,693	865,586	10.2%
Raw material costs	(448,968)	(400,071)	12.2%
Personnel costs	(154,459)	(145,267)	6.3%
Other operating costs	(226,075)	(211,318)	7.0%
TOTAL OPERATING COSTS	(829,502)	(756,656)	9.6%
EBITDA	124,191	108,930	14.0%
EBITDA Margin %	13.31%	12.93%	
Depreciation, amortisation, impairment losses and provisions	(87,985)	(86,409)	1.8%
EBIT	36,206	22,521	60.8%
EBIT Margin %	3.88%	2.67%	
FINANCIAL INCOME (EXPENSE)	(20,602)	3,384	
PROFIT BEFORE TAX	15,604	25,905	-39.8%
PROFIT BEFORE TAX Margin %	1.67%	3.08%	
Income taxes	(5,766)	(8,306)	-30.6%
NET PROFIT (LOSS) FOR THE PERIOD	9,838	17,599	-44.1%
NET PROFIT ATTRIBUTABLE TO NON-CONTROLLING INTERESTS	6,813	8,255	-17.5%
GROUP NET PROFIT	3,025	9,344	-67.6%

<sup>\* &</sup>quot;Other revenues" includes the items of the income statements "Increases for internal work" and "Other operating revenues".

In 2011, revenues from sales and services amounted to EUR 933.0 million (+10.8% compared with EUR 842.3 million in 2010), EBITDA came to EUR 124.2 million (+14.0% compared with EUR 108.9 million in 2010), while EBIT amounted to EUR 36.2 million (+60.8% compared with EUR 22.5 million the previous year) and Group net profit was EUR 3.0 million (-67.6% compared with EUR 9.3 million in 2010).

The increase in revenues from sales (+10.8% over 2010) is the result of an overall growth in volumes across all business sectors: cement (4.5%), ready-mixed concrete (20.1%) and aggregates (6.3%), with prices remaining stable or rising slightly. However, market demand varied by geographical area. Robust growth in quantities sold in Scandinavia in both cement and ready-mixed concrete, along with a moderate increase in prices, generated a EUR 67 million increase in revenues. In Turkey, the ready-mixed concrete sector posted strong growth in volumes sold, accompanied by slightly higher prices in real terms, while the cement market experienced a small upturn with essentially stable prices. These factors produced a 16.8% increase in revenues as expressed in local currency. In Italy, a modest increase in volumes and prices and the change in the scope of the ready-mixed concrete sector

with the acquisition of 14 plants by Betontir SpA in late 2010 led to a 15.3% rise in revenues. In the Far East, revenues amounted to EUR 50 million, an increase of 31% thanks mainly to the expansion in manufacturing capacity in China, completed at the end of 2009 and fully up and running in the second half of 2010. Finally, in Egypt, there was a decline in revenues (19%), due to the economic slowdown caused by the social and political unrest that marked 2011.

The increase in operating costs, from EUR 756.7 million in 2010 to EUR 829.5 million in 2011 (+9.6%), is mainly attributable to higher fuel and energy costs driven by rising oil prices, which increased by an average of 40% compared with 2010.

Specifically, the cost of raw materials increased by about EUR 49.0 million in 2010 (+12.2% compared with 2010) due to the greater quantities of product manufactured in response to recovering market demand, and as a result of higher unit prices for raw materials. The increase in other operating costs (+7.0% compared with 2010) is mainly due to higher transport and logistics costs as a result of rising fuel prices.

EBITDA came to EUR 124.2 million, a 14.0% increase on 2010 (EUR 108.9 million), and the EBITDA margin on sales amounted to 13.3% (12.9% in 2010). This result marks the reversal of a three-year decline: between 2008 and 2010, EBITDA and operating efficiency continued to fall from the highs reached in 2007. In 2011, revenues generated by growing market demand offset the general increase in operating costs. Italy was the only market that made a negative contribution to the Group's EBITDA, owing to the persistence of weak, fluctuating market demand.

Financial management yielded a negative EUR 20.6 million (a positive EUR 3.4 million at 31 December 2010), reflecting steep falls in the values of derivative financial instruments used to hedge commodity, exchange rate and interest rate risks in response to the extreme volatility in the financial markets, which were buffeted by concerns over the public debt of a number of Western countries. However, around EUR 11 million was attributable to unrealised financial expense that was recognised in respect of foreign exchange losses (mainly against the Turkish lira) and to the mark-to-market measurement of financial instruments used for hedging purposes.

Profit before tax came to EUR 15.6 million, down 39.8% from 2010, while net profit amounted to EUR 9.8 million (EUR 17.6 million at 31 December 2010).

#### **NET FINANCIAL POSITION**

27

[EUR '000]	31.12.2011	31.12.2010
Cash and cash equivalents*	93,539	101,529
Non-current financial liabilities	(153,164)	(223,898)
Current financial liabilities	(297,909)	(213,763)
NET FINANCIAL POSITION	(357,534)	(336,132)

\* "Cash and cash equivalents" includes the consolidated statement of financial position items "Cash and cash equivalents" and "Current financial assets".

The net financial position at 31 December 2011 showed net debt of EUR 357.5 million, an increase of EUR 21.4 million compared with 31 December 2010. The deterioration in the net financial position reflects the investments in Turkey's waste management sector (around EUR 20 million), the distribution of dividends of EUR 9.5 million and a one-off tax payment related to prior years of EUR 5.5 million.

However, the net financial position improved by EUR 16.2 million in the fourth quarter of 2011, falling from EUR 373.7 million at 30 September 2011 to EUR 357.5 million at 31 December 2011, indicating a gradual decline in financing needs associated with developments in working capital as a result of higher turnover compared with the previous year.

ANNUAL REPORT 2011 - 65" FINANCIAL YEAF Report on Operations for the Consolidated and Statutory Financial Statements

#### **DIRECTORS' REPORT**

#### Significant events

Management's expectations for 2011, based on recovering market demand with stable prices and rising production costs, were essentially confirmed by the results achieved. In Scandinavia and Turkey, the positive signs seen in 2010 were borne out, driven by public investment in infrastructure and a more lively private housing market, respectively. Despite the difficulties related to the socio-political events, Egypt has continued to contribute positively to the Group's results, although to a lesser extent than in 2010. The Far East has continued its growth by taking full advantage of the recent expansion in manufacturing capacity in China. In Italy, however, the economic climate has remained essentially depressed, with the ongoing crisis in the private construction sector and insufficient public investment in infrastructure projects.

Significant events during the period include the signing by Cementir Holding SpA, acting through its Turkish subsidiary Recydia, which operates in the waste management and renewable energy sector, of a 25-year contract to handle and treat around 700,000 metric tons of Istanbul's municipal solid waste per year, equal to 14% of that city's total solid municipal waste.

In Italy, the study of a project to completely refurbish the Taranto factory was completed in 2011. The project aims to improve the factory's industrial efficiency and reduce its environmental impact both in terms of energy consumption and lower emissions. Work began between late 2011 and early 2012.

#### Outlook

The financial crisis of the last few years seems to be slowly but steadily dissipating. While the public debt problem in a number of Western countries has not yet been resolved, it now seems to be under control, thanks to measures taken by those European countries in greatest difficulty. The international banking system also appears to be more stable, and the turbulence in the financial markets has begun to diminish. Therefore, we expect the economy to gradually improve in all the Group's geographical markets in 2012, with growth in revenues and profitability compared with 2011. Problems could be encountered in Italy due to a further contraction in the construction industry as a result of recently implemented cuts in government spending, and in Egypt, where the socio-political climate is still uncertain.

#### INDICATORS OF FINANCIAL RESULTS

The following table reports the most significant indicators used to provide a snapshot of the Cementir Holding group's performance.

PERFORMANCE INDICATORS	2011	2010	COMPOSITION
Return on equity	0.91%	1.52%	Net profit (loss)/shareholders' equity
Return on capital employed	2.51%	1.51%	EBIT/(shareholders' equity + Net financial position)

FINANCIAL POSITION INDICATORS	2011	2010	COMPOSITION
Equity ratio	56.74%	59.29%	Shareholders' equity/total assets
Net gearing ratio	33.02%	29.06%	Net financial position/shareholders' equity

The performance indicators diverge since the improvement in return on capital employed reflects the better profitability achieved in 2011, while the decline in return on equity emphasizes the greater impact of financial management on the Group's net profit.

The financial position indicators continue to underscore the Group's financial soundness.

#### RISK MANAGEMENT

The Cementir Holding group is exposed to a variety of financial risks in its operations, specifically credit risk, liquidity risk and market risk

At 31 December 2011, the Group's maximum exposure to credit risk of EUR 188.8 million is represented by the carrying value of receivables from customers. While theoretically significant, this credit risk is mitigated by the careful assessment procedures used in granting credit to individual customers and by the fact that it is not excessively exposed to concentration risk.

The *liquidity risk* to which the Group is exposed regards the availability of financial resources and access to the credit market and markets for financial instruments in general. The Group manages this risk by continually monitoring expected cash flows and the consequent timing of debt reduction, liquidity and any funding requirements of the subsidiaries with a view to identifying the most appropriate structures for more efficient management of financial resources.

Market risk mainly regards the risk of changes in exchange rates and interest rates. It should be noted that in 2011 market risks did not differ from those found the previous year, although the financial and commodity markets were highly volatile. It is felt that these fluctuations were driven by the fears created by the high public debt of a number of countries rather than by changes in the macroeconomic situation and, therefore, the market risk management strategy has remained essentially the same. As they operate at the international level, the Group companies are structurally exposed to the exchange rate risk associated with the cash flows generated by operating activities and financing denominated in foreign currencies. Specifically, the cement sector is exposed to exchange rate risk on both the revenue (for exports) and cost (for the purchase of solid fuels in U.S. dollars) sides, while the ready-mixed concrete sector is less exposed since revenues and costs are denominated in local currencies. To cover its exposures, the Group calculates the natural hedging effect of cash flows and financing, and hedges the remaining exposure by means of forward foreign exchange transactions, as well as foreign exchange call and put options.

In addition, the Group, having a net debtor position of EUR 357.5 million at 31 December 2011, is exposed to *interest rate risk*. Based on an overall assessment of the level of expected interest rates and the timing of debt reduction in relation to forecast cash flows, interest rate swaps are used to partially hedge the risk.

#### Research and development

The Group primarily engages in research and development at Aalborg Portland facilities in Aalborg (Denmark) and Cementir Italia facilities in Spoleto (Italy).

The Group's research centres focus on studying and researching cements and ready-mixed concretes and testing the products, raw materials and fuels used in the manufacturing process in order to improve the quality of cement products, make manufacturing processes more efficient and address related environmental issues.

The Group is currently focusing its attention on developing innovative processes and products that reduce  $CO_2$  emissions in the cement manufacturing cycle. As part of this effort, for some years now fossil fuels have increasingly been replaced by a biological fuel to reduce  $CO_2$  emissions. The Group engages in the acquisition of non-hazardous industrial waste that is used to replace coal and petcoke as fuel for clinker kilns at the Aalborg Portland facility.

In cooperation with university science departments, the Aalborg centre has been working on documenting the positive environmental properties of cement, such as its ability to absorb CO<sub>2</sub> and to conserve heat for energy saving purposes.

The studies into colouring cement conducted by the research centre have also made it possible to use white cement in the construction of major infrastructure projects, as the research has demonstrated that the original exterior appearance of the cement does not deteriorate over time.

ANNUAL REPORT 2011 - 65° FINANCIAL YEAR Report on Operations for the Consolidated and Statutory Financial Statements

Finally, starting in 2009, the Group began to invest in Turkey's waste management sector with the goal of creating value by contributing to the Group's cement industry activities, by making better use of alternative fuels, and by protecting the environment through lower CO<sub>2</sub> emissions and by properly disposing of waste in order to prevent pollution and contamination.

#### Information on the environment and human resources

The Cementir Holding group seeks sustainable development through its commitment to continual improvement of its financial, environmental and corporate performance. The investment decisions it made in 2011 were geared towards using the best technologies for combining financial growth with long-term goals, such as controlling electricity consumption, increasing the use of alternative fuels in manufacturing, reducing greenhouse gas emissions and protecting the health and safety of workers. As to greenhouse gas emissions, in 2011 carbon dioxide (CO<sub>2</sub>) emissions by Cementir Holding group facilities, resulting from manufacturing activities, came to 7.7 million metric tons, slightly up from 2010 (6.8 million metric tons) as a result of an increase in cement production. However, the average for 2011 of 0.74 grams per metric ton of cement equivalent (g/TCE), is slightly higher than 2010 (0.70g/TCE). Emissions of sulphur dioxide (SO<sub>2</sub>), which are associated with the presence of sulphur in the fuels employed, amounted to 121 grams per metric ton of cement equivalent (g/TCE), down about 29% from the level registered in 2010 (171 g/TCE).

The Group has also adopted environmental management systems that have been certified as meeting the ISO 14001 standard. This voluntary standard sets out the requirements for an effective environmental management system. In 2011, eight of the Group's facilities were certified under the standard (two more than in 2010).

Protecting the health and safety of its workers is one of the Group's primary objectives. The methods adopted to improve their performance include continuing training on health and safety issues, as well as in the technical skills needed to use machinery properly and steady investment in safety devices and machinery in order to maintain a high technical standard. Investment in health, safety and the environment came to EUR 12.3 million in 2011. Between 2009 and 2011, EUR 33.1 million was invested. As a result of these measures, the frequency rate for workplace accidents fell from 19.8 in 2009 to 14.4 in 2011. In the pursuit of the highest standards possible, the Cementir Holding group has adopted occupational health and safety management systems that comply with OHSAS 18001. In 2011, five facilities received this certification (four facilities in 2010). The Group's commitment to sustainable development is described in more detail in its Environmental Report, the fifth edition of which was published in 2011.

#### GROUP PARENT PERFORMANCE

The following table sets out the highlights of Cementir Holding SpA's performance at 31 December 2011:

#### **RESULTS**

[EUR '000]	Jan-Dec 2011	Jan-Dec 2010	Change%
REVENUES FROM SALES AND SERVICES	12,181	11,494	6.0%
Other revenues	1,233	1,255	-1.7%
Personnel costs	(9,135)	(5,903)	54.8%
Other operating costs	(6,009)	(7,532)	-20.2%
EBITDA	(1,729)	(686)	-152.0%
Depreciation, amortisation, impairment losses and provisions	(354)	(315)	12.4%
EBIT	(2,083)	(1,001)	-108.1%
FINANCIAL INCOME (EXPENSE)	(25,147)	(2,582)	
PROFIT BEFORE TAX	(27,230)	(3,583)	
Income taxes	7,055	(9,135)	
NET PROFIT (LOSS) FOR THE PERIOD	(20,175)	(12,718)	-58.6%

Revenues from sales and services, up 6% from the previous year, relate to consulting services provided to subsidiaries and royalties received for the use of the trademark by the subsidiaries.

Other revenues consist mainly of rental fees relating to the lease of investment property, located in Rome, owned by Cementir Holding SpA.

EBITDA came to negative EUR 1.7 million. This deterioration is attributable to the 12.7% increase in total costs, mainly due to the corporate reorganisation programme begun in 2010 to create and develop centres of excellence to serve the Group companies.

Financial management yielded a negative EUR 25.1 million, reflecting borrowing costs and losses on a number of derivative financial instruments used for hedging purposes. Of this total, however, EUR 9.2 million are attributable to unrealised, but recognised, losses from the mark-to-market measurement of those financial instruments.

Income taxes, amounting to positive EUR 7.1 million, represent the tax credit accrued on losses for the year. Cementir Holding SpA and almost all of its Italian subsidiaries elected, starting from 2004, to participate in the national tax consolidation mechanism pursuant to Arts. 117/129 of the Italian Uniform Tax Code (T.U.I.R.). This option, which has been renewed several times, is in effect for the 2010 - 2012 period. Therefore, as the consolidating entity, Cementir Holding SpA calculates a single taxable income for the entire group of companies participating in the tax consolidation mechanism and thereby benefits from being able to offset taxable income with tax losses in the same tax return.

For a more detailed analysis of the income statement and statement of financial position, please refer to the notes to the financial statements of Cementir Holding SpA.

#### PERFORMANCE OF THE MAIN SUBSIDIARIES

#### **Aalborg Portland group**

The Aalborg Portland group, which manufactures and sells white and grey cement in Denmark, Egypt and the Far East, reported revenues from sales of EUR 262.3 million in 2011 (EUR 240.4 million in 2010), EBITDA of EUR 67.1 million (EUR 50.4 million in 2010) and EBIT of EUR 37.0 million (EUR 20.5 million in 2010).

The improvement in all the performance indicators is mainly attributable to the excellent results achieved in Denmark, where there was a significant increase in volumes of cement sold at slightly higher prices. This growth was driven by the Danish government's decision to launch major infrastructure programmes to counter the slowdown in private construction. Performance was also good in the Far East, with revenues and EBITDA up EUR 11.8 million and EUR 2.7 million, respectively, over 2010, mainly the result of making full use of the expanded manufacturing capacity in China. Finally, while Egypt continued to make a positive contribution to EBITDA, its revenues fell by around 19%, bearing in mind that the economic situation is slowly returning to normal following the political and social upheaval that occurred at the start of the year.

#### Unicon group

The Unicon group, which mainly manufactures and sells ready-mixed concrete in Scandinavia, reported revenues of EUR 287.6 million in 2011 (EUR 236.5 million in 2010), EBITDA of EUR 23.9 million (EUR 22.5 million in 2010) and EBIT of EUR 9.0 million (a negative EUR 8.1 million in 2010).

The ready-mixed concrete market, as well as the cement market, benefited from the expansionary policy adopted by the major Scandinavian countries, particularly Denmark, to counter the decline in the private sector. This led to a 20% increase in volumes sold over 2010, with differing price increases in Sweden, Norway and Denmark. The rise in revenues from sales did not have a proportional impact on EBITDA and EBIT due to higher production costs, especially distribution costs, which are heavily affected by rising fuel prices.

ANNUAL REPORT 2011 - 65<sup>th</sup> FINANCIAL YEAR Report on Operations for the Consolidated and Statutory Financial Statements

#### Cimentas group

The Cimentas group, which manufactures and sells cement and ready-mixed concrete in Turkey, reported revenues of EUR 240.1 million in 2011 (EUR 239.7 million in 2010), EBITDA of EUR 41.2 million (EUR 37.6 million in 2010) and EBIT of EUR 20.1 million (EUR 15.6 million in 2010).

Revenues expressed in euros were essentially in line with 2010 due to the depreciation of the Turkish lira against the euro in 2011. Revenues expressed in Turkish lira actually rose by 16.8% compared with the previous year thanks to the increase in the quantities of cement and ready-mixed concrete sold, with prices remaining stable or rising slightly. Growing domestic demand made it possible to offset the increase in production costs and to improve EBITDA and EBIT.

#### Cementir Italia group

The Cementir Italia group, which manufactures and sells cement and ready-mixed concrete in Italy, reported revenues of EUR 143.4 million in 2011 (EUR 124.4 million in 2010), EBITDA of negative EUR 4.7 million (negative EUR 5.5 million in 2010) and EBIT of negative EUR 26.2 million (negative EUR 25.3 million in 2010).

Revenues rose by 15.3% as a result of a moderate increase in volumes sold and prices, in addition to an expansion in the ready-mixed concrete sector, where subsidiary Betontir SpA acquired 14 plants in late 2010. However, performance in Italy was quite uneven: there was a steep drop in volumes sold the first quarter, followed by a gradual recovery that, while it cannot be taken as a sign that the market is finally rebounding, does at least mark the reversal of the trend after several quarters of falling revenues. EBITDA is still negative, although to a slightly lesser extent than in 2010, mainly as a result of higher unit prices for raw materials, especially fuel.

#### INDICATORS OF FINANCIAL RESULTS

Cementir Holding SpA does not engage in operational activities, therefore income statement indicators are of little value in summarising the Company's performance.

With regard to financial position indicators, the equity ratio reported in the following table demonstrates the Company's financial soundness. The improvement over 2010 is mainly due to the recognition of the equity reserve arising from the merger of the subsidiaries Intercem SpA and Cementir Delta SpA into Cementir Holding SpA on 20 December 2011.

Financial Position Indicators	2011	2010	Composition
Equity ratio	73.82%	65.15%	Shareholders' equity/total assets

#### **RISK MANAGEMENT**

Cementir Holding SpA is exposed to a variety of financial risks in its operations, specifically credit risk, liquidity risk and market risk

At 31 December 2011, Cementir Holding SpA's exposure to *credit risk* was not significant since the Company's receivables are for limited amounts and are mainly due from its subsidiaries for services provided.

The *liquidity risk* to which Cementir Holding SpA is exposed regards the availability of financial resources and access to the credit market and markets for financial instruments in general. Given its financial soundness, this risk is not deemed significant. However, Cementir Holding SpA, manages liquidity risk by carefully controlling cash flows and funding requirements and it has sufficient lines of credit to meet any unplanned needs.

*Market risk* mainly regards the risk of changes in exchange rates and interest rates.

Cementir Holding SpA has a small direct exposure to exchange rate risk since it may have foreign currency borrowings and/or deposits. The Company constantly monitors these risks in order to assess their potential impact in advance and to take appropriate steps to mitigate them.

Finally, since the Cementir Holding SpA has borrowed funds from banks bearing floating interest rates, it is exposed to interest rate risk. However, this risk is deemed to be small since its borrowings at present are denominated exclusively in euros, whose medium/long-term yield curve is not steep. Based on an overall assessment of the level of expected interest rates and the timing of debt reduction in relation to forecast cash flows, interest rate swaps are used to partially hedge the risk.

#### TRANSACTIONS WITH RELATED PARTIES

As regards related parties, as defined by IAS 24, no atypical or unusual transactions were conducted. All financial and commercial transactions were carried out under market terms and conditions.

For a detailed analysis of transactions with all related parties, as required by CONSOB Resolution no. 15519 of 27 July 2006, please see Note 32 to the consolidated financial statements and Note 33 to the statutory financial statements.

#### TREASURY SHARES

At 31 December 2011, the group parent and its subsidiaries did not hold, either directly or indirectly, shares or other equity interests in the parent company, nor did they purchase or sell such shares or equity interests during the year.

#### CORPORATE GOVERNANCE

#### Introduction

On 18 April 2011, the Shareholders' Meeting appointed the Board of Auditors for the 2011-2013 period drawing from the single slate of candidates submitted by the majority shareholder Calt 2004. The Auditors are: Claudio Bianchi (Chairman); Giampiero Tasco and Federico Malorni (standing auditors); Vincenzo Sportelli, Maria Assunta Coluccia and Patrizia Amoretti (alternate auditors).

On 9 May 2011, the Board of Directors also reappointed Oprandino Arrivabene, the Company's Chief Financial Officer, as the manager responsible for preparing the Company's financial reports for 2011.

At that meeting, in accordance with Borsa Italiana SpA's Corporate Governance Code, which the Company formally adopted in 2009, the Board determined that the directors identified as "independent" pursuant to said Code (Flavio Cattaneo, Massimo Confortini, Alfio Marchini and Enrico Vitali) continue to meet the applicable requirements for independence.

Finally, at its 28 September 2011 meeting, the Board of Directors approved the merger of Cementir Delta SpA and Intercem SpA (a wholly-owned subsidiaries of Cementir Holding SpA) into the Company.

For a more detailed description of Cementir Holding SpA's corporate governance system and its ownership structure, as required by Art. 123-bis of Legislative Decree 58 of 24 February 1998 (Consolidated Law on Financial Intermediation), please refer to the "Corporate Governance Report", available on the Company's website www.cementirholding.it, in the Corporate Governance sub-section of the Investor Relations section, prepared in accordance with the instructions and recommendations issued by Borsa Italiana SpA.

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Report on Operations for the Consolidated and Statutory Financial Statements

## Compliance Model pursuant to Legislative Decree 231/2001

After a careful analysis of the potential risks of criminal conduct attached to the Company's business activities, on 8 May 2008, the Board of Directors of Cementir Holding SpA approved the Compliance Model in line with the principles set out in Legislative Decree 231/2001, national best practices and the instructions of Confindustria.

In particular, Cementir Holding SpA has adopted a Code of Ethics containing a series of "corporate ethical" standards to be observed by its corporate bodies, employees and external associates in carrying out the Company's activities.

The Supervisory Body appointed pursuant to Legislative Decree 231/2001 for the 2009-2011 period continued to perform its supervisory function and kept up-to-date the Corporate Governance Model adopted by the Company.

#### **Direction and coordination**

Cementir Holding SpA is not subject to the direction and coordination of other companies since it acts entirely autonomously in setting its own general policies and operational guidelines. Specifically, only the Board of Directors of Cementir Holding SpA has the power to examine and approve strategic, business and financial plans as well as the suitability of its organisational, administrative and accounting structure.

Therefore, the conditions stated in Art. 37 of CONSOB Regulation no. 16191/2007 on markets do not hold.

#### PROTECTION OF PERSONAL INFORMATION PURSUANT TO LEGISLATIVE DECREE 196/2003

Pursuant to paragraph 26 of the Technical Specifications concerning minimum security measures, Annex B of Legislative Decree 196/2003, the security policy document prepared pursuant to Art. 34(g) and paragraph 19 of Annex B of that decree will be updated by 31 March 2012.

### SHAREHOLDINGS HELD BY DIRECTORS, THE CHIEF OPERATING OFFICER AND MEMBERS OF THE BOARD OF AUDITORS (Disclosure pursuant to Art. 84-quater of CONSOB Regulation no. 11971/1999)

First and last name	Company held	Number of shares held at the end of the previous year	Number of shares purchased	Number of shares sold	Number of shares held at the end of the current year
Francesco Caltagirone Jr.	Cementir Holding SpA	6,587,945	411,854	-	6,999,799
Alessandro Caltagirone	Cementir Holding SpA	3,151,404	-	-	3,151,404
Azzurra Caltagirone	Cementir Holding SpA	2,291,796	-	-	2,291,796
Edoardo Caltagirone	Cementir Holding SpA	286,000	-	-	286,000
Mario Ciliberto	Cementir Holding SpA	95,000	63,000	-	158,000
Fabio Corsico	Cementir Holding SpA	9,600	-	-	9,600
Riccardo Nicolini	Cementir Holding SpA	46,390	13,610	-	60,000

#### SUBSEQUENT EVENTS

No events of particular note have occurred since the close of the year.

#### PROPOSED ALLOCATION OF NET LOSS

The Board of Directors recommends that the Shareholders' Meeting:

- approve the Board's report on operations for 2011, the statement of financial position, the income statement and the notes to the financial statements for the year ended 31 December 2011;
- cover the loss for the period of EUR 20,175,215 by drawing upon retained earnings;
- distribute a dividend to shareholders in the total amount of EUR 6,364,800 equal to EUR 0.04 per ordinary share, drawing on the corresponding portion of retained earnings for this purpose.

# RECONCILIATION OF SHAREHOLDER'S EQUITY AND NET PROFIT OF THE GROUP PARENT AND THE CORRESPONDING CONSOLIDATED FINANCIAL STATEMENTS AT 31 DECEMBER 2011

[EUR '000]	Profit (loss) for 2011	Shareholders' equity at 31 December 2011
Cementir Holding SpA	(20,175)	636,838
Higher gains on sales and transfers	-	(1,170)
Amortisation of the Cimentas goodwill at 31 December 2003	-	(13,842)
IAS/IFRS effects on subsidiaries at 31 December 2004	-	(9,893)
Elimination of the effects arising from the merger	-	(98,075)
Change in reserves	-	(87,335)
Effect of the consolidation of subsidiaries	21,200	555,283
Associates measured using the equity method	2,000	22,694
Other changes	-	62
Total Group	3,025	1,004,562
Total non-controlling interests	6,813	78,319
Cementir Holding group	9,838	1,082,881

|34| |35|





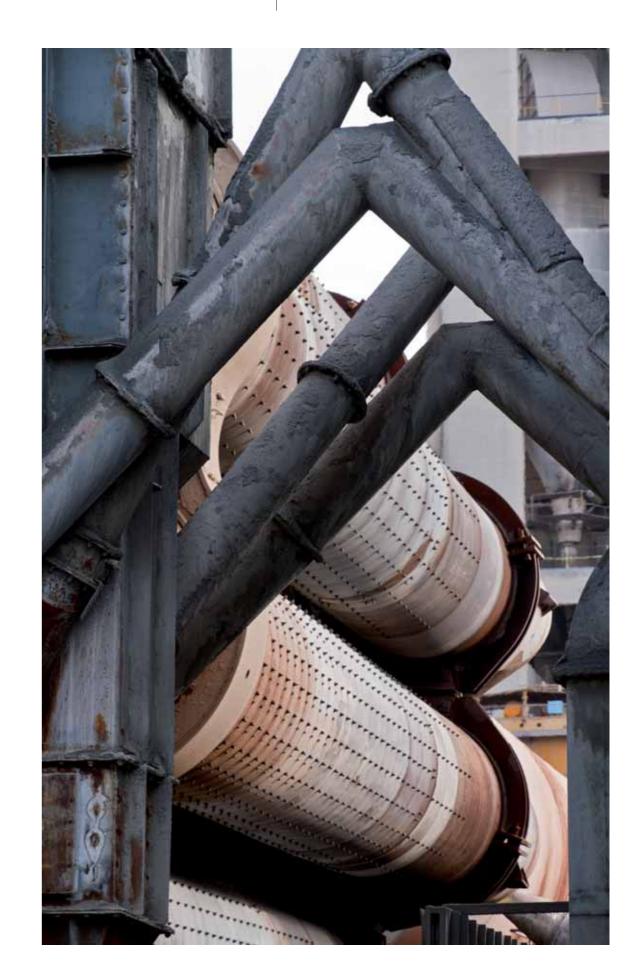


- 38 Consolidated financial statements
- 45 Notes to the consolidated financial statements
- 84 Annexes to the consolidated financial statements
- 87 Certification of the consolidated financial statements pursuant to Article 81-ter of CONSOB Regulation no. 11971 of 14 May 1999, as amended
- 88 Report of the Board of Auditors
- 90 Report of the independent auditors on the consolidated financial statements

#### **CONSOLIDATED FINANCIAL STATEMENTS**

Consolidated statement of financial position* ———— [EUR '000]	Notes	31 December 2011	31 December 2010
ASSETS			
Intangible assets	1	477,617	494,678
Property, plant and equipment	2	815,310	876,176
Investment property	3	93,740	98,577
Equity investments measured using equity method	4	15,956	16,868
Equity investments available for sale	5	8,148	6,519
Non-current financial assets		1,620	527
Deferred tax assets	18	48,015	34,130
Other non-current assets		3,070	1,886
TOTAL NON-CURRENT ASSETS		1,463,476	1,529,361
Inventories	6	144,287	143,837
Trade receivables	7	188,771	150,974
Current financial assets	8	1,888	1,510
Current tax assets	<u> </u>	3,681	6,078
Other current assets	9	14,691	18,939
Cash and cash equivalents	10	91,651	100,019
TOTAL CURRENT ASSETS		444,969	421,35
TOTAL ASSETS		1,908,445	1,950,718
SHAREHOLDERS' EQUITY AND LIABILITIES			
Share capital		159,120	159,120
Share premium reserve		35,710	35,710
Other reserves		806,707	872,967
Group net profit		3,025	9,34
Group shareholders' equity	11	1,004,562	1,077,14
Net profit of non-controlling interests		6,813	8,25
Non-controlling interests reserves		71,506	71,21
Non-controlling interests shareholders' equity	11	78,319	79,47
TOTAL SHAREHOLDERS' EQUITY		1,082,881	1,156,612
Employee benefit provisions	12	17,344	18,69
Non-current provisions	13	15,552	15,23
Non-current financial liabilities	15	153,164	223,898
Deferred tax liabilities	18	96,599	98,94
Other non-current liabilities		1,469	4,18
TOTAL NON-CURRENT LIABILITIES		284,128	360,959
Current provisions	13	2,862	1,64
Trade payables	14	182,935	167,419
Current financial liabilities	15	297,909	213,760
Current tax liabilities	16	6,009	6,043
Other current liabilities	17	51,721	44,274
TOTAL CURRENT LIABILITIES		541,436	433,147
TOTAL LIABILITIES		825,564	794,100
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES		1,908,445	1,950,718

<sup>\*</sup> Information on transactions with related parties is provided in the notes to the consolidated financial statements pursuant to CONSOB Resolution no. 15519 of 27 July 2006.



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[EUR '000]	Note	2011	2010
REVENUES	19	933,014	842,260
Change in inventories		4,289	2,595
Increases for internal work		4,036	4,862
Other operating revenues	20	12,354	15,869
TOTAL OPERATING REVENUES		953,693	865,586
Raw material costs	21	(448,968)	(400,071)
Personnel costs	22	(154,459)	(145,267)
Other operating costs	23	(226,075)	(211,318)
TOTAL OPERATING COSTS		(829,502)	(756,656)
EBITDA		124,191	108,930
Depreciation, amortisation, impairment losses and provisions	24	(87,985)	(86,409)
EBIT		36,206	22,521
Net result on equity investments measured using equity method		2,000	2,112
Net financial result		(22,602)	1,272
NET RESULT ON FINANCIAL ITEMS AND EQUITY INVESTMENTS MEASURED USING EQUITY METHOD	25	(20,602)	3,384
PROFIT BEFORE TAX		15,604	25,905
Income taxes	26	(5,766)	(8,306)
NET PROFIT (LOSS) FOR THE PERIOD		9,838	17,599
Attributable to:			
NON-CONTROLLING INTERESTS		6,813	8,255
GROUP		3,025	9,344
[EUR]			
BASIC EARNINGS PER ORDINARY SHARE	27	0.019	0.059
DILUTED EARNINGS PER ORDINARY SHARE	27	0.019	0.059

\*Information on transactions with related parties is provided in the notes to the consolidated financial statements pursuant to CONSOB Resolution no. 15519 of 27 July 2006.

- Statement of comprehensive income**		
[EUR '000]	2011	2010
NET PROFIT (LOSS) FOR THE PERIOD	9,838	17,599
Other components of comprehensive income:		
Exchange rate differences arising from the translation of foreign undertakings	(76,195)	32,123
Change in use of property, plant and equipment	-	49,027
Financial instruments	(1,583)	(1,356)
Actuarial gains (losses) on severance benefits (TFR)	(381)	(205)
Total other components of comprehensive income	(78,159)	79,589
COMPREHENSIVE INCOME (LOSS) FOR THE PERIOD	(68,321)	97,188
Attributable to:		
Group	(71,643)	83,747
Non-controlling interests	3,322	13,441

<sup>\*\*</sup>Other components of comprehensive income are reported net of tax effects.

[EUR '000]	31 December 2011	31 December 2010
Net profit (loss) for the period	9,838	17,599
Depreciation and amortisation	84,040	85,728
(Revaluations) and writedowns	(13,133)	(7,099
Net result on equity investments measured using equity method	(2,000)	(2,112
Net financial result	31,157	2,306
(Gains) Losses on disposals	(139)	(4,882
Income taxes	5,765	8,300
Change in employee benefit provisions	(1,588)	1,435
Change in current and non-current provisions	1,533	(5,213
Operating cash flow before change in working capital	115,473	96,068
(Increase) Decrease in inventories	(450)	(9,670
(Increase) Decrease in trade receivables	(38,704)	(5,631
Increase (Decrease) in trade payables	16,274	29,600
Change in other current and non-current assets and liabilities	6,841	4,05
Change in deferred and current income taxes	(2,297)	4,51
Operating cash flow	97,137	118,94
Dividends received	3,050	3,89
Interest received	5,267	3,36
Interest paid	(11,412)	(7,224
Other income (expense) received (paid)	(3,442)	3,95
Income taxes paid	(20,527)	(15,940
CASH FLOW FROM OPERATING ACTIVITIES (A)	70,073	106,99
Investments in intangible assets	(7,649)	(16,140
Investments in property, plant and equipment	(57,641)	(35,461
Investments in equity investments and non-current securities	(3,544)	(4,005
Divestments of intangible assets	-	
Divestments of property, plant and equipment	6,229	2,89
Divestments of equity investments and non-current securities	11,666	12,18
Change in non-current financial assets	(1,093)	(72
Change in current financial assets	620	23
Other changes in investing activities	-	(1,868
CASH FLOW FROM INVESTING ACTIVITIES (B)	(51,412)	(42,395
Change in non-current financial liabilities	(80,308)	(42,270
Change in current financial liabilities	71,578	32,21
Dividends distributed	(11,467)	(11,630
Other changes in shareholders' equity	2,287	(7,093
CASH FLOW FROM FINANCING ACTIVITIES (C)	(17,910)	(28,776
EFFECT OF EXCHANGE RATE DIFFERENCES ON CASH AND CASH EQUIVALENTS (D)	(9,119)	2,46
NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C+D)	(8,368)	38,28
Cash and cash equivalents at the beginning of the period	100,019	61,73
Cash and cash equivalents at the end of the period	91,651	100,01

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6,813

78,319

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Statement of changes in consolidated shareholders' equity			Other reserves								_
[EUR '000]	Share capital	Share premium reserve	Legal reserve	Translation reserve	Other reserves	Group net profit (loss)	Group shareholders' equity	Non-controlling interests net profit (loss)	Non-controlling interests reserves	Non-controlling interests shareholders' equity	Total shareholders' equity
Shareholders' equity at 1 January 2010	159,120	35,710	31,825	(133,797)	879,781	29,842	1,002,481	4,501	59,269	63,770	1,066,251
Allocation of 2009 net profit					29,842	(29,842)	-	(4,501)	4,501	-	-
2009 dividend distribution					(9,547)		(9,547)		(2,083)	(2,083)	(11,630)
Other changes							-		3,820	3,820	3,820
Total transactions with shareholders	-	-	-	-	20,295	(29,842)	(9,547)	(4,501)	6,238	1,737	(7,810)
Change in translation reserve				28,788			28,788		3,335	3,335	32,123
Actuarial gains (losses)					(116)		(116)		(89)	(89)	(205)
Change in fair value of financial instruments					(1,356)		(1,356)			-	(1,356)
Change in fair value of investment property					47,087		47,087		1,940	1,940	49,027
Total other components of comprehensive income	-	-	-	28,788	45,615	-	74,403	-	5,186	5,186	79,589
Change in other reserves					460		460		523	523	983
Total other changes	-	-	-	-	460	-	460	-	523	523	983
Net profit (loss) for the period						9,344	9,344	8,255		8,255	17,599
Shareholders' equity at 31 December 2010	159,120	35,710	31,825	(105,009)	946,151	9,344	1,077,141	8,255	71,216	79,471	1,156,612
Shareholders' equity at 1 January 2011	159,120	35,710	31,825	(105,009)	946,151	9,344	1,077,141	8,255	71,216	79,471	1,156,612
Allocation of 2010 net profit					9,344	(9,344)	-	(8,255)	8,255	-	-
2010 dividend distribution					(9,547)		(9,547)		(6,491)	(6,491)	(16,038)
Other changes							-			-	-
Total transactions with shareholders	-	-	-	-	(203)	(9,344)	(9,547)	(8,255)	1,764	(6,491)	(16,038))
Change in translation reserve				(72,905)			(72,905)		(3,290)	(3,290)	(76,195)
Actuarial gains (losses)				-	(180)		(180)		(201)	(201)	(381)
Change in fair value of financial instruments					(1,583)		(1,583)		-	-	(1,583)
Total other components of comprehensive income	-	-	-	(72,905)	(1,763)	-	(74,668)	-	(3,491)	(3,491)	(78,159)
Change in other reserves					8,611	-	8,611		2,017	2,017	10,628
Total other changes	-	-	-	-	8,611		8,611	-	2,017	2,017	10,628



952,796

3,025

3,025

3,025

1,004,562

6,813

6,813

71,506

Net profit (loss) for the period

Shareholders' equity at 31 December 2011

159,120

35,710

31,825

(177,914)

9,838

1,082,881









#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### GENERAL INFORMATION

Cementir Holding SpA (group parent), a company limited by shares with registered offices in Italy – Corso di Francia 200, Rome – and its subsidiaries constitute the "Cementir Holding group" (hereinafter "the Group"), which operates internationally principally in the ready-mixed concrete and cement sectors.

Shareholders with holdings of more than 2% of the share capital at 31 December 2011, as indicated in the shareholder register, based on notices received pursuant to Article 120 of Legislative Decree 58 of 24 February 1998 and other available information are:

- **1.** Calt 2004 Srl 47,860,813 shares (30.078%)
- 2. Lav 2004 Srl 40,543,880 shares (25.480%)
- **3.** Pantheon 2000 SpA 4,466,928 shares (2.807%)
- **4.** Gamma Srl 5,575,220 shares (3.504%)
- **5.** Chupas 2007 Srl 4,400,000 shares (2.514%).

The consolidated financial statements at 31 December 2011 of the Cementir Holding group were approved on 8 March 2012 by the Board of Directors, which authorized the disclosure of the main information reported therein.

#### COMPLIANCE WITH THE INTERNATIONAL ACCOUNTING STANDARDS (IFRS/IAS)

The consolidated financial statements have been drawn up in compliance with the international accounting standards (IAS/IFRS) issued by the International Accounting Standards Board (IASB) and endorsed by the European Commission through 31 December 2011.

As used here, the IAS/IFRS comprise the International Financial Reporting Standards (IFRSs), the International Accounting Standards (IASs) and the interpretations of the International Financial Reporting Interpretations Committee (IFRIC), previously known as the Standing Interpretations Committee (SIC).

#### BASIS OF PRESENTATION

The consolidated financial statements at 31 December 2011 are presented in euros and the amounts are reported in thousands, unless otherwise indicated. The consolidated financial statements consist of the statement of financial position, the income statement, the statement of comprehensive income, the statement of changes in shareholders' equity, the cash flow statement and these notes. The basis of presentation of the Group financial statements is as follows:

- current and non-current assets and current and non-current liabilities are presented separately in the statement of financial position;
- income statement items are classified by the nature of the expense;
- the statement of comprehensive income shows the effect of gains and losses recognised directly in equity starting with the net profit (loss) for the period;
- the statement of changes in shareholders' equity has been drawn up based on changes in equity;
- the cash flow statement is presented using the indirect method.

#### Accounting standards and amendments adopted by the Group

(a) Accounting standards and interpretations applicable as from 1 January 2011.

The standards, interpretations and amendments listed below are applicable starting as from 1 January 2011, but their adoption has had no effect in terms of the presentation and measurement of the items in the Group's financial statements:

- amendment to IAS 32 *Financial Instruments: Presentation*, adopted with Regulation (EU) no. 1293 of 23 December 2009:
- amendments to IFRS 1 *Limited exemption from comparative IFRS 7 disclosures for first-time adopters* and to IFRS 7 *Financial instruments: Disclosures*, adopted with Regulation (EU) no. 574 of 30 June 2010;
- amendments to IAS 24 *Related Party Disclosures* and to IFRS 8 *Operating segments*, adopted with Regulation (EU) no. 632 of 19 July 2010;
- amendments to IFRIC 14 *Prepayments of a Minimum Funding Requirement*, adopted with Regulation (EU) no. 633 of 9 July 2010;
- IFRIC 19 Extinguishing financial liabilities with equity instruments and the Amendments to IFRS 1 First-time adoption of Financial Reporting Standard, adopted with Regulation (EU) no. 662 of 23 July 2010.
- Moreover, on 18 February 2011, Regulation (EU) no. 149/2011 was published, adopting various improvements to the following IAS/IFRS applicable starting from 1 January 2011.
  - IFRS 1 First-time adoption of International Financial Reporting Standard
  - IFRS 3 Business combinations
  - IFRS 7 Financial instruments: disclosures
  - Amendments to IFRS 7 Financial instruments: disclosures
  - IAS 1 Presentation of financial statements IAS 27 Consolidated and separate financial statements
  - IAS 32 Financial instruments: presentation
  - IAS 39 Financial instruments: recognition and measurement
  - IAS 34 Interim financial reporting
  - IFRIC 13 Customer loyalty programmes
- **(b)** Standards, amendments and new interpretations effective for financial periods after 2011 and not adopted early by the Group.
  - Amendments to IFRS 7 Financial instruments: disclosures Transfers of financial assets, adopted with Regulation (EU) no. 1205/2011 issued on 22 November 2011.
- **(c)** New accounting standards and interpretations soon to be applied:

As of the date of approval of these consolidated financial statements, the IASB had issued, but the EU had not yet endorsed, a number of accountings standards, interpretations and amendments, some still at the consultation stage, including:

- a number of Exposure Drafts (ED), also released as part of the project to revise the current IAS 39, on the issues of *Amortised Cost and Impairment, the Fair Value Option for Financial Liabilities* and *Hedge Accounting*;
- ED "Measuring Non-Financial Liabilities" as part of the project to revise the current IAS 37 concerning the recognition and measurement of provisions, contingent liabilities and contingent assets;
- ED "Revenues from Contracts with Customers" as part of the project to revise the current IAS 11 and IAS 18, concerning revenue recognition;
- ED "Insurance Contracts" as part of the project to revise the current IFRS 4, concerning accounting for insurance contracts:
- ED "Leases" as part of the project to revise the current IAS 17, concerning accounting for leases;
- ED "Improvements to IFRSs", as part of the annual improvement and general revision of the international accounting standards:
- Amendment to *IAS 1 "Presentation of financial statements: Statement of Comprehensive Income* concerning the presentation of financial statements, specifically, the statement of comprehensive income;

- IAS 12 "Income Tax Deferred tax: recovery of the asset";
- IAS 19 "Employee Benefits", in the course of the revision of the current international accounting standards pertaining to employee benefits;
- IAS 28 "Investments in associated companies and joint ventures" released as part of the project to revise the current international accounting standards pertaining to associated joint ventures;
- IFRS 9 Financial instruments, as part of the project to revise the current IAS 39;
- *IFRS 10 "Consolidated financial statements"*, concerning the consolidation of the financial statements of subsidiaries in the course of revising IAS 27 and SIC 12 *Consolidation Special Purpose Entities*;
- IFRS 11 "Joint Arrangements", as part of the project to revise IAS 31 Interests in Joint Ventures;
- IFRS 12 "Disclosure of interests in other entities:
- IFRS 13 "Fair value measurement".

The Group is currently studying the potential impact that the accounting standards, amendments and interpretations soon to be applied may have on its disclosures.

#### CONSOLIDATION POLICIES

#### Scope of consolidation

A list of the subsidiaries included within the scope of consolidation and associated companies is provided in Annex 1 to these notes, while a list of significant equity investments, in application of Article 126 of CONSOB Resolution no. 11971 dated 14 May 1999 is provided in Annex 2.

#### Subsidiaries

The scope of consolidation includes the group parent Cementir Holding SpA and the companies in which it exercises direct or indirect control. Control is exercised either by directly or indirectly holding a majority of voting rights, or through the exercise of a dominant influence, expressed as the power to determine, including indirectly on the basis of contractual or legal agreements, the financial and operating policies of the company and thus obtaining the related benefits, regardless of the actual holding in the company. The existence of potential exercisable voting rights at the balance sheet date is considered in determining control.

Subsidiaries are consolidated from the date on which control is acquired until the moment this control ceases. The financial statements used for consolidation purposes have been prepared at 31 December, i.e. the balance sheet date for the consolidated accounts, and are normally those prepared and approved by the board of directors of the individual companies, adjusted where necessary in order to harmonise them with accounting policies of the group parent.

#### Consolidation procedures

Subsidiaries are consolidated on a line-by-line basis. The consolidation criteria adopted are as follows:

- assets and liabilities, and income and expenses, of fully consolidated entities are included on a line-by-line basis. The shares of equity and of the result for the year pertaining to minority interests are reported in specific accounts in the balance sheet and income statement:
- business combinations in which the control of an entity is acquired are recognised using the purchase method. The acquisition cost is represented by the fair value at the purchase date of assets acquired, liabilities assumed and capital instruments issued, plus any other directly attributable incidental expenses. The assets, liabilities and contingent liabilities acquired and assumed are measured at their fair value at the acquisition date. Any positive difference between the acquisition cost and the fair value of the assets and liabilities acquired and assumed is recognised under intangible assets as goodwill, while any negative difference is recognised in the income statement as income:
- all intercompany balances and transactions, including any unrealised gains with third parties from transactions between Group companies, are eliminated net of the related tax effects, where the latter are significant. Unrealised

losses are not eliminated where the transaction shows evidence of an impairment loss on the transferred asset;

- gains and losses on the disposal of investments in consolidated companies are taken to Group equity as transactions with shareholders in the amount corresponding to the difference between the sale price and the corresponding fraction of consolidated shareholders' equity sold. If the disposal results in the loss of control and the consequent deconsolidation of the investment, the difference between the sale price and the corresponding fraction of consolidated shareholders' equity sold is taken as a gain or loss in the income statement.

#### **Associates**

Associated companies are companies over which the Group exercises a significant influence, which is assumed to exist when the equity investment represents between 20% and 50% of voting rights.

Entities under joint control are governed by a contractual agreement between the shareholders that establishes the control of the company's economic activity.

Equity investments in associates and joint ventures are accounted for using the equity method and initially recognised at cost. The equity method is applied as follows:

- the carrying amount of the equity investments is aligned with shareholders' equity and includes the excess value allocated to the assets and liabilities and any goodwill identified at the time of the acquisition;
- profits and losses pertaining to the Group are recognised in the consolidated income statement as from the date when the significant influence begins and until the date when it ceases; where as a result of losses the company accounted for using the equity method has negative shareholders' equity, the carrying amount of the investment is written down to zero and, where the Group has undertaken to perform the legal or constructive obligations of the company or cover its losses, the excess is recognised in a specific provision; changes in the assets and liabilities of companies accounted for using the equity method that are not taken to the income statement are recognised directly through adjustments to equity reserves;
- material unrealised gains and losses on transactions between the group parent/subsidiaries and the company accounted for using the equity method are eliminated on the basis of the value of the Group's share in the investee; unrealised losses are eliminated, except where they represent impairment losses.

#### **ACCOUNTING POLICIES**

#### Intangible assets

Intangible assets are identifiable non-monetary assets without physical substance, under the control of the company and capable of generating future economic benefits. They are recognised at cost, including any direct incidental expenses necessary to render the asset available for use.

The useful life is determined for each intangible asset upon initial recognition. Intangible assets for which, based on an analysis of all the relevant factors, there is no foreseeable limit to the period over which they will generate cash flows for the Group are considered to have indefinite useful lives. Estimates of the useful lives are reviewed on an annual basis and any changes, where necessary, are applied prospectively.

Intangible assets are derecognised when the assets are sold or when no expected future benefits are expected from their use. Any loss or gain (calculated as the difference between the sale price and the carrying amount) is recognised in the income statement in the year in which they are derecognised..

Intangible assets with finite useful lives are recognised net of the relative accumulated amortisation and any impairment determined in accordance with the procedures described below. Amortisation begins when the asset is available for use and is recognised on a systematic basis in relation to the residual possibility of use and thus over the useful life of the asset. Amortisation is calculated from the moment the asset becomes available for use and is recognised on a systematic basis in relation to the residual possibility of use and thus over the useful life of the asset. Amortisation is calculated from the moment the asset becomes available for use and for the period of its use in the year.

Intangible assets with indefinite useful lives are intangible assets for which, based on an analysis of all the relevant factors, there is no foreseeable limit to the period over which they will generate cash flows for the Group. Intangible assets with indefinite useful lives are initially recognised at purchase cost, determined in the same manner as for intangible assets with finite useful lives, and are not amortised. They are subject to testing for impairment annually, or more frequently if specific events indicate they may have incurred an impairment loss, as well as to determine if past losses may be recovered in accordance with the procedures described for goodwill below. Impairment losses are reversed if the reasons for the writedown no longer obtain. In the case of the acquisition of subsidiaries or associates, the identifiable assets, liabilities and contingent liabilities acquired and assumed are recognised at fair value at the date of acquisition. Any positive difference between the acquisition cost and the Group's share of the fair value of these assets and liabilities are classified as goodwill and recognised as an intangible asset. Any negative difference (negative goodwill) is taken to the income statement at the date of acquisition. After initial recognition goodwill is not amortised but is subject to testing for impairment annually, or more frequently if specific events indicate the possibility it may have incurred an impairment loss. Writedowns may not be reversed in a subsequent period.

#### Property, plant and equipment

Property, plant and equipment is recognised at purchase or production cost, including any directly allocable incidental expenses necessary to prepare the asset for the use for which it was acquired, increased by the fair value of the estimated cost for the disposal of the asset where the company has an obligation to do so.

Financial expenses that are directly attributable to the purchase, construction or manufacture of an asset are capitalised as part of the asset's cost until the asset is ready for its intended use or for sale.

Costs incurred for maintenance and repairs of an ordinary and/or cyclical nature are charged directly to the income statement in the year in which they are incurred. Costs relating to the expansion, modernisation or improvement of owned or leased property, plant and equipment are only capitalised when they satisfy the requirements for separate classification as an asset or part of an asset in accordance with the component approach.

Property, plant and equipment is recognised net of accumulated depreciation and any impairment. Depreciation is calculated on a straight-line basis over the estimated useful life of the asset, reviewed on an annual basis and any changes, where necessary, are applied prospectively. Quarries are depreciated on the basis of the ratio of quantities extracted in the period to quantities that can be excavated over the period in which the quarry is worked (excavated/excavatable). In the presence of a specific obligation, a provision for the environmental restoration of sites is recognised under liabilities.

The estimated useful lives of property, plant and equipment are as follows:

	Useful lives of property, plant and equipment
Quarries	Excavated/excavatable
Production plant	10-20 years
Other plant (non-production):	
- Industrial buildings	18-20 years
- Light construction	10 years
- Generic or other specific plants	8 years
- Other equipment	4 years
- Transport vehicles	5 years
- Office machinery and equipment	5 years

It should be noted that the above intervals, which indicate the minimum and maximum depreciation periods, reflect the presence of components with different useful lives in the same category of assets. Land, both unbuilt and that appurtenant

to civil and industrial buildings, is not depreciated as it has an unlimited useful life. When the asset to be depreciated is composed of separately identifiable elements whose useful life differs significantly from the other parts of the asset, depreciation is recognised separately for each part of the asset, applying the component approach.

At the moment of sale or when no future economic benefits are expected from use, the asset is derecognised and any loss or gain (calculated as the difference between the disposal value and the net carrying amount) is recognised in the income statement in the year of derecognition.

#### Investment property

Investment property, held to earn rental income or capital gains, is measured at fair value and is not depreciated. Changes in value are recognised in the income statement.

#### **Impairment**

At each period end, the carrying amount of property, plant and equipment and intangible assets is reviewed in the light of events or changes which indicate that the carrying amount may not be recoverable. If such evidence is found, the recoverable value must be determined and, where the carrying amount exceeds the recoverable value, the assets are written down to reflect their recoverable value. The recoverable value of goodwill and other intangible assets with indefinite lives, however, is estimated at each balance sheet date or when there is a change in circumstances or specific events occur that would require an impairment test.

The recoverable value of property, plant and equipment and intangible assets is the higher between the fair value less costs to sell and its value in use, where the value in use refers to the present value of estimated future cash flows from the asset or, for assets that do not generate clearly independent cash flows, of the group of assets that comprise the cash-generating unit to which the asset belongs. In determining value in use, the expected future cash flows are discounted using a pre-tax discount rate that reflects the current market assessment of the time value of money and the specific risks of the asset.

An impairment loss is recognised in the income statement when the carrying amount of the asset, or of the cash-generating unit to which it is allocated, is greater than the recoverable amount. Where the reasons for a writedown of property, plant and equipment and intangible assets other than goodwill no longer obtain, the carrying amount of the asset is restored through the income statement, up to the value at which the asset would have been carried if no writedown had taken place and depreciation or amortisation had been recognised.

Where the impairment loss determined by the test is greater than the value of the asset allocated to the cash-generating unit to which belongs, the residual amount is allocated to the assets included in the cash-generating unit in proportion to their carrying amount. The minimum limit of such allocation is the greater of:

- the fair value of the asset less costs to sell;
- the value in use of the asset, as defined above:
- zero.

Impairment losses are recognised in the income statement under depreciation, amortisation and impairment losses.

#### Inventories

Raw materials and semi-finished and finished products are measured at the lower of cost and market value. Purchase cost is calculated using the FIFO method.

#### Financial assets

At initial recognition, financial assets are classified under one of the following categories and measured as follows:

- financial assets available for sale: financial assets available for sale are non-derivative financial instruments explicitly designated in this category and are carried under non-current assets unless management intends to sell them within 12 months of the reporting date. Such assets are measured at fair value and any measurement gains or losses are recognised in equity through the statement of comprehensive income; they are taken to profit or loss only when the financial asset is actually sold or, in the case of cumulative negative changes, when it is determined that

the loss already recognised in equity cannot be recovered in the future. In view of the objective uncertainty concerning the predictability of future economic conditions as well as developments in financial markets affected by a substantial volume of speculative activity, in particular the Italian financial market, the Group felt it appropriate to modify the values of the parameters, considered separately, used to determine whether a reduction in the carrying amount of an AFS security qualifies as "significant" and "prolonged" pursuant to IAS 39. A significant reduction is now one of 50% in the carrying amount (30% at 31 December 2010), while a prolonged reduction is now one of 60 months (30 months at 31 December 2010).

Financial assets are derecognised when the right to receive the cash flows from the instrument expires and the Company has transferred substantially all the risks and rewards relating to the instrument and the related control. Where the fair value cannot be determined reliably, the cost value is maintained, adjusted for any impairment losses. Such impairment losses may not be reversed;

- financial assets at fair value through profit or loss: this category (equity investments in other companies) includes financial assets acquired principally for sale in the short term, those designated at fair value through profit or loss at the acquisition date, and derivative instruments. The fair value of financial instruments listed on active markets is determined as the related market price at the balance sheet date. In the absence of an active market, the fair value is determined on the basis of prices provided by external operators and utilising valuation models principally based on objective financial variables, as well as taking into account prices in recent transactions and the prices of similar financial instruments. Changes in the fair value of instruments in this category are recognised in the income statement. Where the fair value cannot be determined reliably, the cost value is maintained, adjusted for any impairment losses. Such impairment losses may not be reversed. Financial instruments in this category are classified as current assets or liabilities if they are "held for trading" or if it is expected that they will be sold within 12 months from the balance sheet date. Derivatives are treated as assets if the fair value is positive and as liabilities if the fair value is negative. The Group nets the positive and negative fair values of transactions with the same counterparty where such netting is permitted contractually;
- loans and receivables: this category, which mainly regards trade receivables, includes non-derivative financial assets with fixed or determinable payments that are not listed on an active market. They are classified as current assets (when the due date falls within normal commercial terms) except for amounts due beyond 12 months from the balance sheet date, which are classified as non-current assets. These assets are measured at amortised cost using the effective interest rate method (identified as their nominal value). Where there is evidence of impairment, the asset is written down to the present value of the expected future cash flows. The impairment losses are recognised in the income statement. Where, in subsequent periods, the reasons for the writedown no longer obtain, the value of the assets is restored up to the value they would have had under the application of amortised cost where no writedown had been recognised.

Financial assets are derecognised when the right to receive the cash flows from the instrument expires and the Group has transferred substantially all the risks and rewards relating to the instrument and the related control.

#### Financial liabilities

Financial liabilities include loans, trade payables and other payment obligations and are initially recognised at fair value, net of directly attributable incidental expenses, and subsequently measured at amortised cost using the effective interest rate method. When there is a change in the expected cash flows and it is possible to estimate them reliably, the value of the loans is recalculated to reflect this change based on the new present value of the expected cash flows and the initial internal rate of return.

Financial liabilities are classified under current liabilities, except where the Group has an unconditional right to defer their payment for at least 12 months from the balance sheet date.

Financial liabilities are derecognised when they are extinguished and the Group has transferred all the risks and rewards relating to the instrument.

#### Financial derivatives

The Group uses financial derivatives to hedge exchange rate risk, interest rate risk and price risk. All financial derivatives are measured and recognised at fair value, as established by IAS 39.

Transactions that satisfy the requirements for hedge accounting are classified as hedging operations, while all other operations, including those used to manage risk, are designated as trading operations. Accordingly, owing to the absence (at the subscription date) of some of the formal requirements established by the IFRS, the changes in the fair value relating to these derivative transactions are recognised in the income statement.

For derivatives that qualify for hedge accounting, subsequent changes in fair value are accounted for as follows.

For each financial derivative qualifying for hedge accounting, the relationship between the hedging instrument and the hedged item is documented, including the risk management objectives, the hedging strategy and the methods used to verify the effectiveness of the hedge. The effectiveness of each hedge is verified at the inception of each derivative and over the life of the position. Generally, a hedge is considered highly effective if at both inception and over the life of the derivative the changes in fair value (fair value hedges) or expected cash flows (cash flow hedge) of the hedged item are substantially offset by changes in the fair value of the hedging instrument.

In the case of fair value hedges of assets and liabilities, both changes in the fair value of the hedging instrument and that of the hedged item are recognised in profit or loss.

In the case of cash flow hedges (hedging the risk of potential changes in cash flows originated by the future performance of contractual obligations at the balance sheet date), the effective portion of changes in the fair value of the derivative instrument registered subsequent to initial recognition is recognised under equity reserves. When the economic effects of the hedged item materialize, the reserve is reversed to the operating components of the income statement. If the hedge is not entirely effective, the ineffective portion of the change in the fair value of the hedging instrument is immediately recognised in profit or loss. If, during the life of a derivative instrument, the expected cash flows hedged by the instrument are no longer considered highly likely to materialize, the portion of reserves associated with that instrument is immediately reversed to the income statement. Conversely, where the derivative is sold or no longer qualifies as an effective hedge, the portion of reserves representing the changes in the fair value of the instrument recognised up to that time is maintained as a component of equity and reversed to the income statement as described above, in concomitance with the materialization of the economic effects of the original hedged transaction.

#### Cash and cash equivalents

Cash and cash equivalents are recognised at fair value and include bank deposits and cash on hand, i.e. assets that are available on demand or at short notice, certain in nature and have no collection costs.

#### **Employee benefits**

The liability in respect of employee benefits paid at or subsequent to termination of the employment relationships under defined-benefit plans, net of any plan assets, is determined on the basis of actuarial assumptions estimating the amount of future benefits that employees have accrued at the balance sheet date. The liability is recognised on an accruals basis over the period in which the entitlement matures.

Defined-benefit plans also include the portion of severance benefits due to employees pursuant to Article 2120 of the Italian Civil Code (*Trattamento di Fine Rapporto - TFR*) accrued as of 31 December 2006. Following the reform of the supplementary pension system, as from 1 January 2007 new TFR accruals must be paid into a supplementary pension fund or into a specific treasury fund established by the National Social Security Institute (INPS) if employees elect this option. Accordingly, the Group's¹ liability for defined benefits in respect of employees regards accruals to 31 December 2006 only.

The accounting treatment adopted by the Group<sup>1</sup> as from 1 January 2007 – discussed below – reflects the prevailing interpretation of the new legislation and is consistent with the accounting treatment recommended by the competent professional bodies. More specifically:

- TFR contributions accruing as from 1 January 2007 are considered elements of a defined-contribution plan, even when
  employees have elected to pay them into the INPS treasury fund. These contributions, which are calculated on the basis
  of Civil Code rules and are not subject to actuarial measurement, therefore represent expenses recognised under
  personnel costs.
- Conversely, the employee benefit entitlement accrued at 31 December 2006 continues to represent the liability accumulated by the company in respect of defined-benefit plans. This liability will not be increased by further accruals. Accordingly, unlike previous periods, the actuarial calculation performed to determine the balance at 31 December 2011 did not include the component reflecting future wage growth. The difference with respect to the previous value produced by the new calculation represents a curtailment governed by paragraph 109 of IAS 19 and, consequently, is recognised as a negative component of income under personnel costs.

The present value of the Group's liability is determined by independent actuaries using the projected unit credit method. Under this method, the liability is projected into the future to determine the probable amount to be paid when the employment relationship is terminated and then discounted to take account of the passage of time prior to actual payment. The calculation takes account of severance benefits accrued for past service and is based on actuarial assumptions concerning, primarily, interest rates, which reflect the market yield of securities issued by leading companies with maturities consistent with the expected maturity of the obligation<sup>2</sup> and employee turnover.

As the Group is not liable for TFR accruing after 31 December 2006, the actuarial calculation does not take account of future wage growth.

Actuarial gains and losses, defined as the difference between the carrying amount of the liability and the present value of the Group's commitments at the end of the period, generated by changes in the actuarial assumptions used previous (described above) are recognised directly in equity.

#### STOCK INCENTIVE PLAN

The Group approved a stock incentive plan (stock options) targeted at directors with specific duties and managers holding strategic positions within the group parent and/or its subsidiaries. Under IFRS 2 — Share-based payment, this plan represents a component of the beneficiaries' compensation. Therefore, the cost is represented by the fair value of the stock options at the grant date, calculated using financial measurement techniques, taking market conditions into account, and recognised in the income statement on a pro-rata basis over the period during which the incentive accrues, with a balancing entry in shareholders' equity.

#### Provisions

Provisions are recognised in respect of certain or probable costs or liabilities whose amount or timing could not be determined at period-end.

Provisions are recognised when, at the balance sheet date, the Group has a legal or constructive obligation deriving from a past event and it is probable that an outflow of resources will be required to meet the obligation and this outflow can be estimated. When the financial effect of the passage of time is significant and the payment dates of the obligations can be reliably estimated, the provision is discounted. Increases in the provision caused by the passage of time are recognised as financial expenses.

In the presence of an obligation to dismantle plant and restore sites (e.g. quarries), a specific provision is established, with accruals determined on the basis of the asset involved. As regards greenhouse gas (CO<sub>2</sub>) emissions allowances, a specific provision is recognised where emissions exceed the allowances assigned.

<sup>&</sup>lt;sup>1</sup> For its Italian companies.

<sup>&</sup>lt;sup>2</sup> Discounting was performed on the basis of the IRS yield curve corresponding to the observation period (50 years).

#### Grants

Grants from public or private-sector entities are recognised at fair value where it is reasonably certain that the conditions for their receipt will be met.

Grants for the acquisition or production of non-current assets (capital grants) are recognised either directly as reductions in the value of the asset or under other liabilities and taken to the income statement over the useful life of the asset.

Operating grants are recognised in full in the income statement at the time the conditions for their recognition are met.

#### Revenues

Revenues are recognised to the extent that it is probable that the economic benefits will flow to the Group and that their amount can be determined reliably. Revenues are measured at the fair value of the amount received net of value added tax, discounts, allowances and returns.

In particular, revenues from the sale of goods are recognised when the significant risks and rewards of ownership are transferred to the purchaser. Revenues for services are recognised at the time the services are delivered, in proportion to the amount of services completed with respect to total services still to be delivered.

#### Financial income and expense

Financial income and expense are recognised on an accruals basis and calculated with reference to the interest accrued on the net value of the underlying asset or liability using the effective interest rate. The effective interest rate is the rate at which all inward and outward flows in respect of a given transaction are financially equivalent. As regards capitalized financial expense, please see the discussion under the policies adopted for property, plant and equipment.

#### Dividends

Revenues from dividends are recognised on the date on which shareholders obtain title to payment, which normally corresponds to date of the shareholders' meeting approving their payment. Dividend distributions are carried as a liability in the period in which the shareholders' meeting approves them.

#### Income taxes

Current income taxes for the period are determined on the basis of estimated taxable income in compliance with current legislation.

Deferred tax assets and liabilities are recognised on the basis of temporary differences between the amounts reported in the consolidated balance sheet and the amounts reported for tax purposes, with the exception of goodwill, using the tax rates that are expected to be in force in the financial period in which the deferred assets or liabilities will be reversed. Deferred tax assets are recognised when it is probable that they will be recovered, i.e. when future taxable income is

expected to be sufficient for the asset to be recovered. The probability of recovery is reviewed at the end of each period. Current and deferred tax items are recognised in the income statement except for those relating to items recognised directly in equity, in which case the tax effect is also recognised in equity. Current and deferred tax items are offset where the income tax is levied by the same tax authority, the Group is legally entitled to offset and the net balance is expected to be settled.

Other taxes not relating to income, such as property taxes, are recognised as operating costs.

#### Earnings per share

(i) Basic: the value of basic earnings per share is obtained by dividing the Group's net profit by the weighted average number of ordinary shares in circulation during the year, excluding treasury stock.

(ii) Diluted: the value of diluted earnings per share is obtained by dividing the Group's net profit by the weighted average number of ordinary shares in circulation during the financial year, excluding treasury stock. In order to calculate the diluted value, the weighted average number of shares in circulation is increased by assuming that all potential shares with a dilutive effect are converted. Diluted earnings per share are not calculated in the event of a loss, because this would improve the per-share result.

#### Foreign currency transactions

All transactions in non-euro currencies are recognised at the exchange rate prevailing on the transaction date.

Monetary assets and liabilities denominated in currencies other than the functional currency are subsequently adjusted at the exchange rate prevailing at the close of the period. Any negative or positive differences between the amounts translated at the exchange rate for the period and the original value amounts are taken to the income statement.

Non-monetary items denominated in currencies other than the euro and carried at historical cost are translated using the exchange rate prevailing on the date the transaction was originally recognised. Non-monetary items carried at fair value are translated at the rate prevailing on the date the fair value was originally determined.

#### Translation of financial statements of foreign companies

The financial statements of subsidiaries and associates are prepared in the functional currency of the economy in which they operate.

The financial statements of companies operating outside the euro area are translated into euros by applying the end-period exchange rate for balance sheet items and the average exchange rate for the period for income statement items. Differences arising from the adjustment of initial shareholders' equity to current end-period exchange rates and differences arising from the use of different methods for translating the net result for the period are recognised in equity by the comprehensive income under a specific reserve.

Upon disposal of a foreign operation, the cumulative translation differences deferred in the relevant reserve are recognised in the income statement.

Pursuant to the requirements of IFRS 1, the cumulative translation differences at the date of first-time adoption of IFRS are reclassified as "retained earnings" in equity and do not, therefore, give rise to recognition in the income statement if the foreign operation is later divested.

#### USE OF ESTIMATES

The preparation of the consolidated financial statements requires management to use accounting methods and principles that, in certain cases, are based on difficult and subjective assessments and estimates that are derived from historical experience and reasonable and realistic assumptions made in the light of the related circumstances. The use of such estimates and assumptions influences the values reported in the financial statements as well as in the accompanying disclosures. The final values of items for which estimates and assumptions have been made may differ from those stated in the financial statements owing to the uncertainty that accompanies the assumptions and circumstances underpinning the estimates.

#### SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies and items require more extensive use of subjective judgements on the part of management, with the result that changes in the circumstances underlying the assumptions can have a material impact

|54|

on the consolidated financial statements of the Group:

- intangible assets with indefinite useful lives: goodwill undergoes annual testing for impairment, to be recognised through profit or loss. In particular, the impairment test involves allocating the goodwill to the cash generating units and subsequently determining their fair value. If the fair value of the net capital employed is lower than the carrying amount of the cash generating units, the goodwill allocated is written down. The allocation of the goodwill of the cash generating units and the determination of the fair value of the latter involves the use of estimates based on factors that can change over time, with potentially significant effects on the assessments made by management.
- writedowns of non-current assets: in accordance with the accounting policies adopted by the Group, property, plant and equipment and intangible assets with finite useful lives undergo impairment testing, which is recognised by means of a writedown where there is evidence that suggests it will be difficult to recover the net carrying amount through use of the asset. The verification of such evidence requires management to make subjective judgements based on information available within the Group and from the market, as well as experience. In addition, where a potential impairment loss is found, the Group calculates the loss using appropriate valuation techniques. The correct identification of the factors indicating a potential impairment loss and the estimates made to calculate the size of the impairment depend on factors that can change over time, affecting the assessments and estimates made by management.
- depreciation and amortisation: depreciation and amortisation is a significant expense for the Group. Property, plant and equipment is depreciated on a systematic basis over the useful life of the asset. The useful life of Group assets is determined by management at the time the assets are acquired. This assessment is based on historical experience with similar assets, market conditions and expectations for future developments, such as technological progress, that might affect the useful life of the asset. For this reason, the effective economic life of an asset may differ from its estimated useful life. The Group periodically reviews technological progress and changes in the industry as well as costs associated with reclamation and the resale value of assets to update the residual useful life of the asset. This periodic review can lead to changes in the depreciation period and, consequently, in depreciation charges in future periods. The estimates and assumptions are reviewed periodically and the effects of changes are recognised in the income statement.

#### **RISK MANAGEMENT**

The Group is exposed to a variety of financial risks in its operations. More specifically, these include:

#### Credit risk

The credit risk faced by the Group is not particularly significant, because although the Group operates in a variety of geographical markets credit risk is mitigated by the fact that the Group is not excessively exposed to concentration risk. In addition, operating procedures provide for the control of credit risk by restricting the sale of products and/or services only to customers with sufficient standing and guarantees.

Receivables are recognised net of any writedowns in respect of the risk of default by the counterparty, which is determined on the basis of available information on the solvency of the customer.

As regards bank deposits and derivatives operations, the Group operates on an on-going basis with leading counterparties of high standing, thereby limiting the associated credit risk.

#### Liquidity risk

Liquidity risk regards the availability of financial resources and access to the credit market and financial instruments in general.

More specifically, cash flows, funding requirements and the liquidity of the Group companies are monitored and managed with a view to ensuring effective and efficient management of financial resources.

The Group meets its needs for investment activities, management of working capital and debt repayment through the cash flow generated on an on-going basis by operations as well as the use of credit lines available to the Group.

Given the current state of the financial markets, the Group has taken steps to maintain an adequate ability to generate cash flow through operations. In light of the Group's financial soundness, any unplanned financial requirements will be handled using the Group's credit.

#### Market risks

Market risks mainly regard the risk of changes in exchange rates and interest rates, as the Group operates at the international level in different currency areas and uses financial instruments to hedge the related risks.

The Group constantly monitors the financial risks to which it is exposed so as to assess their potential impact in advance and takes appropriate action to mitigate that impact. Financial derivatives are one of the tools used to do this.

#### EXCHANGE BATE BISK

As they operate at the international level, the Group companies are structurally exposed to the exchange rate risk inherent in the cash flows generated by operating activities and financing denominated in foreign currencies.

The Group's operating activities are exposed to exchange rate risk to differing extents: the cement sector is exposed on both the revenue side, for exports, and the cost side, for purchases of solid fuels in U.S. dollars, while the ready-mixed concrete sector is less exposed, as revenues and costs are denominated in local currency. To cover its exposures, the Group calculates the natural hedging effect of cash flows and financing, and hedges the remaining exposure by means of forward foreign exchange transactions, as well as foreign exchange call and put options. The Group's derivatives transactions are conducted for hedging purposes.

The Group's presentation currency is the euro. This generates exchange rate risk in respect of the translation of the financial statements of the consolidated subsidiaries located in countries outside the euro area (with the exception of Denmark, whose currency is stable against the euro). The income statements of those companies are translated into euros at the average exchange rate for the period, meaning that changes in exchange rates can have an impact on the resulting euro amount. As envisaged in the accounting standards adopted by the Group, the effects of exchange rate fluctuations on the value of assets and liabilities are recognised directly in equity, under the "translation reserve" (Note 11).

#### INTEREST RATE RISK

As the Group has a net debtor position, it is exposed to the risk of fluctuations in interest rates. Based on an overall assessment of the level of expected interest rates and the timing of debt reduction in relation to forecast cash flows, interest rate swaps are used to partially hedge the risk.

The operational and financial policies of the Group are also designed to minimize the impact of these risks on the Group's financial performance.

#### DISCLOSURE BY OPERATING SEGMENT

In accordance with IFRS 8, the Group has identified its operating segments by referring to the internal reporting system that the group parent periodically adopts with regard to the management and organisational structure of the Group.

Specifically, the operating segments organised and managed by geographical area are: Italy, Denmark, other Scandinavian countries (Norway, Sweden and Iceland), Turkey, Egypt, the Far East (Malaysia and China) and the rest of the world (Luxembourg, Spain, Portugal, Poland, Russia and the United States).

The geographical segments comprise the fixed assets of the individual companies operating in the zones listed above. Transactions between the segments involving the exchange of goods and services are conducted on normal market terms and conditions.

The table below reports the results by operating segment for the period ended 31 December 2011:

[EUR '000]	Denmark	Turkey	Italy S	Other Scandinavian Countries	Egypt	Far East	Rest of world	Items not allocated and adjustments	Cementir Holding Group
Operating revenues	277,879	254,356	157,443	181,120	51,058	49,966	21,565	(39,694)	953,693
Inter-segment revenues	(27,983)	-	(9,600)	(1,423)	(272)	-	(416)	39,694	-
Operating revenues contribution	249,896	254,356	147,843	179,697	50,786	49,966	21,149	-	953,693
Segment result (EBITDA)	50,923	41,244	(7,995)	16,066	12,811	9,080	2,062	-	124,191
Depreciation and amortisation impairment losses and provision		(21,128)	(21,860)	(7,408)	(4,346)	(4,542)	(1,360)	-	(87,985)
EBIT	23,582	20,116	(29,855)	8,658	8,465	4,538	702	-	36,206
Net result on equity investmen measured using equity method		-	-	122	-	-	1,878	-	2,000
Net financial result	-	-	-	-	-	-	-	(22,602)	(22,602)
Profit before tax	-	-	-	-	-	-	-	-	15,604
Income taxes	-	-	-	-	-	-	-	(5,766)	(5,766)
Net profit (loss) for the per	ind -	_	_	_	_	_	_	_	9,838

The table below reports the results by operating segment for the period ended 31 December 2010:

[EUR '000]	Denmark	Turkey	Italy	Other Scandinavian Countries	Egypt	Far East	Rest of world	Items not allocated and adjustments	Cementir Holding Group
Operating revenues	235,239	245,698	140,625	149,983	65,417	38,249	25,508	(35,133)	865,586
Inter-segment revenues	(21,588)	-	(9,071)	(1,064)	(2,769)	(97)	(544)	35,133	-
Operating revenues contribution	213,651	245,698	131,554	148,919	62,648	38,152	24,964	-	865,586
Segment result (EBITDA)	28,855	37,594	(3,498)	15,828	19,815	6,374	3,962	-	108,930
Depreciation and amortisation, impairment losses and provisions	s (27,031)	(22,033)	(20,092)	(7,297)	(4,764)	(3,722)	(1,470)	-	(86,409)
EBIT	1,824	15,561	(23,590)	8,531	15,051	2,652	2,492	-	22,521
Net result on equity investments measured using equity method		-	(31)	179	-	-	1,964	-	2,112
Net financial result	-	-	-	-	-	-	-	1,272	1,272
Profit before tax	-	-	-	-	-	-	-	-	25,905
Income taxes	-	-	-	-	-	-	-	(8,306)	(8,306)
Net profit (loss) for the period	od -	-	-	-	-	-	-	-	17,599

The table below reports other data by geographical segment at 31 December 2011:

[EUR '000]	Segment assets	Segment liabilities	Investments in property, plant and equipment and intangible assets*
Denmark	501,673	99,376	12,916
Turkey	581,383	139,514	41,663
Italy	424,149	460,945	12,371
Other Scandinavian Countries	120,595	51,784	4,462
Egypt	120,453	26,588	233
Far East	110,195	42,264	1,475
Rest of world	49,997	5,093	91
Total	1,908,445	825,564	73,211

<sup>\*</sup> Investments carried out during the year.

The table below reports other data by geographical segment at 31 December 2010:

[EUR '000]	Segment assets	Segment liabilities	Investments in property, plant and equipment and intangible assets*
Denmark	512,316	104,227	13,977
Turkey	642,861	146,417	11,867
Italy	397,261	412,621	21,918
Other Scandinavian Countries	117,711	53,016	3,973
Egypt	119,770	27,251	1,805
Far East	110,434	45,760	8,946
Rest of world	50,365	4,814	105
Total	1,950,718	794,106	62,591

The table below reports revenues from sales to external customers for each geographical segment at 31 December 2011:

[EUR '000]	Denmark	Italy	Other Scandinavian Countries	Turkey	Egypt	Far East	Rest of world	Total
Revenues by geographical location of customer	198,114	142,179	181,003	212,656	29,304	67,974	101,784	933,014

The table below reports revenues from sales to external customers for each geographical segment at 31 December 2010:

[EUR '00	00]	Denmark	Italy	Other Scandinavian Countries	Turkey	Egypt	Far East	Rest of world	Total
	es by geographical of customer	153,204	134,055	157,546	194,952	38,097	42,336	122,070	842,260

|58|



#### 1) Intangible assets

Intangible assets amounted to EUR 477,617 thousand (EUR 494,678 thousand at 31 December 2010) and include assets with finite useful lives totalling EUR 46,392 thousand (EUR 35,341 thousand at 31 December 2010) and assets with indefinite useful lives totalling EUR 431,225 thousand (EUR 459,337 thousand at 31 December 2010).

#### Intangible assets with finite useful lives

At 31 December 2011 intangible assets with finite useful lives amounted to EUR 46,392 thousand (EUR 35,341 thousand at 31 December 2010). Concession rights and licenses mainly regard quarry concessions and software licenses related to the implementation of the SAP R/3 information system. Amortisation is calculated in the account on the basis of the estimated useful life of the assets.

[EUR '000]	Development costs	Concession rights, licenses and brands	Other assets	Assets under development and advances	Total
Gross value at 1 January 2011	984	30,560	10,300	11,765	53,609
Increases	252	1,643	785	864	3,544
Decreases	-	(136)	-	-	(136)
Changes in scope of consolidation	-	-	12,054	-	12,054
Other changes	-	-	-	-	-
Translation differences	1	(103)	(798)	(211)	(1,111)
Reclassifications	(2)	418	11,559	(11,442)	533
Gross value at 31 December 2011	1,235	32,382	33,900	976	68,493
Amortisation at 1 January 2011	544	10,349	7,375	-	18,268
Amortisation	219	1,666	2,320	-	4,205
Decreases	-	(135)	-	-	(135)
Changes in scope of consolidation	-	-	-	-	-
Other changes	-	-	-	-	-
Translation differences	2	79	(318)	-	(237)
Reclassifications	-	-	-	-	-
Amortisation at 31 December 2011	765	11,959	9,377	-	22,101
Net value at 31 December 2011	470	20,423	24,523	976	46,392

[EUR '000]	Development costs	Concession rights, licenses and brands	Other assets	Assets under development and advances	Total
Gross value at 1 January 2010	874	24,813	8,984	6,239	40,910
Increases	99	9	405	5,531	6,044
Decreases	-	-	-	-	-
Changes in scope of consolidation	-	-	-	-	-
Other changes	-	-	-	-	-
Translation differences	8	540	555	(14)	1,089
Reclassifications	3	5,198	356	9	5,566
Gross value at 31 December 2010	984	30,560	10,300	11,765	53,609
Amortisation at 1 January 2010	365	8,520	6,089	-	14,974
Amortisation	169	1,804	869	-	2,842
Decreases	-	-	-	-	-
Changes in scope of consolidation	-	-	-	-	-
Other changes	-	-	-	-	-
Translation differences	8	25	417	-	450
Reclassifications	2	-	-	-	2
Amortisation at 31 December 2010	544	10,349	7,375	-	18,268
Net value at 31 December 2010	440	20,211	2,925	11,765	35,341

#### INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIVES

Intangible assets with an indefinite useful life are regularly tested for impairment.

At 31 December 2011, the item amounted to EUR 431,225 thousand (EUR 459,337 thousand at 31 December 2010) and included goodwill arising on consolidation following the acquisition of the Cimentas and Aalborg Portland groups as well as goodwill recognised last year following the acquisition made by the subsidiary Betontir (Note 28).

	31.12.20	011			31.12.201	10	
Turkey (Cimentas group)	Denmark (Aalborg Portland group)	Italy	Total	Turkey (Cimentas group)	Denmark (Aalborg Portland group)	Italy	Tota
182,456	271,703	5,178	459,337	174,800	269,140	-	443,94
-	-	-	-	-	-	5,178	5,17
-	-	-	-	-	(110)	-	(11
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
(28,347)	235	-	(28,112)	7,656	2,673	-	10,32
-	-	-	-	-	-	-	
154,109	271,938	5,178	431,225	182,456	271,703	5,178	459,33
	(Cimentas group)  182,456  (28,347)	Turkey (Cimentas group)  182,456 271,703	(Cimentas group)  182,456 271,703 5,178	Turkey (Cimentas group)         Denmark (Aalborg Portland group)         Italy         Total           182,456         271,703         5,178         459,337           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           (28,347)         235         -         (28,112)           -         -         -         -	Turkey (Cimentas group)         Denmark (Aalborg Portland group)         Italy         Total (Cimentas group)           182,456         271,703         5,178         459,337         174,800           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           (28,347)         235         -         (28,112)         7,656           -         -         -         -         -	Turkey (Cimentas group)         Denmark (Aalborg Portland group)         Italy         Total (Cimentas group)         Turkey (Cimentas group)         Denmark (Aalborg Portland group)           182,456         271,703         5,178         459,337         174,800         269,140           -         -         -         -         -         -           -         -         -         -         -         (110)           -         -         -         -         -         -           (28,347)         235         -         (28,112)         7,656         2,673           -         -         -         -         -         -         -	Turkey (Cimentas group)         Denmark (Aalborg Portland group)         Italy         Total (Cimentas group)         Turkey (Cimentas group)         Denmark (Aalborg Portland group)         Italy           182,456         271,703         5,178         459,337         174,800         269,140         -           -         -         -         -         -         5,178           -         -         -         -         (110)         -           -         -         -         -         -         -           -         -         -         -         -         -           -         -         -         -         -         -         -           (28,347)         235         -         (28,112)         7,656         2,673         -           -         -         -         -         -         -         -         -

As it had done in previous periods, the Group tested assets for impairment at the two cash-generating units (CGU) to which goodwill had been allocated.

The impairment test on goodwill was performed by comparing the carrying value with the value-in-use of the CGU, calculated by applying the discounted cash flow (DCF) method to cash flows projected over the next three years (2012-2014) for each CGU. Projected cash flows were estimated based on projections for the 2012 budget and for the subsequent two years (2013-2014), while final values were arrived at by applying a constant growth rate.

The discount rate used to calculate the present value of the expected cash flows was determined for each CGU on the basis of the weighted average cost of capital (WACC). The key assumptions used in determining value-in-use were as follows:

	_					
		31.12.2011		31.12.201		
Values in %	*Turkey (Cimentas group)	Denmark (Aalborg Portland group)	Italy	Turkey (Cimentas group)	Denmark (Aalborg Portland group)	
Growth rate for terminal values	1%	1.5%	0.5%	2%	2%	
Discount rate	9.9%	5.5%	6.2%	7.6%	6.7%	
	-	* Value expressed in	real terms			

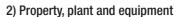
Moreover, the application of the perpetual growth rate of 0% would not cause any impairment of the goodwill attributed to each CGU.

The impairment tests found no reduction of shareholders' equity at 31 December 2011 or of net profit for 2011.

The above parameters were applied to estimates and projections calculated based on past experience and expectations concerning development of the markets in which the Group operates. The Group regularly monitors facts and events connected with changes in the current economic environment that could give rise to impairment losses.







At 31 December 2011 property, plant and equipment amounted to EUR 815,310 thousand (EUR 876,176 thousand at 31 December 2010). The table below provides the required supplementary information on the components of the item:

[EUR '000]	Land and buildings	Quarries	Plant and equipment	Other assets	Assets under construction and advances	Tota
Gross value at 1 January 2011	442,057	29,895	1,274,272	83,802	27,052	1,857,078
Increases	2,252	1,671	10,046	1,635	38,393	53,99
Decreases	(1,615)	(746)	(8,210)	(3,828)	(1,362)	(15,761
Changes in scope of consolidation	1,152	-	2,043	238	(68)	3,36
Translation differences	(18,353)	(848)	(50,673)	(4,014)	(1,616)	(75,504
Reclassifications	3,149	967	13,429	2,116	(21,728)	(2,067
Gross value at 31 December 2011	428,642	30,939	1,240,907	79,949	40,671	1,821,10
Depreciation at 1 January 2011	192,307	6,658	725,835	56,102	-	980,90
Depreciation	12,328	810	60,890	5,806	-	79,83
Decreases	(562)	(16)	(5,270)	(3,651)	=	(9,499
Changes in scope of consolidation	(131)	-	(16)	-	-	(147
Translation differences	(7,382)	(99)	(32,754)	(3,466)	-	(43,70
Reclassifications	-	-	(1,591)	-	-	(1,59
Depreciation at 31 December 2011	196,560	7,353	747,094	54,791	-	1,005,79
Net value at 31 December 2011	232,082	23,586	493,813	25,158	40,671	815,31
Gross value at 1 January 2010	415,729	27,596	1,202,330	79,171	74,092	1,798,91
Increases	872	1,389	11,318	1,092	32,312	46,98
Decreases	(42)	-	(12,153)	(4,403)	(456)	(17,05
Changes in scope of consolidation	2,453	-	1,833	100	-	4,38
Translation differences	11,897	565	31,220	2,668	4,650	51,00
Reclassifications	11,148	345	39,724	5,174	(83,546)	(27,15
Gross value at 31 December 2010	442,057	29,895	1,274,272	83,802	27,052	1,857,07
Depreciation at 1 January 2010	177,918	5,727	659,789	48,942	-	892,37
Depreciation	11,889	741	63,615	6,638	-	82,88
Decreases	(42)	-	(11,488)	(3,934)	-	(15,464
Changes in scope of consolidation	_	-	-	-	-	
Translation differences	3,575	190	16,288	1,669	-	21,72
Reclassifications	(1,036)	-	(2,369)	2,787	-	(618
Depreciation at 31 December 2010	192,307	6,658	725,835	56,102	-	980,90

The useful lives of assets adopted by the Group are reported in the related section of the accounting policies.

The net carrying amount of property, plant and equipment pledged as collateral for bank loans came to EUR 32.2 million (EUR 144.4 million at 31 December 2010), with EUR 0.2 million outstanding at 31 December 2011 (EUR 1.5 million at 31 December 2010). The value of contractual commitments to purchase property, plant and equipment at 31 December 2011 amounted to EUR 0.7 million (EUR 2.9 million at 31 December 2010). In 2011 no financial expense was capitalised (about EUR 0.3 million in 2010).



#### 3) Investment property

Investment property amounted to EUR 93,740 thousand and is reported at fair value, as determined by independent appraisers.

		31.12.2011		31.12.2010			
[EUR '000]	Land	Buildings	Total	Land	Buildings	Total	
Value at 1 January	66,818	31,759	98,577	1,251	26,699	27,950	
ncreases	-	-	-	-	-	-	
Decreases	-	-	-	-	-	-	
Change in fair value	6,044	204	6,248	55,967	3,155	59,122	
Translation differences	(10,289)	(796)	(11,085)	(2,176)	(170)	(2,346)	
Reclassifications	1,109	(1,109)	-	11,776	2,075	13,851	
Value at 31 December	63,682	30,058	93,740	66,818	31,759	98,577	

Of the total value, EUR 20.8 million is pledged as collateral for a bank loan with an outstanding amount at 31 December 2011of EUR 11.9 million, gross of discounting.

#### 4) Equity investments measured using the equity method

The item consists of the share of equity investments in associated companies, which are accounted for using the equity method. The following table reports the carrying amount of the equity investments and Cementir Holdings SpA's pro-rata share of the net result:

	Carryin	ng amount	Pro-rata	Pro-rata share of net result	
[EUR '000]	31.12.2011	31.12.2010	2011	2010	
Speedybeton SpA	-	-	-	(31)	
Leigh White Cement Company Joint Venture	10,981	11,163	1,775	1,964	
Secil Unicon SGPS Lda	-	255	(255)	(722)	
Sola Betong AS	1,456	1,576	122	168	
Storsand Sandtak AS	-	293	-	11	
ECOL Unicon Spzoo	3,519	3,581	576	722	
EPI UK R&D	-	-	(218)	-	
Equity investments measured using the equity method	15,956	16,868	2,000	2,112	

The table below provides an overview of the financial highlights of associated companies:

[EUR '000] Company	Currency	Registered office	Assets	Liabilities	Revenues	Net profit (loss) for period	% holding
31.12.2011							
Leigh White Cement Company Joint Venture	USD	Allentown (USA)	46,847	9,779	64,298	7,244	24.5%
Secil Unicon SGPS Lda	EUR0	Lisbona (Portugal)	14,255	12,955	9,977	(518)	50%
Sola Betong AS	NOK	Risvika (Norway)	6,972	4,562	13,473	371	33.3%
ECOL Unicon Spzoo	PLN	Gdansk (Poland)	11,387	4,589	26,169	1,177	49%
EPI UK R&D	GBP	Trowbridge (UK)	1,083	1,535	-	(436)	50%
Total			80,544	34,420	113,917	7,838	
31.12.2010							
Speedybeton SpA	EUR0	Pomezia-RM (Italy)	-	-	-	-	-
Leigh White Cement Company <i>Joint Venture</i>	USD	Allentown (USA)	49,787	11,446	67,570	8,008	24.5%
Secil Unicon SGPS Lda	EUR0	Lisbona (Portugal)	16,288	12,008	11,230	(1,446)	50%
Sola Betong AS	NOK	Risvika (Norway)	7,663	4,873	10,638	502	33.3%
Storsand Sandtak AS	NOK	Saette (Norway)	609	104	291	20	50%
ECOL Unicon Spzoo	PLN	Gdansk (Poland)	12,798	5,490	25,824	1,472	49%
Total			87,145	33,921	115.553	8,556	

No evidence of impairment was found with regard to the aforementioned equity investments.

#### 5) Equity investments available for sale

[EUR '000]	31.12.20	11	31.12.2010
Equity investments start of period	6,5	19	6,467
Increases	3,5	44	4,005
Decreases		-	(2,492)
Change in fair value	(1,90	06)	(1,462)
Translation differences		(9)	1
Equity investments	8,1	48	6,519



Equity investments available for sale break down as follows:

[EUR '000]	Number of shares	% holding of capital employed	31.12.2011
Equity investments in listed companies			
Italcementi Spa	1,747,000	0.986%	7,963
Equity investments in unlisted companies			
Cemencal SpA			-
Consorzio Valle Caudina			140
Sipac SpA (in liquidation)			-
Consorzio Toscocem (in liquidation)			-
Other			45
Equity investments in other companies			8,148

No evidence of impairment was found with regard to the aforementioned investments. In addition, even if the parameters for a "significant" and "prolonged" reduction in carrying amount used until 2010 had been applied (30% of the carrying amount and 40 months), no evidence of impairment would have emerged.

The fair value of listed companies is calculated by referring to the official stock market price on the last day of the accounting period.

#### 6) Inventories

The table below provides a breakdown of inventories, whose carrying amount approximates their fair value:

[EUR '000]	31.12.2011	31.12.2010
Raw materials, ancillary materials and consumables	86,083	88,215
Semi-finished products	29,981	26,869
Finished products	27,332	27,567
Advances	891	1,186
Inventories	144,287	143,837
·		

#### 7) Trade receivables

Trade receivables totalled EUR 188,771 thousand (EUR 150,974 thousand at 31 December 2010), and are composed of the following elements:

[EUR '000]	31.12.2011	31.12.2010
Customer receivables	190,013	151,366
Impairment	(6,504)	(5,835)
Net customer receivables	183,509	145,531
Advances to suppliers	380	330
Receivables due from related parties	4,882	5,113
Trade receivables	188,771	150,974

The carrying amount of the trade receivables approximates their fair value. Trade receivables originate in commercial transactions for the sale of goods and services and do not entail a significant concentration of credit risk.

Customer receivables fall due as follows:

[EUR '000]	31.12.2011	31.12.2010
Customer receivables not past due	143,042	113,519
Customer receivables past due:	46,971	37,847
0-30 days	16,949	12,705
30-60 days	6,954	6,495
60-90 days	3,794	2,461
More than 90 days	19,274	16,186
Total customer receivables	190,013	151,366
Impairment	(6,504)	(5,835)
Net customer receivables	183,509	145,531

#### 8) Current financial assets

[EUR '000]	31.12.2011	31.12.2010
Fair value of derivatives	293	182
Accrued income	1,104	821
Prepaid expenses	109	145
Financial receivables due from related parties	382	362
Current financial assets	1,888	1,510
	_	

#### 9) Other current assets

Other current assets, totalling EUR 14,691 thousand (EUR 18,939 thousand at 31 December 2010) comprise non-commercial items, and break down as follows:

[EUR '000]	31.12.2011	31.12.2010
VAT receivables	3,202	6,728
Receivables from employees	372	414
Accrued income	890	587
Prepaid expenses	3,372	3,960
Other receivables	6,855	7,250
Other current assets	14,691	18,939

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#### 10) Cash and cash equivalents

The item amounts to a EUR 91,651 thousand (EUR 100,019 thousand at 31 December 2010), and consists of the Group's liquidity, which is generally invested in short-term financial transactions. It breaks down as follows:

[EUR '000]	31.12.2011	31.12.2010
Bank and postal deposits	88,643	94,467
Bank deposits – related parties	2,344	5,160
Cash and cash equivalents on hand	664	392
Cash and cash equivalents	91,651	100,019

#### 11) Shareholders' equity

#### **GROUP SHAREHOLDERS' EQUITY**

A schedule reconciling the group parent's shareholders' equity and net profit at 31 December 2011 and the corresponding consolidated figures is provided in the report on operations.

#### SHARE CAPITAL

Share capital is fully paid in and consists of 159,120,000 ordinary shares with a nominal value of EUR 1.00 each. The item shows no change with respect to the previous financial year.

#### TRANSLATION RESERVE

At 31 December 2011 the translation reserve showed a negative balance of EUR 177,914 thousand and breaks down as follows:

[EUR '000]  Turkey (Turkish lira – TRY)  United States (U.S. dollar – USD)	<b>31.12.2011</b> (184,539)	<b>31.12.2010</b> (107.834)	Change
,	(184,539)	(107.834)	
United States (L.S. dollar – USD)		(107,034)	(76,705)
omica ctates (c.c. acid. ccs)	(2,546)	(3,146)	600
Egypt (Egyptian pound – EGP)	(895)	(614)	(281)
Iceland (Icelandic krona – ISK)	(3,050)	(2,940)	(110)
Norway (Norwegian krone – NOK)	3,355	3,138	217
Sweden (Swedish krona – SEK)	257	239	18
Other countries	9,504	6,148	3,356
Total translation reserve	(177,914)	(105,009)	(72,905)

#### Non-controlling interests in shareholders' equity

At 31 December 2011, non-controlling interests in shareholders' equity came to EUR 78,319 thousand (EUR 79,471 thousand at 31 December 2010). In 2011 net income totalled EUR 6,813 thousand (EUR 8,255 thousand in 2010).

#### STOCK INCENTIVE PLANS (STOCK OPTIONS)

Cementir Holding approved a stock incentive plan (stock options) involving 3 key managers (beneficiaries) of Group companies at 31 December 2011. Specifically, on 11 February 2008, the Board of Directors granted the first instalment, originally equal to 1,225,000 options, currently 820,000 options, and set the exercise price as follows:

Position held	Date of shareholders resolution	Date of granting by the Board of Directors	Description of instrument	No. of financial instruments underlying the options granted	Exercise price	Expiration of option
Members of Board of Directors (No. 3)	15-01-2008	11-02-2008	Options on Cementir Holding SpA	820.000	EUR 7	11-02-2013
TOTAL				820.000		

With regard to the terms and methods for subscribing and exercising options, it should be noted that:

- (i) options were subscribed through delivery of the letter granting the options, along with the approved Rules, both duly signed to indicate acceptance, by each Beneficiary by 31 March 2008;
- (ii) the options may be exercised by the Beneficiaries in one or more instalments, but in any case in an amount for each instalment of not less than 2,500 options granted to each. The options must be exercised within the time period indicated in the letter granting the options, but not before 11 February 2011 nor after 11 February 2013. The options must be exercised in the manner provided for in paragraph 6 of the Rules.

Finally, under the Rules, in order to exercise the options, the Beneficiaries: (i) must, at the time of exercise, continue to be managers or directors, provided they are employees, of the Company and/or its subsidiaries; and (ii) must meet certain targets within their respective sub-groups.

The exercise price of the options was set at EUR 7.00, higher than EUR 5.50, the arithmetic mean of the official prices for the Company's stock reported on the Electronic Share Market organized and run by Borsa Italiana SpA in the month preceding the grant date (the "reference price"). The exercise price is set in this manner to increase of the value of the company, a primary goal of the incentive plan.

Considering that the exercise price is higher than the reference price indicating the market value of the shares on the grant date, and given the conditions to be met to exercise the options, we believe that the options, measured by applying appropriate financial methodologies, express non-significant values.

#### 12) Employee benefit provisions

The Group accrues provisions for employees and employee severance benefits. Employee severance benefits (TFR) are an unfunded, fully provisioned liability in respect of benefits paid to employees at the time of or subsequent to the termination of the employment relationship. The liability is considered a defined-benefit plan and is therefore calculated using actuarial methods

The assumptions used in determining the plan are summarised in the following table:

Value in %		31.12.2011	31.12.2010
Discount rate	4	.6%-3%-4.5%	2.4%-4%-4.7%
Expected return on plan assets		4%-5%	4%
Annual wage increase		2.2%-3%-4%	2%-4%
Annual accretion of TFR		3.1%	2.8%

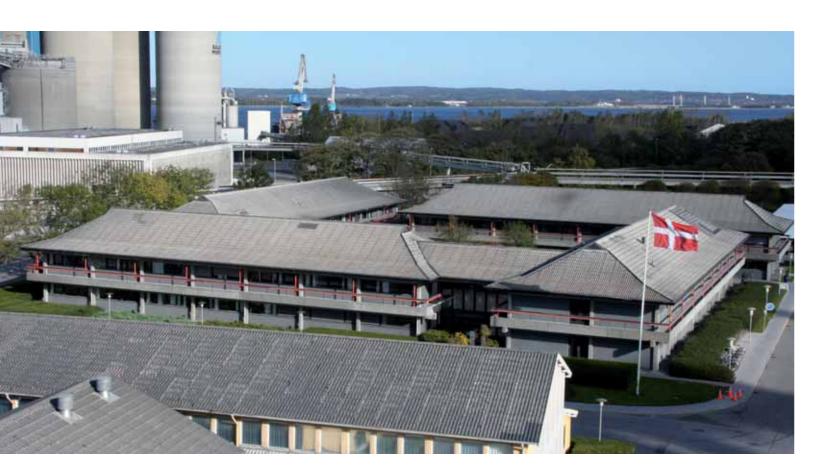


The amounts reported in the statement of financial position were calculated as follows:

[EUR '000]	31.12.2011	31.12.2010
Nominal value of the provision	26,161	26,733
Discounting adjustment	(8,817)	(8,078)
Total provision for employees	17,344	18,695
<u> </u>	-	

#### Changes were as follows:

[EUR '000]	31.12.2011	31.12.2010
Net liability at start of period	18,695	17,055
Current service cost	1,164	2,107
Interest cost	747	810
Net actuarial (gain)/loss	328	179
Changes in scope of consolidation	-	442
Translation differences	(728)	980
Other changes	(43)	(446)
(Benefits paid)	(2.819)	(2,432)
Net liability at end of period	17.344	18,695



#### 13) Provisions

Non-current and current provisions amounted to EUR 15,552 thousand (EUR 15,234 thousand at 31 December 2010) and EUR 2,862 thousand (EUR 1,648 thousand at 31 December 2010), respectively, and break down as follows:

[EUR '000]	Quarry restructuring provision	Litigation provision	Other provisions	Total provisions
Value at 1 January 2011	13,808	1,371	1,703	16,882
Accruals	244	2,148	57	2,449
Utilisations	(547)	-	(178)	(725)
Decreases	(54)	(109)	-	(163)
Translation differences	(1,117)	(141)	(86)	(1,344)
Reclassifications	-	-	-	-
Other changes	1,315	-	-	1,315
Value at 31 December 2011	13,649	3,269	1,496	18,414
Of which:				
Non-current provisions	13,649	855	1,048	15,552
Current provisions	-	2,414	448	2,862
Value at 1 January 2010	13,060	1,455	6,693	21,208
Accruals	79	206	-	285
Utilisations	(134)	(296)	(5,464)	(5,894)
Decreases	(1,060)	-	(10)	(1,070)
Translation differences	421	6	126	553
Reclassifications	242	-	(242)	-
Other changes	1,200	-	600	1,800
Value at 31 December 2010	13,808	1,371	1,703	16,882
Of which:				
Non-current provisions	13,808	855	571	15,234
Current provisions	-	516	1,132	1,648

The quarry restructuring provision is recognised to cover the costs of the cleaning and maintenance of quarries used for the excavation of raw materials to be completed before the expiry of the concessions.

#### 14) Trade payables

The value of trade payables approximates their fair value. They break down as follows:

[EUR '000]	31.12.2011	31.12.2010
Payables to suppliers	179,668	163,644
Payables to related parties	588	672
Advances	2,679	3,103
Trade payables	182,935	167,419



## 15) Financial liabilities

Non-current and current financial liabilities are summarised below:

		7
[EUR '000]	31.12.2011	31.12.2010
Bank borrowings	108,375	179,151
Non-current payables to related parties	44,789	44,747
Non-current financial liabilities	153,164	223,898
Bank borrowings	113,182	71,490
Short-term portion of non-current financial liabilities	100,784	79,030
Current payables to related parties	72,564	61,003
Other financial payables	1,263	1,159
Fair value of derivatives	10,116	1,081
Current financial liabilities	297,909	213,763
Total financial liabilities	451,073	437,661

As to current and non-current financial liabilities, the carrying amount is a reasonable approximation of their fair value. With regard to the aforementioned financial liabilities, about 40% are subject to financial parameter thresholds that were not exceeded at 31 December 2011.

The Group's exposure, broken down by maturity, is as follows:

[EUR '000]	31.12.2011	31.12.2010
Within 3 months	82,354	56,526
3 months to 1 year	215,555	157,237
1 to 2 years	26,571	17,319
2 to 5 years	78,947	180,047
More than 5 years	47,646	26,532
Total financial liabilities	451,073	437,661

	I		
[EUR '000]		31.12.2011	31.12.2010
Floating-rate liabilities		449,930	436,248
Fixed-rate liabilities		1,143	1,413
Financial liabilities		451,073	437,661

The following is a breakdown of the Group's net financial position pursuant to CONSOB Communication no. 6064293 of 28 July 2006:

[EUR '000]	31.12.201	1 31.12.2010
Cash	66-	4 392
Other liquid assets	90,98	7 99,627
Cash and cash equivalents	91,65	1 100,019
Current financial assets	1,88	8 1,510
Current bank borrowings	(228,530	) (163,520)
Other current financial payables	(69,379	9) (50,243)
Current financial liabilities	(297,909	9) (213,763)
Net current financial liabilities	(204,370	) (112,234)
Non-current financial liabilities	(153,164	(223,898)
Net financial position	(357,534	(336,132)

Financial liabilities to related parties comprise creditor positions amounting to EUR 2.7 million (EUR 5.5 million at 31 December 2010) and debtor positions of EUR 117.4 million (EUR 105.7 million at 31 December 2010).

## 16) Current tax liabilities

Current tax liabilities total EUR 6,009 thousand (EUR 6,043 thousand at 31 December 2010) and regard instalments due by the end of the subsequent year in settlement of a tax assessment and the tax liability for the period net of payments on account.

## 17) Other current liabilities

[EUR '000]	31.12.2011	31.12.2010
Payables to employees	17,344	14,531
Payables to social security institutions	3,770	3,998
Payables to related parties	-	-
Deferred income	418	489
Accrued expenses	6,208	9,090
Other payables	23,981	16,166
Other current liabilities	51,721	44,274



## 18) Deferred tax assets and liabilities

Deferred tax items are calculated on temporary differences between taxable income and the income reported in the financial statements. Deferred tax liabilities amounted to EUR 96,599 thousand (EUR 98,944 thousand at 31 December 2010), and deferred tax assets to EUR 48,015 thousand (EUR 34,130 thousand at 31 December 2010). They break down as follows:

[EUR '000]	01.01.2011	Accrual net of utilisation recognised in income statement	Increases net of decreases recognised in equity	31.12.2011
Differences in depreciation	52,747	462	(2,315)	50,894
Differences in amortisation	13,377	2,411	(2,192)	13,596
Plant revaluation	15,189	(494)	(450)	14,245
Other	17,631	207	26	17,864
Deferred tax liabilities	98,944	2,586	(4,931)	96,599
Tax losses carried forward	26,142	14,204	(2,630)	37,716
Provisions	4,120	1,443	(395)	5,168
Other	3,868	1,141	122	5,131
Deferred tax assets	34,130	16,788	(2,903)	48,015

Accrual net of utilisation recognised in the income statement includes also the differed tax effect coming from the acquisition equal to EUR 2.1 million.

[EUR '000]	01.01.2010	Accrual net of utilisation recognised in in income statement	Increases net of decreases recognised in equity	31.12.2010
Differences in depreciation	43,587	(1,385)	10,545	52,747
Differences in amortisation	12,810	-	567	13,377
Plant revaluation	12,428	633	2,128	15,189
Other	20,545	2,858	(5,772)	17,631
Deferred tax liabilities	89,370	2,106	7,468	98,944
Tax losses carried forward	17,733	8,400	9	26,142
Provisions	2,897	731	492	4,120
Other	-	1,334	2,534	3,868
Deferred tax assets	20,630	10,465	3,035	34,130

## 19) Revenues

[EUR '000]	2011	2010
Product sales	891,074	801,543
Product sales - related parties	7,692	8,563
Services	34,248	32,154
Revenues	933,014	842,260

## 20) Other operating revenues

		l
[EUR '000]	2011	2010
Rental and similar income	1,569	1,596
Rental and similar income - related parties	770	821
Capital gains	1,308	1,332
Release of provisions	163	1,070
Insurance payments	-	-
Revaluation of investment property	6,248	7,495
Other income and revenues	2,296	3,480
Other income and revenues - related parties	-	75
Other operating revenues	12,354	15,869

## 21) Raw material costs

[EUR '000]	2011	2010
Raw materials and semi-finished products	183,932	162,773
Fuel	136,332	113,039
Electricity	87,721	84,380
Finished products	1,016	3,650
Other materials	42,064	39,819
Change in inventories of raw materials, consumable and products	(2,097)	(3,590)
Raw material costs	448,968	400,071
		1

## 22) Personnel costs

[EUR '000]	2011	2010
Salaries and wages	124,285	116,546
Social security contributions	19,549	17,452
Other costs	10,625	11,269
Personnel costs	154,459	145,267



Group employees break down as follows:

	2011	2010	Average 2011	Average 2010
Executives	68	67	69	65
Middle management and office staff	1,507	1,525	1,536	1,551
Workers	1,625	1,697	1,669	1,725
Total	3,200	3,289	3,274	3,341

At 31 December 2011 the group parent Cementir Holding and the Italian subsidiaries employed 621 people (604 at 31 December 2010), while the Cimentas group employed 1,070 people (1,110 at 31 December 2010), the Aalborg Portland group employed 835 people (885 at 31 December 2010) and the Unicon group employed 674 people (690 at 31 December 2010).

## 23) Other operating costs

[EUR '000]	20	011	2010
Transport	102,	725	88,306
Services and maintenance	57,	256	56,404
Consulting	6,	433	7,225
Insurance	4,	532	5,376
Other services from related parties		541	288
Rental and similar costs	13,	177	14,932
Rental and similar costs - related parties	1,4	419	1,393
Other operating charges	39,	992	37,394
Other operating costs	226,	075	211,318

## 24) Depreciation, amortisation, impairment losses and provisions

[EUR '000]	2011	2010
Amortisation	4,205	2,842
Depreciation	79,834	82,886
Provisions	2,449	285
Impairment losses	1,497	396
Depreciation, amortisation, impairment losses and provisions	87,985	86,409

## 25) Net result on financial items and equity investments measured using equity method

The result for 2011, which was a negative EUR 20,602 thousand (a positive EUR 3,384 thousand in 2010) regards the result of companies measured using the equity method and the net result of financial operations. It breaks down as follows:

[EUR '000]	2011	2010
Profits from equity investments measured using equity method	2,473	2,867
Losses from equity investments measured using equity method	(473)	(755)
Net result from equity investments measured using equity method	2,000	2,112
Interest and financial income	4,062	6,131
Interest and financial income - related parties	51	43
Interest subsidies	3,227	2,468
Financial income from derivative financial instruments	848	4,039
Bargain purchase gain (note 29)	8,378	-
Total financial income	16,566	12,681
Interest expense	(9,946)	(6,525)
Other financial expense	(2,586)	(3,274)
Interest expense and financial expense - related parties	(2,732)	(1,787)
Financial expense from derivative financial instruments	(21,059)	(2,150)
Total financial expense	(36,323)	(13,736)
Gains on foreign exchange differences	23,509	26,041
Losses on foreign exchange differences	(26,354)	(23,714)
Net gains (losses) on foreign exchange differences	(2,845)	2,327
Net financial result	(22,602)	1,272
Net result on financial items and equity investments measured using equity method	(20,602)	3,384

Financial expense from derivative financial instruments, amounted to EUR 21 million, includes mainly the losses on financial derivatives used to hedge currencies, interest rates and commodities. The performance is attributable to the extraordinary reduction in the value of those derivatives in 2011 as a result of the extreme volatility in financial markets. Of this total, however, EUR 11 million are attributable to unrealised, but recognised, losses from the mark-to-market measurement of those financial instruments.

## 26) Income taxes

[EUR '000]	2011	2010
Current taxes	22,063	16,648
Deferred taxes	(16,297)	(8,342)
Tax liability for the period	5,766	8,306

|76|

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The difference between the theoretical tax liability and the effective tax liability is analysed below:

[EUR '000]	2011	2010
Theoretical tax liability	8,232	4,392
Increased permanent differences	1,898	947
Decreased permanent differences	(237)	(973)
Consolidated tax mechanism	(1,604)	(2,257)
Other changes	(2,646)	6,088
Effective IRAP liability	123	109
Tax liability for the period	5,766	8,306

## 27) Earnings per share

Earnings per share are calculated by dividing the Group net result for the period by the weighted average number of ordinary shares outstanding in the period.

[EUR]	2011	2010
Group net profit (EUR '000)	3,025	9,344
Weighted average number of ordinary shares outstanding ('000)	159,120	159,120
Basic earnings per share	0.019	0.059
		1

Diluted earnings per share are the same as basic earnings per share as Cementir Holding SpA has only issued ordinary shares.

#### **C**APITAL MANAGEMENT

Dividends are distributed in the light of existing capital resources and the financial resources necessary for the continuing expansion of the Group.

## 28) Other components of comprehensive income

The following table provides a breakdown of other components of comprehensive income before taxes:

	2011				2010		
[EUR '000]	Gross value	Tax effect	Net value	Gross value	Tax effect	Net value	
Change in use of property, plant and equipment	-	-	-	51,608	(2,581)	49,027	
Actuarial gains (losses) on severance benefits (TFR)	(328)	(53)	(381)	(179)	(26)	(205)	
Exchange rate differences arising from the translation of foreign undertakings	(76,195)	-	(76,195)	32,123	-	32,123	
Financial instruments	(1,906)	323	(1,583)	(1,462)	106	(1,356)	
Total other components of comprehensive income	(78,429)	270	(78,159)	82,090	(2,501)	79,589	
	-						

## 29) Acquisitions and divestments

#### Acquisitions in 2011

On 11 March 2011, acting through the subsidiary Recydia, which operates in the waste treatment and renewable energy sector, a waste collection plant and a waste management contract with the municipality company of Istanbul was acquired for a total amount of EUR 5,2 million (TL 12,1 million). The 25-year contract was signed for the management and treatment of some 700,000 tons per year of solid municipal waste. The entirety of assets purchased is a business since the integrated set is capable of being conducted and the Group intends to manage this entirety of asset as a business. This acquisition was recognised pursuant to IFRS 3 – Business Combinations applying the Purchase Price Allocation (PPA) also engaging independent experts; the assessment showed a higher value of the business acquired, mainly due to valuation of the contract. The bargain purchase gain arising from the acquisition amounting to EUR 8,4 million (TL 19,5 million) has been recognised under financial income in the consolidated income statement (note 25).

The fair value of the acquired assets and liabilities is expressed below together with the bargain purchase gain and the relative cash flow:

[EUR '000]  Net assets acquired:	Fair value at 11.03.2011
Intangible assets with finite useful lives	12,054
Property, plant and equipment	3,617
Deferred liabilities	(2,411)
Deferred assets	316
Total fair value of net assets acquired	13,576
Bargain purchase gain (note 25)	(8,378)
Price paid for acquisition	5,198

#### ACQUISITIONS IN 2010

On 30 November 2010, the Group, through the subsidiary Betontir SpA, acquired 14 factories for manufacturing ready-mixed concrete located largely in Central Italy. The transaction was valued at EUR 8.5 million. The acquisition was recognised pursuant to IFRS 3 – Business Combinations, with recognition of around EUR 5 million in goodwill. The fair value of the assets acquired and liabilities assumed, the calculation of goodwill and the cash flow generated by the investment are reported below:

[EUR '000]		Fair value at 30.11.2010
Net assets acquired		
Property, plant and equipment		3,816
Other assets		72
Employee benefits		(442)
Other liabilities		(124)
Total fair value of net assets acquired		3,322
Goodwill	(note 1)	5,178
Price paid for acquisition		8,500

## 30) Disclosures on financial risks

#### Credit risk

The maximum credit risk exposure for the Group at 31 December 2011 is represented by the carrying amount of receivables.

In view of the collection times in the industry and the assessment procedures used in granting credit to individual customers, the percentage of receivables in litigation is very small. Where collection difficulties arise with individual positions, supply is halted and credit recovery actions are initiated.

Assessment of the recoverability of outstanding receivables takes account of any enforceable guarantees and the opinions of the legal counsel charged with credit recovery. All receivables on which a loss is probable as at the balance sheet date are written down to reflect partial or total default.

For more information on trade and other receivables, please see Notes 7 and 9.

#### Liquidity risk

The Group has sufficient credit lines to meet any unplanned requirements.

A breakdown of financial liabilities by maturity is given in Note 15 on financial liabilities.

#### Market risks

The following information is provided to enable an assessment of the nature and extent of financial risks at the balance sheet date.

#### **E**XCHANGE RATE RISK

The Group is exposed to risks associated with changes in exchange rates, which can impact performance and the value of shareholders' equity.

As regards the main impact of the consolidation of the foreign companies, if the exchange rates of TRY, NOK, SEK, USD, CNY, MYR and EGP had been an average of 10% lower than the actual exchange rate, the translation of shareholders' equity would have resulted in a reduction of EUR 60.7 million, or about 5.6% of consolidated shareholders' equity at 31 December 2011 (a reduction of EUR 63.8 million at 31 December 2010, or about 5.5%). The exchange rate risk in respect of the consolidation of the other foreign companies is negligible.

The Group's primary exposure to exchange rate risk regards the operating result generated by sales and purchases in TRY, DKK, USD, GBP, NOK and SEK. A 10% depreciation in all of these currencies (with the exception of DKK) would have reduced EBITDA by EUR 7.9 million (EUR 8.7 million in 2010).

At 31 December 2011 the risks associated with the Group's main foreign currency receivables and payables regarded TRY, DKK, NOK, SEK and USD. The potential impact of an average 10% depreciation in those currencies, with the exception of DKK, would have been positive in the amount of about EUR 2 million (about EUR 3 million in 2010). The impact in the event of an analogous appreciation would have been negative in a corresponding amount.

#### INTEREST RATE RISK

The Group is exposed to changes in interest rates. The net consolidated financial position at 31 December 2011 showed a net debtor position of EUR 357.5 million (a negative EUR 336.1 million at 31 December 2010); 100% of the exposure is floating rate (in 2010, 99% of the exposure was floating rate and 1% was fixed rate).

As regards the floating rate on loans and cash and cash equivalents, an annual increase of 1% in interest rates in all currencies in which the debt is denominated, all other variables being equal, would reduce profit before taxes by EUR 3.5 million (EUR 3.6 million in 2010) and shareholders' equity by EUR 2.5 million (EUR 2.6 million at 31 December 2010). An analogous decrease in interest rates would have a corresponding positive impact.

## 31) Hierarchy of fair value inputs under IFRS 7

With regard to financial instruments measured at fair value, IFRS 7 requires that such instruments be classified on the basis of a hierarchy of inputs used to determine that fair value. The following levels are used:

- Level 1: determination of fair value on the basis of quoted prices on active markets for the class of assets or liabilities being measured;
- Level 2: determination of fair value on the basis of inputs other than quoted prices in Level 1 that can be observed directly (prices) or indirectly (derivatives on prices) in the market; this category includes instruments that are not sufficiently liquid or that do not have a binding market price on a continuous basis;
- Level 3: determination of fair value on the basis of valuation models whose inputs are not based on observable market

The following table sets out the hierarchy for assets and liabilities measured at fair value:

[EUR '000]	Note	Level 1	Level 2	Level 3	Total
31 December 2011					
Equity investments available for sale	5	7,963	-	-	7,963
Current financial assets	8	-	293	-	293
Total assets		7,963	293	-	8,256
Current financial liabilities	15	-	(10,116)	-	(10,116)
Total liabilities		-	(10,116)	-	(10,116)
31 December 2010					
Equity investments available for sale	5	6,325	-	-	6,325
Current financial assets	8	-	182	-	182
Total assets		6,325	182	-	6,507
Current financial liabilities	15	-	(1,081)	-	(1,081)
Total liabilities		-	(1,081)	-	(1,081)

In 2011 there were no transfers among the various levels and there was no change in Level 3.

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## 32) Transactions with related parties

On 5 November 2010, the Board of Directors of Cementir Holding SpA, in response to the new CONSOB regulation on related party transactions issued pursuant to CONSOB Resolution no. 17221 of 12 March 2010, as amended, designed to make the substantive and procedural aspects of the Group's transactions with related parties clearer and fairer, approved the procedures for related party transactions, effective as from 1 January 2011.

Transactions entered into by Group companies with related parties form part of normal operations and are settled on market terms and conditions. No unusual or atypical transactions were carried out beyond those constituting part of normal operations. The following tables show the figures:

[EUR '000]	Parent company	Associates	Companies under common control	Other related parties	Total related parties	Total item in financial	%impact on item in financial
31 December 2011			Contact	pai tioo	partioo	statements	statements
Balance sheet transactions							
Non-current financial assets		853			853	1,620	52.7%
Current financial assets		382			382	1,888	20.2%
Trade receivables		2,750	2,132		4,882	188,771	2.6%
Cash and cash equivalents				2,344	2,344	91,651	2.6%
Trade payables	272		316		588	182,935	0.3%
Other non-current liabilities		226			226	1,469	15.4%
Non-current financial liabilities				44,789	44,789	153,164	29.2%
Current financial liabilities			50,000	22,564	72,564	297,909	24.4%
Income statement transactions							
Revenues		7,009	683		7,692	933,014	0.8%
Other operating revenues			770		770	12,354	6.2%
Other operating costs	450		1,510		1,960	226,075	0.9%
Financial income		19		32	51	16,566	0.3%
Financial expense	427	35	294	1,976	2,732	36,323	7.5%

[EUR '000]	Parent company	Associates	Companies under common control	Other related parties	Total related parties	Total item in financial	%impact on item in financial
31 December 2010				•	·	statements	statements
Balance sheet transactions							
Current financial assets		362			362	1,510	24.0%
Trade receivables		2,892	2,221		5,113	150,974	3.4%
Cash and cash equivalents				5,160	5,160	100,019	5.2%
Trade payables	180		492		672	167,419	0.4%
Non-current financial liabilities				44,747	44,747	223,898	20.0%
Current financial liabilities	40,000		3	21,000	61,003	213,763	28.5%
Income statement transactions							
Revenues		7,609	954		8,563	842,260	1.0%
Other operating revenues			896		896	15,869	5.6%
Other operating costs	150		1,531		1,681	211,318	0.8%
Financial income		7	36		43	12,681	0.3%
Financial expense	475		1,312		1,787	13,736	13.0%

The main transactions with related parties are briefly described below.

Revenues from associated companies regard the sale of finished and semi-finished products (cement and clinker) carried out on normal market terms and conditions. As regards commercial transactions with companies under common control, the Cementir Group has long sold cement to the companies of the Caltagirone Group. In particular, in 2011, it sold a total of 10,273 metric tons of cement to Vianini Industria (in 2010, sales came to 10.967 metric tons) on market terms and conditions. Revenues and costs in respect of commercial transactions with the parent company and companies under common control comprise sundry services, including rental income and expense.

Concerning financial transactions, the Group has received an interest-bearing loan of EUR 50 million from UGI SpA, an company under common control, and a demand loan of EUR 22 million and a floating-rate loan of EUR 45 million (due 2017) from Banca Monte dei Paschi di Siena.

## TRANSACTIONS WITH DIRECTORS, MEMBERS OF THE BOARD OF AUDITORS AND MANAGERS OF GROUP COMPANIES

During the year, no loans were granted to directors, members of the Board of Auditors or managers with strategic responsibilities, and at 31 December 2011 the Group had no receivables in respect of loans granted to them.



# 3

## ANNEXES TO THE CONSOLIDATED FINANCIAL STATEMENTS

ANNEX 1

List of companies included in the scope of consolidation at 31 December 2011:

Company name	Registered office	Closing date for financial year
Cementir Holding SpA – Group parent	Rome (Italy)	31/12/2011
Aalborg Cement Company Inc.	Dover (USA)	31/12/2011
Aalborg Portland A/S	Aalborg (Denmark)	31/12/2011
Aalborg Portland International Srl	Rome (Italy)	31/12/2011
Aalborg Portland Islandì EHF	Kopavogur (Iceland)	31/12/2011
Aalborg Portland Polska Spzoo	Warszawa (Poland)	31/12/2011
Aalborg Portland US Inc	Dover (USA)	31/12/2011
Aalborg Resources Sdn Bhd	Perak (Malaysia)	31/12/2011
Aalborg Portland (Anging) Co Ltd	Anging (China)	31/12/2011
Aalborg Portland Malaysia Sdn Bhd	Perak (Malaysia)	31/12/2011
Aalborg Portland (Australia) Pty Ltd	Sydney (Australia)	31/12/2011
Aalborg White Italia Srl A	Rome (Italy)	31/12/2011
Aalborg Portland 000	St. Petersburg (Russia)	31/12/2011
AB Sydsten	Malmö (Sweden)	31/12/2011
AGAB Syd Aktiebolag	Malmö (Sweden)	31/12/2011
Alfacem Srl	Rome (Italy)	31/12/2011
Bakircay AS	Izmir (Turkey)	31/12/2011
Betontir SpA	Rome (Italy)	31/12/2011
Cementir Delta SpA <sup>B</sup>	Rome (Italy)	31/12/2011
Cementir Espana SL	Madrid (Spain)	31/12/2011
Cementir Italia Srl	Rome (Italy)	31/12/2011
Cimbeton AS	Izmir (Turkey)	31/12/2011
Cimentas AS	Izmir (Turkey)	31/12/2011
Destek AS	Izmir (Turkey)	31/12/2011
Elazig Cimento AS	Elazig (Turkey)	31/12/2011
Environmental Power International (UK R&D) Ltd	Trowbridge (UK)	31/12/2011
Everts Betongpump & Entreprenad AB	Halmstad (Sweden)	31/12/2011
Gaetano Cacciatore LLC	Somerville N.J.(USA)	31/12/2011
Globocem SL	Madrid (Spain)	31/12/2011
Hereko Instabul 1 A.Ş.	Izmir (Turkey)	31/12/2011
Ilion Cimento Ltd	Soma (Turkey)	31/12/2011
Intercem SpA <sup>B</sup>	Roma (Italy)	30/11/2011
Italian Cement Company LLC (Cemit)	Krasnodar (Russia)	31/12/2011
Kars Cimento AS	Kars (Turkey)	31/12/2011
Kudsk & Dahl A/S	Vojens (Denmark)	31/12/2011
Recydia AS	Izmir (Turkey)	31/12/2011
Sinai White Portland Cement Co. SAE	Cairo (Egypt)	31/12/2011
Skane Grus AB	Malmö (Sweden)	31/12/2011
Sureko AS	Izmir (Turkey)	31/12/2011
Unicon A/S	Copenhagen (Denmark)	31/12/2011
Unicon AS	Sandvika (Norway)	31/12/2011
Vianini Pipe Inc.	Somerville (USA)	31/12/2011
Yapitek AS	Izmir (Turkey)	31/12/2011
^ In liquidation	<sup>B</sup> Merged on 20 December 20 <sup>-1</sup>	11

List of associated companies measured using the equity method at 31 December 2011:

Company name	Registered office	Closing date for financial year
ECOL Unicon Spzoo	Gdansk (Poland)	31/12/2011
Environmental Power International (UK R&D) Limited	Trowbridge (UK)	31/12/2011
Lehigh White Cement Company - J.V.	Allentown (USA)	31/12/2011
Secil Prebetão SA	Montijo (Portugal)	31/12/2011
Secil Unicon SGPS Lda	Lisbona (Portugal)	31/12/2011
Sola Betong AS	Risvika (Norway)	31/12/2011

ANNEX 2
List of significant equity investments at 31 December 2011 pursuant to Art. 120 of Legislative Decree 58 of 24 February 1998:

Company name	Registered office	Share capital	Currency	Ty % Direct	ype of holdir % Indirect	g % Holding	Held through
Cementir Holding SpA	Rome (I)	159,120,000	EUR0				Group parent
Aalborg Cement Company Inc.	Dover (USA)	1,000	USD		100	100	Aalborg Portland US Inc.
Aalborg Portland A/S	Aalborg (DK)	300,000,000	DKK		75 25	75 25	Cementir Espana SL Globocem SL
Aalborg Portland International Srl	Rome (I)	10,0000	EURO		100	100	Aalborg Portland A/S
Aalborg Portland Islandì EHF	Kopavogur (IS)	303,000,000	ISK		100	100	Aalborg Portland A/S
Aalborg Portland Polska Spzoo	Warszawa (PL)	100,000	PLN		100	100	Aalborg Portland A/S
Aalborg Portland US Inc	Dover (USA)	1,000	USD		100	100	Aalborg Portland A/S
Aalborg Resources Sdn Bhd	Perak (MAL)	2,543,972	MYR		100 100		Aalborg Portland Malaysia Sdn Bhd
Aalborg Portland (Anqing) Co Ltd	Anging (VR)	265,200,000	CNY		100	100	Aalborg Portland A/S
Aalborg Portland Malaysia Sdn Bhd	Perak (MAL)	95,400,000	MYR		70	70	Aalborg Portland A/S
Aalborg Portland (Australia) Pty Ltd	Sydney (AUS)	1,000	AUD		100	100	Aalborg Portland Malaysia Sdn Bhd
Aalborg White Italia Srl <sup>^</sup>	Rome (I)	10,000	EURO		82	82	Aalborg Portland A/S
Aalborg Portland 000	St. Petersburg (RUS)	14,700,000	RUB		100	100	Aalborg Portland A/S
AB Sydsten	Malmö (S)	15,000,000	SEK		50	50	Unicon A/S
AGAB Syd Aktiebolag	Malmö (S)	500,000	SEK		40	40	AB Sydsten
Alfacem Srl	Rome (I)	1,010,000	EUR0	99.99		99.99	Cementir Holding SpA
Bakircay AS	Izmir (TR)	420,000	TRY		97.86 2.14	97.86 2.14	Kars Cimento AS Yapitek AS
Betontir SpA	Rome (I)	104,000	EUR0		99.89	99.89	Cementir Italia Srl
Cementir Espana SL	Madrid (E)	3,007	EURO	100		100	Cementir Holding SpA
Cementir Italia Srl	Rome (I)	40,000,000	EURO	100		100	Cementir Holding SpA
Cimbeton AS	Izmir (TR)	1,770,000	TRY		50.28 0.06	50.28 0.06	Cimentas AS Yapitek AS
Cimentas AS	Izmir (TR)	87,112,463	TRY	96.43	0.12 0.48	96.43 0.12 0.48	Cementir Holding SpA Cimbeton AS Kars Cimento AS

Aln liquidation continue

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Company name	Registered office	Share capital	Currency	T % Direct	ype of holdin % Indirect	g % Holding	Held through
Destek AS	Izmir (TR)	50,000	TRY		99.93 0.02 0.02 0.02 0.01	99.93 0.02 0.02 0.02 0.01	Cimentas AS Cimbeton AS Yapitek AS Bakircay AS Cimentas Foundation
ECOL Unicon Spzoo	Gdansk (PL)	1,000,000	PLN		49	49	Unicon A/S
Elazig Cimento AS	Elazig (TR)	46,000,000	TRY		93.55 6.17 0.27	93.55 6.17 0.27	Kars Cimento AS Cimentas AS Bakircay AS
Environmental Power International (UK R&D) Limited	Trowbridge (UK)	100	GBP	50	50		Recydia AS
Everts Betongpump & Entreprenad AB	Halmstad (S)	100,000	SEK		73.5	73.5	AB Sydsten
Gaetano Cacciatore LLC	Somerville N.J. (USA)	-	USD		100	100	Aalborg Cement Company Inc
Globocem S.L.	Madrid (E)	3,007	EUR0		100	100	Alfacem Srl
Hereko Istanbul 1 A.Ş.	Izmir (TR)	9,000,000	TRY		99.99	99.99	Recydia AS
llion Cimento Ltd.	Soma (TR)	300,000	TRY		99.99 0.01	99.99 0.01	Cimbeton AS Bakircay AS
Italian Cement Company LLC (Cemit)	Krasnodar (RUS)	3,000,000	RUB		100	100	Cimentas AS
Kars Cimento AS	Kars (TR)	3,000,000	TRY		58.38 39.81	58.38 39.81	Cimentas AS Alfacem Srl
Kudsk & Dahl A/S	Vojens (DK)	10,000,000	DKK		100	100	Unicon A/S
Lehigh White Cement Company -J.V.	Allentown (USA)	-	USD		24.5	24.5	Aalborg Cement Company Inc
Recydia AS	Izmir (TR)	32,500,000	TRY		99.64 0.18 0.18	99.64 0.18 0.18	Cimentas AS Yapitek AS Bakircay
Secil Unicon SGPS Lda	Lisbona (P)	4,987,980	EUR0		50	50	Unicon A/S
Secil Prebetão SA	Montijo (P)	3,454,775	EUR0		79.60	79.60	Secil Unicon SGPS Lda
Sinai White Portland Cement Co. SAE	Cairo (ET)	350,000,000	EGP		57.14	57.14	Aalborg Portland A/S
Skane Grus AB	Malmö (S)	1,000,000	SEK		60	60	AB Sydsten
Sola Betong AS	Risvika (N)	9,000,000	NOK		33.33	33.33	Unicon AS
Sureko AS	Izmir (TR)	7,000,0000	TRY		69.90 0.10	69.90 0.10	Recydia AS Bakircay AS
Unicon A/S	Copenaghen (DK)	150,000,000	DKK		100	100	Aalborg Portland A/S
Unicon AS	Sandvika (N)	13,289,100	NOK		100	100	Unicon A/S
Vianini Pipe Inc.	Somerville N.J. (USA)	4,483,396	USD		99.99	99.99	Aalborg Portland US Inc
Yapitek AS	Izmir (TR)	50,000	TRY		98.75 1.25	98.75 1.25	Cimentas AS Cimbeton AS

Rome, 8 March 2012

## Francesco Caltagirone Jr.

Chairman of the Board of Directors

# CERTIFICATION OF THE CONSOLIDATED FINANCIAL STATEMENTS PURSUANT TO ARTICLE 81-TER OF CONSOB REGULATION NO. 11971 OF 14 MAY 1999, AS AMENDED

- **1**. The undersigned Francesco Caltagirone Jr., Chairman of the Board of Directors, and Oprandino Arrivabene, manager responsible for preparing Cementir Holding SpA's financial reports, hereby certify, having also taken into consideration the provisions of Article 154-bis, paragraphs 3 and 4, of Legislative Decree 58 of 24 February 1998:
- the appropriateness of the financial reports with respect to the Company structure; and
- the effective adoption of the administrative and accounting procedures for the preparation of the consolidated financial statements for the period ended 31 December 2011.
- 2. No material issues emerged in this regard.
- 3. In addition, we certify that:
- 3.1 the consolidated financial statements:
- a) have been prepared in compliance with the international accounting standards recognised in the European Community pursuant to Regulation (EC) no. 1606/2002 of the European Parliament and of the Council of 19 July 2002, as well as the measures issued in implementation of Legislative Decree 38/2005;
- b) correspond to the information in the books and other accounting records;
- c) provide a true and fair representation of the performance and financial position of the issuer and the companies included in the scope of consolidation;
- 3.2 the report on operations contains a discussion of the major events that occurred during the year and their impact on the consolidated financial statements, together with a description of the main risks and uncertainties to be faced.

Rome, 8 March 2012

**Francesco Caltagirone Jr.**Chairman of the Board of Directors

Oprandino Arrivabene Manager responsible for preparing the financial reports

## REPORT OF THE BOARD OF AUDITORS TO THE SHAREHOLDERS' MEETING

pursuant to art. 153 of Legislative Decree 58/98 and art. 2429(3) of the Civil Code

Dear Shareholders,

during 2011 we continued to perform the supervisory functions required by the law, and in particular Legislative Decree 58 of 24 February 1998, as independent auditing activities continued to be performed by PriceWaterhouseCoopers SpA, with whom we maintained constant contacts, as discussed more specifically below.

As regards our activities during the year, we report the following:

- we monitored compliance with the law and the bylaws;
- we received from the directors information on operations and on the most financially significant transactions carried out
  by Cementir and its subsidiaries during the year. Based on the information provided to us, we can reasonably conclude
  that these operations comply with the law and the bylaws and that they were not manifestly imprudent, risky, in potential
  conflict of interest or in contrast with the resolutions of the Shareholders' Meeting or otherwise prejudicial to the integrity
  of the Company's assets. Based on information reported to the Board of Directors, no director engaged in a transaction
  that posed a potential conflict of interest;
- we acquired information and monitored, within the scope of our duties, the adequacy of the Company's organizational structure, compliance with the principles of sound administration and the appropriateness of the instructions issued by Cementir Holding to its subsidiaries pursuant to Article 114(2) of Legislative Decree 58/98, gathering information from the relevant department heads:
- we examined and monitored the appropriateness of the internal control system, as well as the administrative and
  accounting system and its reliability in representing operational events accurately. For this purpose, we regularly met
  with the manager responsible for preparing the financial reports, provided for by Art. 16 of the bylaws, and with the head
  of the Internal Auditing unit and the manager responsible for corporate legal affairs. No significant concerns arose during
  the course of these meetings;
- we examined and obtained information on organizational and procedural activities relating to Legislative Decree 231/2001.
   The Chairman of the Board of Auditors attended the meetings of the Supervisory Body to the extent possible, reporting on its proceedings to the other members of the Board of Auditors. The Supervisory Body was also invited to participate in the meetings of the Board of Auditors, with the presence of all control managers;
- we monitored the updating work of the Internal Control Committee, whose meeting was attended by the Chairman of the Board of Auditors:
- pursuant to Art. 150 (2) of Legislative Decree 58/98, we met regularly with the independent auditors, PriceWaterhouseCoopers SpA, to exchange information and opinions. No significant information or circumstances were found that would require mention in this report;
- we did not find any atypical or unusual transactions with Group companies, third parties or related parties. For transactions with such parties, the Company has adopted a specific procedure approved by the Board of Directors. In the notes to the financial statements, the directors provide information on those transactions, reporting that all transactions with subsidiaries, associates, the controlling shareholder (Caltagirone SpA), whether of a financial or commercial nature, took place in the ordinary course of business under normal market terms and conditions;
- we verified that no complaints pursuant to Article 2408 of the Civil Code or reports of any kind were filed, nor did we
  encounter any omissions, irregularities or other censurable facts needing to be reported either to control bodies or in this
  report during the course of our supervisory activity;
- as regards the results reported in the financial statements for the year ended 31 December 2011, we held specific meetings with representatives of PricewaterhouseCoopers SpA to review, within the scope of our respective duties, the most important items contained in the document. There is nothing significant to report;

- we also verified, through meetings with the head of Administration, Finance and Control, Mr. Arrivabene, the completeness of the information contained in the Report on Operations. We reached the conclusion that the Report on Operations complies with the law and the relevant accounting standards. PricewaterhouseCoopers was also obviously involved in the discussion, particularly concerning the consistency of the Report on Operations with the related financial statements;
- in 2011 the accounting firm was engaged to perform the following:
  - the separate financial statements (EUR 20,236.32);
  - the consolidated financial statements and coordination activities (EUR 40,354.47).

As part of our supervisory activities, the Board of Auditors met five times, including via tele-conferencing. We attended five meetings of the Board of Directors and attended the Ordinary Shareholders' Meeting to approve the financial statements for the year ended 31 December 2010.

Based on the activity carried out during the year, we find no grounds to oppose approval of the financial statements of Cementir Holding SpA for the period ended 31 December 2011 and the accompanying Report on Operations. We also concur with the directors' proposal to cover the loss of EUR 20,175,215 using retained earnings, as done the previous year, and to distribute a dividend of EUR 0.04 per share, for a total of EUR 6,364,200, again drawing on retained earnings. The Board of Auditors also examined the consolidated financial statements and acknowledges the unqualified opinion issued by PriceWaterhouseCoopers SpA

To conclude, we remind you that the term of the latter's engagement has ended, and given that it lasted nine years, it cannot be renewed again. You must therefore engage a new auditing firm and, as is our duty, we have formulated the proposal attached to this report.

With the approval of the financial statements for the year ended 31 December 2011, the Board of Directors has finished its three-year term. Accordingly you are called upon to appoint a new Board.

Rome, 21 March 2012

THE BOARD OF AUDITORS

Prof. Claudio Bianchi Chairman

DOTT. FEDERICO MALORNI STANDING AUDITOR

Avv. Giampiero Tasco Standing Auditor



# AUDITORS' REPORT IN ACCORDANCE WITH ARTICLES 14 AND 16 OF LEGISLATIVE DECREE NO. 39 OF 27 JANUARY 2010

To the Shareholders of Cementir Holding SpA

- We have audited the consolidated financial statements of Cementir Holding SpA and its subsidiaries ("Cementir Holding Group") as of 31 December 2011, which comprise the statement of financial position, the income statement, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows and related explanatory notes. The directors of Cementir Holding SpA are responsible for the preparation of these financial statements in compliance with International Financial Reporting Standards as adopted by the European Union, as well as with the regulations issued to implement article 9 of Legislative Decree No. 38/2005. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.
- We conducted our audit in accordance with the auditing standards and criteria recommended by CONSOB, the national stock exchange commission. Those standards and criteria require that we plan and perform the audit to obtain the necessary assurance about whether the consolidated financial statements are free of material misstatement and, taken as a whole, are presented fairly. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors. We believe that our audit provides a reasonable basis for our audit opinion.

For the opinion on the consolidated financial statements of the prior period, which are presented for comparative purposes, reference is made to our report dated 28 March 2011.

- In our opinion, the consolidated financial statements of the Cementir Holding Group as of 31 December 2011 comply with International Financial Reporting Standards as adopted by the European Union, as well as with the regulations issued to implement article 9 of Legislative Decree No. 38/2005; accordingly, they have been prepared clearly and give a true and fair view of the financial position, result of operations and cash flows of the Cementir Holding Group for the year then ended.
- The directors of Cementir Holding SpA are responsible for the preparation of the report on operations and the report on corporate governance and ownership structure, published in section "Investor Relations" of the website of Cementir Holding SpA, in accordance with the applicable laws and regulations. Our responsibility is to express an opinion on the consistency of the report on operations and the information referred to in paragraph 1, letters c), d), f), l), m) and paragraph 2, letter b) of article 123-bis of Legislative Decree

#### PricewaterhouseCoopers SpA

Sede legale e amministrativa: Milano 20149 Via Monte Rosa 91 Tel. 0277851 Fax 027785240 Cap. Soc. 3.754-400,00 Euro i.v., C.F. e P.IVA e Reg. Imp. Milano 12979880155 Iscritta al n. 43 dell'Albo Consob - Altri Uffici: Bari 70124 Via Don Luigi Guanella 17 Tel. 0805640211 - Bologna Zola Predosa 40069 Via Tevere 18 Tel. 0516186211 - Brescia 25123 Via Borgo Pietro Wuhrer 23 Tel. 0305697501 - Firenze 50121 Viale Gramset is Tel. 0528482811 - Genova 15121 Piazza Dante 7 Tel. 01029041 - Napoli 80121 Piazza dei Martiri 58 Tel. 0315181 - Padova 35138 Via Vicenza 4 Tel. 049873481 - Palermo 90141 Via Marchese Ugo 60 Tel. 091349737 - Parma 43100 Viale Tanara 20/A Tel. 0521242848 - Roma 00154 Largo Fochetti 29 Tel. 06570251 - Torino 10129 Corso Montevecchio 37 Tel. 011556771 - Trento 38122 Via Grazioli 73 Tel. 0401237004 - Treviso 31100 Viale Polissent 90 Tel. 0422696911 - Trieste 34125 Via Cesare Battisti 18 Tel. 0403480781 - Udine 33100 Via Poscolle 43 Tel. 043225789 - Verona 37122 Corso Porta Nuova 125 Tel.0458002561

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58/98 presented in the report on corporate governance and ownership structure, with the financial statements, as required by law. For this purpose, we have performed the procedures required under Italian Auditing Standard No. 001 issued by the Italian Accounting Profession (Consiglio Nazionale dei Dottori Commercialisti e degli Esperti Contabili) and recommended by CONSOB. In our opinion the report on operations and the information referred to in paragraph 1, letters c), d), f), l), m) and paragraph 2, letter b) of article 123-bis of Legislative Decree 58/98 presented in the report on corporate governance and ownership structure are consistent with the consolidated financial statements of Cementir Holding SpA as of 31 December 2011.

Rome, 28 March 2012

PricewaterhouseCoopers SpA

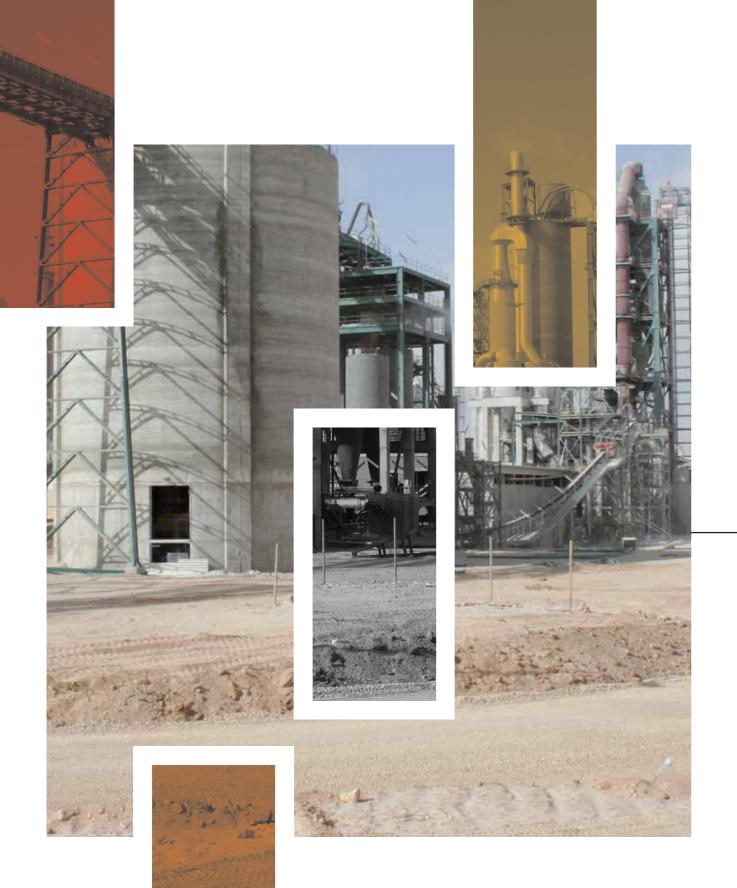
Signed by

Luciano Festa (Partner)

This report has been translated into the English language from the original, which was issued in Italian, solely for the convenience of international readers.

2 of 2

[90 91]



# STATUTORY FINANCIAL STATEMENTS OF CEMENTIR HOLDING SPA

- 94 Financial statements
- 99 Notes to the financial statements
- 128 Annex to the financial statements
- 131 Certification of the financial statements pursuant to Article 81-ter of CONSOB Regulation no. 11971/99, as amended
- 132 Report of the independent Auditors on the financial statements

## FINANCIAL STATEMENTS

Statement of financial position —————— [EUR]	Notes	31 December 2011	31 December 201
ASSETS			
Intangible assets	1	658,564	565,93
Property, plant and equipment	2	83,101	66,77
nvestment property	3	23,000,000	23,000,00
Equity investments in subsidiaries	4	779,439,058	438,917,29
Equity investments available for sale	5	7,962,826	6,325,00
Non-current financial assets	6	105,968	106,03
Deferred tax assets	22	23,887,864	9,538,19
TOTAL NON-CURRENT ASSETS		835,137,381	478,519,24
Trade receivables	7	5,153,612	13,285,37
Trade receivables from third parties		117,002	356,95
Trade receivables from related parties	33	5,036,610	12,928,41
Current financial assets	8	6,215,764	370,590,57
Current financial assets from third parties		803,336	559,5
Current financial assets from related parties	33	5,412,428	370,031,05
Current tax assets	9	2,091,773	2,233,11
Other current assets	10	1,957,549	2,112,20
Other current assets from third parties		691,644	2,111,98
Other current assets from related parties	33	1,265,905	2
Cash and cash equivalents	11	5,376,605	8,363,71
Cash and cash equivalents with third parties		3,036,732	3,219,53
Cash and cash equivalents with related parties	33	2,339,873	5,144,18
TOTAL CURRENT ASSETS		20,795,303	396,584,97
TOTAL ASSETS		855,932,684	875,104,21
SHAREHOLDERS' EQUITY AND LIABILITIES			
Share capital	12	159,120,000	159,120,00
Share premium reserve	13	35,710,275	35,710,27
Other reserves	14	462,182,534	387,957,71
Net profit (loss)		(20,175,215)	(12,718,12
TOTAL SHAREHOLDERS' EQUITY		636,837,594	570,069,87
Employee benefit provisions	15	325,154	482,03
Non-current provisions	16	600,000	600,00
Non-current financial liabilities	17	71,715,245	123,449,30
Non-current financial liabilities to third parties		26,926,182	78,702,42
Non-current financial liabilities to related parties	33	44,789,063	44,746,87
Deferred tax liabilities	22	4,640,513	4,657,97
Other non-current liabilities	18	1,128,053	2,654,20
TOTAL NON-CURRENT LIABILITIES		78,408,965	131,843,51
Trade payables	19	2,097,407	2,500,96
Trade payables to third parties		1,257,392	1,445,02
Trade payables to related parties	33	840,015	1,055,93
Current financial liabilities	17	118,350,064	158,041,77
Current financial liabilities to third parties		105,652,136	45,423,63
Current financial liabilities to related parties	33	12,697,928	112,618,14
Current tax liabilities	20	1,516,689	1,516,68
Other current liabilities	21	18,721,965	11,131,39
Other current liabilities to third parties		2,628,931	1,144,9
Other current liabilities to related parties	33	16,093,034	9,986,44
TOTAL CURRENT LIABILITIES		140,686,125	173,190,82
TOTAL LIABILITIES		219,095,090	305,034,34
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES		855,932,684	875,104,21

3 12,181,242 3 12,181,242 4 1,232,913 462,542 3 770,371 13,414,155 5 (9,134,729) (8,826,927) (307,802)	11,494,029 11,494,029 1,254,643 433,542 821,101 12,748,672 (5,902,708)
1,232,913 462,542 3 770,371 13,414,155 5 (9,134,729) (8,826,927)	1,254,643 433,542 821,101 12,748,672
462,542 3 770,371 13,414,155 5 (9,134,729) (8,826,927)	433,542 821,101 12,748,672
3 770,371 13,414,155 5 (9,134,729) (8,826,927)	821,101 12,748,672
13,414,155 5 (9,134,729) (8,826,927)	12,748,672
5 (9,134,729) (8,826,927)	
(8,826,927)	(5,902,708)
, , , , ,	
(307 802)	-
(007,002)	-
(6,008,924)	(7,531,794)
(5,386,195)	(6,751,828)
3 (622,729)	(779,966)
(15,143,653)	(13,434,502)
(1,729,498)	(685,830)
7 (353,745)	(315,038)
(2,083,243)	(1,000,868)
3,017,366	5,606,398
2,985,587	5,533,832
31,779	72,566
(28,164,621)	(8,188,611)
(26,181,572)	(5,426,361)
3 (1,983,049)	(2,762,250)
(25,147,255)	(2,582,213)
(27,230,499)	(3,583,081)
7,055,284	(9,135,042)
	(12,718,123)
	3,017,366 2,985,587 3 31,779 8 (28,164,621) (26,181,572) 3 (1,983,049) (25,147,255) (27,230,499)

2011	
	2010
(20,175)	(12,718)
(1,583)	(1,356)
(3)	(199)
(1,586)	(1,555)
(21,716)	(14,273)
	(1,583) (3) (1,586)

 $<sup>\</sup>ensuremath{^\star}$  The other components of comprehensive income are shown net of taxes.

- Statement of changes in shareholders' equity					_	Other reserves							
[EUR '000]	Share capital	Share premium reserve	Revaluation reserve	Legal reserve	Grant reserve	Reserve art.15 Law 67/88	Reserve Law 349/95	Negative goodwill from merger	Other IAS reserves	Severance benefit reserve IAS19	Retained earnings	Net profit (loss) for the year	Total shareholders' equity
Shareholders' equity at 1 January 2010	159,120	35,710	97,733	31,824	29,435	138	41	-	98,992	703	141,800	(1,606)	593,890
Allocation of 2009 net profit											(1,606)	1,606	-
Dividend distribution 2009											(9,547)		(9,547)
Total transactions with shareholders	-	-	-	-	-	-	-	-	-	-	(11,153)	1,606	(9,547)
Actuarial gains/(losses)										(199)			(199)
Financial instruments									(1,356)				(1,356)
Total other components of comprehensive income	-	-	-	-	-	-	-	-	(1,356)	(199)	-	-	(1,555)
Reclassifications													-
Change in other reserves													-
Total other changes	-	-	-	-	-	-	-	-	-	-	-	-	-
Net profit (loss) for the period												(12,718)	(12,718)
Shareholders' equity at 31 December 2010	159,120	35,710	97,733	31,824	29,435	138	41	-	97,636	504	130,647	(12,718)	570,070
Shareholders' equity at 1 January 2011	159,120	35,710	97,733	31,824	29,435	138	41	-	97,636	504	130,647	(12,718)	570,070
Allocation of 2010 net profit			,								(12,718)	12,718	-
Dividend distribution 2010											(9,547)		(9,547)
Total transactions with shareholders	-	-	-	-	-	-	-	-	-	-	(22,265)	12,718	(9,547)
Actuarial gains/(losses)										(3)			(3)
Financial instruments									(1,583)				(1,583)
Total other components of comprehensive income	-	-	-	-	-	-	-	-	(1,583)	(3)	-	-	(1,586)
Reclassifications													-
Change in other reserves								98,076					98,076
Total other changes	-	-	-	-	-	-	-	98,076	-	-	-	-	98,076
Net profit (loss) for the period												(20,175)	(20,175)
Shareholders' equity at 31 December 2011	159,120	35,710	97,733	31,824	29,435	138	41	98,076	96,053	501	108,382	(20,175)	636,838









ANNUAL REPORT 2011 - 65° FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

[EUR '000]	31 December 2011	31 December 2010
Net profit (loss) for the period	(20,175)	(12,718)
Depreciation and amortisation	354	315
Net financial result:	25,147	2,582
Third parties	(23, 196)	107
Related parties	(1,951)	(2,690)
Income taxes	(7,055)	9,135
Change in employee benefit provisions	(161)	9
Change in current and non-current provisions	-	(3,362)
Operating cash flow before change in working capital	(1,890)	(4,039)
(Increase) Decrease trade receivables – third parties	240	(302)
(Increase) Decrease trade receivables – related parties	7,892	820
Increase (Decrease) trade payables – third parties	(377)	535
Increase (Decrease) trade payables – related parties	(216)	1,031
Change in other current and non-current assets and liabilities – third parties	2,904	200
Change in other current and non-current assets and liabilities – related parties	(1,694)	10,764
Change in deferred and current income taxes	-	(8,588
Operating cash flow	6,859	421
Dividends received	120	51
Interest received	1,241	1,001
Interest paid	(5,292)	(2,606)
Collections (payments) other financial income/expense	(11,583)	1,833
Income taxes paid	(1,838)	(7,861
CASH FLOW FROM OPERATING ACTIVITIES (A)	(10,493)	(7,161
Investments in intangible assets	(240)	(99
Investments in property, plant and equipment	(33)	(32
Equity investments	(3,544)	(5,524
CASH FLOW FROM INVESTING ACTIVITIES (B)	(3,817)	(5,655
Change in non-current financial assets and liabilities – third parties	(51,776)	(8,535
Change in non-current financial assets and liabilities – related parties	42	(16
Change in current financial assets and liabilities – third parties	50,964	20,637
Change in current financial assets and liabilities – related parties	21,640	8,745
Dividends distributed	(9,547)	(9,547
CASH FLOW FROM FINANCING ACTIVITIES (C)	11,323	11,285
NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)	(2,987)	(1,531
Cash and cash equivalents at the beginning of the period	8,364	9,895
Cash and cash equivalents at the end of the period	5,377	8,364

#### **NOTES TO THE FINANCIAL STATEMENTS**

## **GENERAL INFORMATION**

Cementir Holding SpA is a company limited by shares with registered offices in Corso di Francia 200, Rome.

Shareholders with holdings of more than 2% of share capital at 31 December 2011, as indicated in the shareholder register and notices received pursuant to Article 120 of Legislative Decree 58 of 24 February 1998 and other available information are:

- **1.** Calt 2004 Srl 47,860,813 shares (30.078%)
- **2.** Lav 2004 Srl 40,543,880 shares (25.480%)
- **3.** Pantheon 2000 SpA 4,466,928 shares (2.807%)
- 4. Gamma Srl 5,575,220 shares (3.504%)
- **5.** Chupas 2007 Srl 4,000,000 shares (2.514%).

The financial statements at 31 December 2011 of Cementir Holding SpA were approved on 8 March 2012 by the Board of Directors, which authorized the disclosure of the main information reported therein.

#### REGULATORY FRAMEWORK

Following the enactment of Regulation (EC) no. 1606 of July 2002 and in relation to the provisions of Legislative Decree 38/2005 and the Issuers Regulation no. 11971/1999, as amended by CONSOB Resolution no. 14990 of 14 April 2005, as from 2006 companies issuing financial instruments on regulated markets must draw up the parent company's financial statements in compliance with international financial reporting standards. Therefore, as from 1 January 2006 Cementir Holding SpA has adopted international accounting standards (International Accounting Standards - IAS or International Financial Reporting Standards - IFRS) and the interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) and the Standing Interpretations Committee (SIC) endorsed by the European Commission, hereafter "IFRSs", with the transition date to the IFRSs of 1 January 2005.

National legislation implementing the Fourth Council Directive is applied, where compatible, with companies that prepare financial statements in accordance with the IFRSs. Accordingly, the financial statements are prepared in accordance with the provisions of the Italian Civil Code and the corresponding provisions of the Consolidated Law on Financial Intermediation for listed companies with regard to the directors' report on operations (Article 2428 of the Civil Code), auditing (Article 2409-bis of the Civil Code) and publication of the financial statements (Article 2435 of the Civil Code).

The financial statements and the related notes also include the details and additional disclosures required by Articles 2424, 2425 and 2427 of the Civil Code as they are not in conflict with the requirements of the IFRSs.

## COMPLIANCE WITH THE INTERNATIONAL ACCOUNTING STANDARDS (IFRS/IAS)

The financial statements of Cementir Holding SpA have been drawn up in compliance with the international accounting standards (IAS/IFRS) issued by the International Accounting Standards Board (IASB) and endorsed by the European Commission through 31 December 2011.

As used here, the IFRSs comprise all International Financial Reporting Standards (IFRSs), all International Accounting Standards (IASs) and all interpretations of the International Financial Reporting Interpretations Committee (IFRIC), previously known as the Standing Interpretations Committee (SIC).

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ANNUAL REPORT 2011 - 65\* FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

## Accounting standards and amendments adopted by the Company

(a) Accounting standards and interpretations applicable as from 1 January 2011.

The standards, interpretations and amendments listed below are applicable starting as from 1 January 2011, but their adoption has had no effect in terms of the presentation and measurement of the items in the Company's financial statements:

- amendment to IAS 32 *Financial Instruments: Presentation*, adopted with Regulation (EU) no. 1293 of 23 December 2009:
- amendments to IFRS 1 *Limited exemption from comparative IFRS 7 disclosures for first-time adopters* and to IFRS 7 *Financial instruments: Disclosures*, adopted with Regulation (EU) no. 574 of 30 June 2010;
- amendments to IAS 24 *Related Party Disclosures* and to IFRS 8 *Operating segments*, adopted with Regulation (EU) no. 632 of 19 July 2010;
- amendments to IFRIC 14 *Prepayments of a Minimum Funding Requirement*, adopted with Regulation (EU) no. 633 of 9 July 2010:
- IFRIC 19 Extinguishing financial liabilities with equity instruments and the Amendments to IFRS 1 First-time adoption of Financial Reporting Standard, adopted with Regulation (EU) no. 662 of 23 July 2010.
- Moreover, on 18 February 2011, Regulation (EU) no. 149/2011 was published, adopting various improvements to the following IAS/IFRS applicable starting from 1 January 2011.
  - IFRS 1 First-time adoption of International Financial Reporting Standard
  - IFRS 3 Business combinations
  - IFRS 7 Financial instruments: disclosures
  - Amendments to IFRS 7 Financial instruments: disclosures
  - IAS 1 Presentation of financial statements IAS 27 Consolidated and separate financial statements
  - IAS 32 Financial instruments: presentation
  - IAS 39 Financial instruments: recognition and measurement
  - IAS 34 Interim financial reporting
  - IFRIC 13 Customer loyalty programmes
- **(b)** Standards, amendments and new interpretations effective for financial periods after 2011 and not adopted early by the Company.
  - Amendments to IFRS 7 Financial instruments: disclosures Transfers of financial assets, adopted with Regulation (EU) no. 1205/2011 issued on 22 November 2011.
- **(c)** New accounting standards and interpretations soon to be applied:

As of the date of approval of these consolidated financial statements, the IASB had issued, but the EU had not yet endorsed, a number of accountings standards, interpretations and amendments, some still at the consultation stage, including:

- a number of Exposure Drafts (ED), also released as part of the project to revise the current IAS 39, on the issues of *Amortised Cost and Impairment, the Fair Value Option for Financial Liabilities* and *Hedge Accounting*;
- ED "Measuring Non-Financial Liabilities" as part of the project to revise the current IAS 37 concerning the recognition and measurement of provisions, contingent liabilities and contingent assets;
- ED "Revenues from Contracts with Customers" as part of the project to revise the current IAS 11 and IAS 18, concerning revenue recognition;
- ED "Insurance Contracts" as part of the project to revise the current IFRS 4, concerning accounting for insurance contracts;
- ED "Leases" as part of the project to revise the current IAS 17, concerning accounting for leases;
- ED "Improvements to IFRSs", as part of the annual improvement and general revision of the international accounting standards:
- Amendment to *IAS 1 "Presentation of financial statements: Statement of Comprehensive Income* concerning the presentation of financial statements, specifically, the statement of comprehensive income;

- IAS 12 "Income Tax Deferred tax: recovery of the asset";
- IAS 19 "Employee Benefits", in the course of the revision of the current international accounting standards pertaining to employee benefits;
- IFRS 9 Financial instruments, as part of the project to revise the current IAS 39;
- IFRS 11 "Joint Arrangements", as part of the project to revise IAS 31 Interests in Joint Ventures;
- IFRS 12 "Disclosure of interests in other entities;
- IFRS 13 "Fair value measurement".

The Company is currently studying the potential impact that the accounting standards, amendments and interpretations soon to be applied may have on its disclosures.

#### BASIS OF PRESENTATION

The financial statements at 31 December 2011 are presented in euros. The financial statements consist of the statement of financial position, the income statement, the statement of changes in shareholders' equity, the statement of comprehensive income, the cash flow statement and these notes.

The financial statements were prepared on a going-concern basis since the directors, having assessed the risks and uncertainties to which the Company is exposed, reasonably expect the Company to continue operations for the foreseeable future.

The statement of changes in shareholders' equity, the statement of comprehensive income, the cash flow statement and these notes are expressed in thousands of euros.

As regards presentation of the financial statements, the balance sheet adopts a current/non-current structure, while income statement items are classified by the nature of the expense and the cash flow statement is presented using the indirect method.

#### ACCOUNTING POLICIES

## Intangible assets

Intangible assets are identifiable non-monetary assets without physical substance, under the control of the company and capable of generating future economic benefits. They are recognised at cost, including any direct incidental expenses necessary to render the asset available for use.

The useful life is determined for each intangible asset upon initial recognition. Intangible assets for which, based on an analysis of all the relevant factors, there is no foreseeable limit to the period over which they will generate cash flows for the Company are considered to have indefinite useful lives. Estimates of the useful lives are reviewed on an annual basis and any changes, where necessary, are applied prospectively. Intangible assets are derecognised when the assets are sold or when no expected future benefits are expected from their use. Any loss or gain (calculated as the difference between the sale price and the carrying amount) is recognised in the income statement in the year in which they are derecognised. Intangible assets with finite useful lives are recognised net of the relative accumulated amortisation and any impairment determined in accordance with the procedures described below. Amortisation begins when the asset is available for use and is recognised on a systematic basis in relation to the residual possibility of use and thus over the useful life of the asset.

## Property, plant and equipment

Property, plant and equipment is recognised at purchase or production cost, including any directly allocable incidental expenses necessary to prepare the asset for the use for which it was acquired, increased by the fair value of the estimated cost for the disposal of the asset where the Company has an obligation to do so. Financial expenses that are directly attributable to the purchase, construction or manufacture of an asset are capitalized as part of the asset's cost until the asset is ready for its intended use or for sale.

ANNUAL REPORT 2011 - 65\* FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

Costs incurred for maintenance and repairs of an ordinary and/or cyclical nature are charged directly to the income statement in the year in which they are incurred. Costs relating to the expansion, modernisation or improvement of owned or leased property, plant and equipment are only capitalised when they satisfy the requirements for separate classification as an asset or part of an asset in accordance with the component approach.

Property, plant and equipment is recognised net of accumulated depreciation and any impairment. Depreciation is calculated on a straight-line basis over the estimated useful life of the asset, reviewed on an annual basis and any changes, where necessary, are applied prospectively.

The estimated useful lives of property, plant and equipment are as follows:

	Useful lives of property, plant and equipment
Sundry equipment	5 years
Office machinery and equipment	5 years

When the asset to be depreciated is composed of separately identifiable elements whose useful lives differ significantly from the other parts of the asset, depreciation is recognised separately for each part of the asset, applying the component approach.

At the moment of sale or when no future economic benefits are expected from use, the asset is derecognised and any loss or gain (calculated as the difference between the disposal value and the net carrying amount) is recognised in the income statement in the year of derecognition.

#### **Investment property**

Investment property, held to earn rental income or capital gains, is measured at fair value and is not depreciated. Changes in value are recognised in the income statement.

#### Investments in subsidiaries and associates

Subsidiaries are companies in which Cementir Holding SpA has the power to determine, directly or indirectly, the financial and operating policies of the entity so as to obtain the benefits of its activities. Associated companies are companies in which Cementir Holding SpA exercises a significant influence but does not exercise control or joint control of financial and operating policies. Such equity investments are recognised at cost adjusted for any impairment losses.

#### **Impairment**

At each period end, the carrying amount of property, plant and equipment and intangible assets is reviewed in the light of events or changes which indicate that the carrying amount may not be recoverable. If such evidence is found, the recoverable value is determined and, where the carrying amount exceeds the recoverable value, the assets are written down to reflect their recoverable value. The recoverable value of goodwill and other intangible assets with indefinite lives, however, is estimated at each balance sheet date or when there is a change in circumstances or specific events occur that would require an impairment test.

The recoverable value of property, plant and equipment and intangible assets is the greater of the fair value less costs to sell and its value in use.

In determining value in use, the expected future cash flows are discounted using a pre-tax discount rate that reflects the current market assessment of the time value of money and the specific risks of the asset. For assets that do not generate clearly independent cash flows, realizable value is determined in relation to the cash-generating unit to which the asset belongs. Impairment losses are recognised in the income statement under depreciation, amortisation and impairment losses.

#### Financial assets

At initial recognition, financial assets are classified under one of the following categories and measured as follows:

- financial assets available for sale: financial assets available for sale are non-derivative financial instruments explicitly designated in this category and are carried under non-current assets unless management intends to sell them within 12 months of the reporting date. Such assets are measured at fair value and any measurement gains or losses are recognised in equity and shown in the statement of comprehensive income; they are taken to profit or loss only when the financial asset is actually sold or, in the case of cumulative negative changes, when it is determined that the loss already recognised in equity cannot be recovered in the future. In view of the objective uncertainty concerning the predictability of future economic conditions as well as developments in financial markets affected by a substantial volume of speculative activity, in particular the Italian financial market, the Group felt it appropriate to modify the values of the parameters, considered separately, used to determine whether a reduction in the carrying amount of an AFS security qualifies as "significant" and "prolonged" pursuant to IAS 39. A significant reduction is now one of 50% in the carrying amount (30% at 31 December 2010), while a prolonged reduction is now one of 60 months (30 months at 31 December 2010). Financial assets are derecognised when the right to receive the cash flows from the instrument expires and the Company has transferred substantially all the risks and rewards relating to the instrument and the related control. Where the fair value cannot be determined reliably, the cost value is maintained, adjusted for any impairment losses. Such impairment losses may not be reversed:
- financial assets at fair value through profit or loss: this category (equity investments in other companies) includes financial assets acquired principally for sale in the short term, those designated at fair value through profit or loss at the acquisition date, and derivative instruments. The fair value of financial instruments listed on active markets is determined as the related market price at the balance sheet date. In the absence of an active market, the fair value is determined on the basis of prices provided by external operators and utilising valuation models principally based on objective financial variables, as well as taking into account prices in recent transactions and the prices of similar financial instruments. Changes in the fair value of instruments in this category are recognised in the income statement. Where the fair value cannot be determined reliably, the cost value is maintained, adjusted for any impairment losses. Financial instruments in this category are classified as current assets or liabilities if they are "held for trading" or if it is expected that they will be sold within 12 months from the balance sheet date. Derivatives are treated as assets if the fair value is positive and as liabilities if the fair value is negative. The Company nets the positive and negative fair values of transactions with the same counterparty where such netting is permitted contractually;
- loans and receivables: this category, which mainly regards trade receivables (from subsidiaries and associates), includes non-derivative financial assets with fixed or determinable payments that are not listed on an active market. They are classified as current assets (when the due date falls within normal commercial terms) except for amounts due beyond 12 months from the balance sheet date, which are classified as non-current assets. These assets are measured at amortised cost using the effective interest rate method. Where there is evidence of impairment, the asset is written down to the present value of the expected future cash flows. The impairment losses are recognised in the income statement. Where, in subsequent periods, the reasons for the writedown no longer obtain, the value of the assets is restored up to the value they would have had under the application of amortised cost where no writedown had been recognised.

Financial assets are derecognised when the right to receive the cash flows from the instrument expires and the Company has transferred substantially all the risks and rewards relating to the instrument and the related control.

#### Financial liabilities

Financial liabilities include loans, trade payables and other payment obligations are initially recognized at fair value, net of directly attributable incidental expenses, and subsequently measured at amortised cost using the effective interest rate method. When there is a change in the expected cash flows and it is possible to estimate them reliably, the value of the loans is recalculated to reflect this change based on the new present value of the expected cash flows and the initial internal rate of return.

ANNUAL REPORT 2011 - 65° FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

Financial liabilities are classified under current liabilities, except where the Company has an unconditional right to defer their payment for at least 12 months from the balance sheet date.

Financial liabilities are derecognised when they are extinguished and the Company has transferred all the risks and rewards relating to the instrument.

#### Financial derivatives

The Company uses financial derivatives to hedge exchange rate risk, interest rate risk and price risk.

All financial derivatives are measured and recognised at fair value, as established by IAS 39.

Transactions that satisfy the requirements for hedge accounting are classified as hedging operations, while all other operations, including those used to manage risk, are designated as trading operations. Accordingly, owing to the absence (at the subscription date) of some of the formal requirements established by the IFRS, the changes in the fair value relating to these derivative transactions are recognised in the income statement.

For derivatives that qualify for hedge accounting, subsequent changes in fair value are accounted for as follows.

For each financial derivative qualifying for hedge accounting, the relationship between the hedging instrument and the hedged item is documented, including the risk management objectives, the hedging strategy and the methods used to verify the effectiveness of the hedge. The effectiveness of each hedge is verified at the inception of each derivative and over the life of the position. Generally, a hedge is considered highly effective if at both inception and over the life of the derivative the changes in fair value (fair value hedges) or expected cash flows (cash flow hedge) of the hedged item are substantially offset by changes in the fair value of the hedging instrument.

In the case of fair value hedges of assets and liabilities, both changes in the fair value of the hedging instrument and that of the hedged item are recognised in profit or loss.

In the case of cash flow hedges (hedging the risk of potential changes in cash flows originated by the future performance of contractual obligations at the balance sheet date), the effective portion of changes in the fair value of the derivative instrument registered subsequent to initial recognition is recognised under equity reserves. When the economic effects of the hedged item materialize, the reserve is reversed to the operating components of the income statement. If the hedge is not entirely effective, the ineffective portion of the change in the fair value of the hedging instrument is immediately recognised in profit or loss. If, during the life of a derivative instrument, the expected cash flows hedged by the instrument are no longer considered highly likely to materialize, the portion of reserves associated with that instrument is immediately reversed to the income statement. Conversely, where the derivative is sold or no longer qualifies as an effective hedge, the portion of reserves representing the changes in the fair value of the instrument recognised up to that time is maintained as a component of equity and reversed to the income statement as described above, in concomitance with the materialization of the economic effects of the original hedged transaction.

#### Cash and cash equivalents

Cash and cash equivalents are recognized at fair value and include bank deposits and cash on hand, i.e. assets that are available on demand or at short notice, certain in nature and have no collection costs.

## **Employee benefits**

The liability in respect of employee benefits paid at or subsequent to termination of the employment relations under defined-benefit plans, net of any plan assets, is determined on the basis of actuarial assumptions estimating the amount of future benefits that employees have accrued at the balance sheet date. The liability is recognised on an accruals basis over the period in which the entitlement matures.

Defined-benefit plans also include the portion of severance benefits due to employees pursuant to Article 2120 of the Italian Civil Code (*Trattamento di Fine Rapporto - TFR*) accrued as of 31 December 2006. Following the reform of the

supplementary pension system, as from 1 January 2007 new TFR accruals must be paid into a supplementary pension fund or into a specific treasury fund established by the National Social Security Institute (INPS) if employees elect this option. Accordingly, the Company's liability for defined benefits in respect of employees regards accruals to 31 December 2006 only.

The accounting treatment adopted by the Company as from 1 January 2007 – discussed below – reflects the new legislation and is consistent with the accounting treatment recommended by the competent professional bodies. More specifically:

- TFR contributions accruing as from 1 January 2007 are considered elements of a defined-contribution plan, even when employees have elected to pay them into the INPS treasury fund. These contributions, which are calculated on the basis of Civil Code rules and are not subject to actuarial measurement, therefore represent expenses recognised under personnel costs;
- conversely, the employee benefit entitlement accrued at 31 December 2006 continues to represent the liability accumulated by the company in respect of defined-benefit plans. This liability will not be increased by further accruals.
   Accordingly, unlike previous periods, the actuarial calculation performed to determine the balance at 31 December 2011 did not include the component reflecting future wage growth.

The present value of the Company's liability is determined by independent actuaries using the projected unit credit method. Under this method, the liability is projected into the future to determine the probable amount to be paid when the employment relationship is terminated and then discounted to take account of the passage of time prior to actual payment. The calculation takes account of severance benefits accrued for past service and is based on actuarial assumptions concerning, primarily, interest rates, which reflect the market yield of securities issued by leading companies with maturities consistent with the expected maturity of the obligation, and employee turnover.

Actuarial gains and losses, defined as the difference between the carrying amount of the liability and the present value of the Company's commitments at the end of the period, generated by changes in the actuarial assumptions used previous (described above) are recognised directly in equity, excluding the related tax effect, and no longer through profit or loss.

#### STOCK INCENTIVE PLAN

The Company approved a stock incentive plan (stock options) targeted at directors with specific duties and managers holding strategic positions within the group parent and/or its subsidiaries. Under IFRS 2 – Share-based payment, this plan represents a component of the beneficiaries' compensation. Therefore, the cost is represented by the fair value of the stock options at the grant date, calculated using financial measurement techniques, taking market conditions into account, and recognised in the income statement on a pro-rata basis over the period during which the incentive accrues, with a balancing entry in shareholders' equity.

#### **Provisions**

Provisions are recognised in respect of certain or probable costs or liabilities whose amount or timing could not be determined at period-end.

Provisions are recognised when, at the balance sheet date, the Company has a legal or constructive obligation deriving from a past event and it is probable that an outflow of resources will be required to meet the obligation and this outflow can be estimated. When the financial effect of the passage of time is significant and the payment dates of the obligations can be reliably estimated, the provision is discounted. Increases in the provision caused by the passage of time are recognised as financial expenses.

#### Revenues

Revenues are recognised to the extent that it is probable that the economic benefits will flow to the Company and that their amount can be determined reliably. Revenues are measured net of discounts, allowances and returns. Revenues for services are recognised at the time the services are delivered on a state of completion basis.

 $^{1}$ Discounting was performed on the basis of the IRS yield curve corresponding to the observation period (50 years).

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR
Statutory Financial Statements of Cementir Holding SpA

## Transactions in non-euro currencies

All transactions in non-euro currencies are recognised at the exchange rate prevailing on the transaction date.

Monetary assets and liabilities in denominated in currencies other than the functional currency are subsequently adjusted at the exchange rate prevailing at the close of the period. Any negative or positive differences between the amounts translated at the exchange rate for the period and the original value amounts are taken to the income statement. Any net gain resulting from the translation of receivables and payables at the end of the period is recognised in a specific undistributable reserve until the gain is realised.

#### Financial income and expense

Financial income and expense are recognised on an accruals basis and calculated with reference to the interest accrued on the net value of the underlying asset or liability using the effective interest rate. As regards capitalized financial expense, please see the discussion under the policies adopted for property, plant and equipment.

#### Dividends

Dividends are recognised on the date on which shareholders obtain title to payment.

#### Income taxes

Current income taxes for the period are determined on the basis of estimated taxable income in compliance with current legislation. Deferred tax assets and liabilities are recognised on the basis of temporary differences between the amounts reported in the financial statements and the amounts reported for tax purposes, using the tax rates likely to be in force at the date the differences reverse.

Deferred tax assets are recognised when it is probable that they will be recovered, i.e. when future taxable income is expected to be sufficient for the asset to be recovered.

The probability of recovery is reviewed at the end of each period.

#### **USE OF ESTIMATES**

The preparation of the financial statements requires management to use accounting methods and principles that, in certain cases, are based on difficult and subjective assessments and estimates that are derived from historical experience and reasonable and realistic assumptions made in the light of the related circumstances. The use of such estimates and assumptions influences the values reported in the financial statements as well as in the accompanying disclosures. The final values of items for which estimates and assumptions have been made may differ from those stated in the financial statements owing to the uncertainty that accompanies the assumptions and circumstances underpinning the estimates. The following accounting policies and items require more extensive use of subjective judgements on the part of management, with the result that changes in the circumstances underlying the assumptions could have a material impact on the financial statements of the Company:

- Measurement of non-current assets
- Deferred tax assets and liabilities

The estimates and assumptions are reviewed periodically and the effects of changes are recognised in the income statement, if they involve that period only. In the event they involve both the current and future periods, the change is recognised in the period in which the revision occurs and in the relative future periods.

#### RISK MANAGEMENT

The Company is exposed to a variety of financial risks in its operations, specifically:

#### Credit risk

The credit risk faced by the Cementir Holding SpA is not particularly significant, since the company presents not relevant credit amounts, especially towards controlled companies for services given.

As regards bank deposits and derivatives operations, the company operates on an on-going basis with leading counterparties of high standing, thereby limiting the associated credit risk.

## Liquidity risk

Liquidity risk regards the availability of financial resources and access to the credit market and financial instruments in general: given Company's financial soundness this risk is not deemed significant. However Cementir Holding SpA manages liquidity risk by a careful control of both the cash flow and financing needs, having sufficient credit lines to face any unplanned event.

#### Market risk

The Company is exposed to risks associated with changes in exchange rates and in interest rates.

Cementir Holding SpA has a limited direct exposure to exchange rate risk since it may have foreign currency borrowings and/or deposits. The Company constantly monitors these risks in order to assess their potential impact in advance and to take appropriate steps to mitigate them.

Finally, since the Cementir Holding SpA has borrowed funds from banks bearing floating interest rates, it is exposed to interest rate risk. However, this risk is deemed to be small since its borrowings at present are denominated exclusively in euros, whose medium/long-term yield curve is not steep. Based on an overall assessment of the level of expected interest rates and the timing of debt reduction in relation to forecast cash flows, interest rate swaps are used to partially hedge the risk.

#### MERGER BY INCORPORATION

On 20 December 2011, the Board of Directors of Cementir Holding SpA approved the merger of Cementir Delta SpA and Intercem SpA, a wholly-owned subsidiaries of Cementir Holding SpA, into the Company.

We have not prepared a comparative pro-forma statement of financial position and income statement for 2010 as Cementir Delta SpA and Intercem SpA were non-trading holding companies and so the effects of the mergers on the 2011 statement of financial position and income statement (mainly equity investments and intercompany transactions) are representative of those produced if the mergers were backdated to 2010.

The notes discuss separately the impact of the mergers on the individual items of the financial statements.

|106|





## NOTES TO THE FINANCIAL STATEMENTS

## 1) Intangible assets

Intangible assets amounted to EUR 659 thousand (EUR 566 thousand at 31 December 2010) and are entirely accounted for by the costs incurred for the acquisition and implementation of the SAP/R3 and Hyperion 9 information systems. Amortisation is calculated in the account on the basis of the estimated useful life of the asset.

[EUR '000]	Other assets	Total
Gross value at 1 January 2011	3,067	3,067
Increases	418	418
Gross value at 31 December 2011	3,485	3,485
Amortisation at 1 January 2011	2,501	2,501
Increases	325	325
Amortisation at 31 December 2011	2,826	2,826
Net value at 31 December 2011	659	659
Gross value at 1 January 2010	2,968	2,968
Increases	99	99
Gross value at 31 December 2010	3,067	3,067
Amortisation at 1 January 2010	2,220	2,220
Increases	281	281
Amortisation at 31 December 2010	2,501	2,501
Net value at 31 December 2010	566	566
Net value at 31 December 2010	56	66

## 2) Property, plant and equipment

At 31 December 2011 property, plant and equipment amounted to EUR 83 thousand (EUR 67 thousand at 31 December 2010) and consists of furniture, electronic equipment and the computer server used in business.

[EUR '000]	Other assets	Total
Gross value at 1 January 2011	508	508
Increases	45	45
Gross value at 31 December 2011	553	553
Depreciation at 1 January 2011	441	441
Increases	29	29
Depreciation at 31 December 2011	470	470
Net value at 31 December 2011	83	83
Gross value at 1 January 2010	460	460
Increases	48	48
Gross value at 31 December 2010	508	508
Depreciation at 1 January 2010	407	407
Increases	34	34
Depreciation at 31 December 2010	441	441
Net value at 31 December 2010	67	67

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

## 3) Investment property

Investment property amounted to EUR 23,000 thousand and reflects the fair value, as determined by independent appraisers, of the property in Torrespaccata (Rome). It is unchanged with respect to the previous year. The entire value of the property is pledged as collateral for medium and long-term bank debt with an outstanding amount at 31 December 2011, gross of discounting, of EUR 11,957 thousand.

## 4) Equity investments in subsidiaries

Equity investments in subsidiaries came to EUR 779,439 thousand (EUR 438,917 thousand at 31 December 2010) and break down as follows:

[EUR '000]	Registered office	% holding	Carrying amount at 31.12.2011	Merger impact	% holding	Carrying amount at 31.12.2010
Cimentas AS	Izmir (TR)	96.43%	344,277	207,358	37.59%	136,919
Cementir Espana	Madrid (ES)	100.00%	206,735	206,735	-	-
Intercem SpA	Roma (I)	-	-	(120,354)	99.17%	120,354
Alfacem Srl	Roma (I)	99.99%	85,220	85,000	0.99%	220
Cementir Delta SpA	Roma (I)	-	-	(38,217)	99.99%	38,217
Cementir Italia Srl	Roma (I)	99.99%	143,207	-	99.99%	143,207
Equity investments			779,439	340,522		438,917

The increase of EUR 340,522 thousand on 2010 is attributable to the impact of the merger with Cementir Delta SpA and Intercem SpA on 20 December 2011.

All the equity investments are in unlisted companies, with the exception of Cimentas AS, which is listed on the Istanbul Stock Exchange.

No evidence of impairment was found.

## 5) Equity investments available for sale

Equity investments available for sale amounted to EUR 7,963 thousand, represented by 1,747,000 shares of Italcementi SpA. Changes in the year were as follows:

[EUR '000]	31.1	2.2011	31.12.2010
Equity investments available for sale start of period		6,325	3,782
Increases		3,544	4,005
Decreases		-	-
Change in fair value		(1,906)	(1,462)
Equity investments available for sale		7,963	6,325
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No evidence of impairment was found. In addition, even if the parameters for a "significant" and "prolonged" reduction in carrying amount used until 2010 had been applied (30% of the carrying amount and 40 months), no evidence of impairment would have emerged.

#### 6) Non-current financial assets

The item amounted to EUR 106 thousand, unchanged over 31 December 2010, and is made up of receivables in respect of security deposits falling due in less than five years.

## 7) Trade receivables

Trade receivables totalled EUR 5,154 thousand (EUR 13,285 thousand at 31 December 2010), and are composed of the following elements:

[EUR '000]	31.12.2011	Merger impact	31.12.2010
Customer receivables	117	-	357
Impairment	-	-	-
Receivables due from subsidiaries	3,541	3	11,911
Receivables due from other Group companies	1,496	-	1,017
Trade receivables	5,154	3	13,285

The carrying amount of trade receivables approximates their fair value.

The column headed "Merger impact" reports the receivable in respect of Alfacem Srl, which was originally held by Cementir Delta SpA, now merged into the Company.

The deadlines for payment of receivables from customers are as follows:

<b>31.12.2011</b> 117	<b>31.12.2010</b> 357
117	357
-	-
117	357
-	-
117	357
	-

Receivables from subsidiaries refer to consulting services provided by employees of Cementir Holding SpA to its subsidiaries and royalties for the use of the Cementir Holding SpA trademark by its subsidiaries.

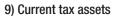
For an analysis of receivables due from subsidiaries, associates and other Group companies, please see Note 33 concerning transactions with related parties.

## 8) Current financial assets

Current financial assets came to EUR 6,216 thousand (EUR 370,591 thousand at 31 December 2010) and comprise non-interest-bearing loans to the subsidiary Alfacem Srl in the amount of EUR 5,413 thousand, which Cementir Holding SpA has taken over as a result of the merger of Cementir Delta SpA, and EUR 803 thousand in respect of accrued income for the interest rate subsidy from Simest SpA on loans from various banks.

The substantial reduction compared with 2010 is due to the offsetting of the receivables that Cementir Holding SpA held in respect of Intercem SpA and Cementir Delta SpA, equal to EUR 68,684 thousand and 185,785 thousand, respectively, following their merger into the Company.

ANNUAL REPORT 2011 - 65<sup>th</sup> FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA



Current tax assets amounted to EUR 2,092 thousand (EUR 2,233 thousand at 31 December 2010) and are mainly composed of credits for IRES and IRAP advance payments.

## 10) Other current assets

Other current assets came to EUR 1,958 thousand (EUR 2,112 thousand at 31 December 2010) and break down as follows:

[EUR '000]	31.12.2011	31.12.2010
VAT (tax consolidation mechanism)	997	1,706
Receivables from subsidiaries (IRES tax consolidation mechanism)	269	-
Other receivables	609	379
Prepaid general expenses	83	27
Other current assets	1,958	2,112

## 11) Cash and cash equivalents

The item amounted to EUR 5,377 thousand (EUR 8,364 thousand at 31 December 2010) and consists of the Company's liquidity. It breaks down as follows:

[EUR '000]	31.12.2011	Merger impact	31.12.2010
Bank deposits	3,032	23	3,217
Bank deposits with related parties	2,341	-	5,144
Cash and cash equivalents on hand	4	1	3
Cash and cash equivalents	5,377	24	8,364

## 12) Share capital

At 31 December 2011, share capital amounted to EUR 159,120,000 represented by 159,120,000 fully paid-in ordinary shares with a par value of EUR 1.00 each.

## 13) Share premium reserve

At 31 December 2011 the item came to EUR 35,710 thousand, unchanged with respect to 31 December 2010.

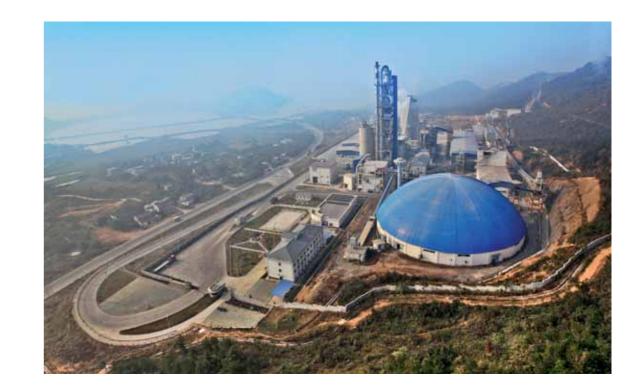
## 14) Other reserves

Other reserves totalled EUR 462,183 thousand (EUR 387,958 thousand at 31 December 2010), with the increase attributable to the *negative goodwill* generated following the merger of Cementir Delta SpA (EUR 79,856 thousand) and Intercem SpA (EUR 18,220 thousand) into the Company:

[EUR '000]	31.	12.2011	Merger impact	31.12.2010
Revaluation reserve		97,733	-	97,733
Legal reserve		31,824	-	31,824
Other reserves		127,690	98,076	29,614
Other IAS reserves		96,554	-	98,140
Retained earnings		108,382	-	130,647
Other reserves		462,183	98,076	387,958
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Other IAS reserves break down as follows:

[EUR '000]	31.12.2011	31.12.2010
Fair value reserves - property, plant and equipment	99,371	99,371
Fair value reserves - equity investments	(2,789)	(1,206)
Financial debt accretion reserves	61	61
Severance benefit accretion reserves	(89)	(86)
Total other IAS reserves	96,554	98,141



ANNUAL REPORT 2011 - 65" FINANCIAL YEAF Statutory Financial Statements of Cementir Holding So/

## ANALYSIS OF SHAREHOLDERS' EQUITY

The nature and possibilities for use and distribution of the components of shareholders' equity are shown in the following table:

[EUR '000]				Summary in the three pr	
Nature/Description	Amount	Possible uses	Amount available	coverage of losses	other
Share capital	159,120				
Share premium reserve	35,710	A,B,C	35,710		
Revaluation reserve - Law 342/2000 -2000 and 2003	97,733	A,B,C	97,733		
Legal reserve	31,824	В	31,824		
Reserve for carrying amount adjustments -Law 266/05	16,228	A,B,C	16,228		
Capital grants reserve	13,207	A,B	13,207		
Reserve - Art.15 Law 67 of 11/3/88	138	A,B	138		
Reserve - Law 349/95	41	A,B	41		
Negative goodwill	98,076	A,B,C	98,076		
Other IAS reserves - Revaluation reserve Law 266/05	90,635	A,B,C	90,635		
Other IAS reserves	5,919				
Retained earnings	108,382	A,B,C	108,382	19,809	31,824
Total	497,893		491,974	19,808	31,824
Not distributable			45,210		
Distributable			446,764		

Reserves that would form part of taxable income in the event of their distribution totalled EUR 323,120 thousand. The non-distributable portion is composed of the legal reserve, the capital grants reserve, the Reserve - Art.15 Law 67 of 11/3/88 and the Reserve - Law 349/95.

#### DIVIDENDS

On 8 March 2012, the Board of Directors proposed the distribution of a dividend to shareholders in the total amount of EUR 0.04 per ordinary share, equal to EUR 6,365 thousand.

During the year, the 2010 dividend was distributed in the amount of EUR 0.06 per ordinary share, for a total of EUR 9,547 thousand.

#### STOCK INCENTIVE PLANS (STOCK OPTIONS)

Cementir Holding approved a stock incentive plan (stock options) affecting 3 key managers (beneficiaries) of Group companies at 30 June 2011. Specifically, on 11 February 2008, the Board of Directors granted the first instalment of options, originally equal to 1,225,000 options, currently 820,000 options, and set the exercise price as follows:

Position held	Date of shareholders resolution	Date of granting by the Board of Directors	Description of instrument	No. of financial instruments underlying the options granted	Exercise price	Expiration of option
Members of Board of Directors (No. 3)	15-01-2008	01-02-2008	Options on Cementir Holding SpA shares	820,000	Euro 7	11-02-2013
TOTAL				820,000		

With regard to the terms and methods for subscribing and exercising options, it should be noted that:

- (i) options were subscribed through delivery of the letter granting the options, along with the approved Rules, both duly signed to indicate acceptance, by each Beneficiary by 31 March 2008;
- (ii) the options must be exercised by the Beneficiaries in one or more instalments, but in any case in an amount for each instalment of not less than 2,500 options granted to each. The options must be exercised within the time period indicated in the letter granting the options, but not before 11 February 2011 nor after 11 February 2013. The options must be exercised in the manner provided in paragraph 6 of the Rules.

Finally, under the Rules, in order to exercise the options, the Beneficiaries: (i) must, at the time of exercise, continue to be managers or directors, provided they are employees, of the Company and/or its subsidiaries; and (ii) must meet certain targets within their respective sub-groups.

The exercise price of the options was set at EUR 7.00, higher than EUR 5.50, the arithmetic mean of the official prices for the Company's stock reported on the Electronic Share Market organized and run by Borsa Italiana SpA in the month preceding the grant date (the "reference price"). The exercise price is set in this manner to increase of the value of the company, a primary goal of the incentive plan.

Considering that the exercise price is higher than the reference price indicating the market value of the shares on the grant date, and given the conditions to be met to exercise the options, we believe that the options, measured by applying appropriate financial methodologies, express non-significant values.

#### 15) Employee benefit provisions

The provision for employee benefits, equal to EUR 325 thousand (EUR 482 thousand at 31 December 2010) represents an estimate of the liability, calculated using actuarial techniques, in respect of the amount due to employees at the time the employment relationship terminates. As from 1 January 2007, the Finance Act and related implementing legislation introduced significant changes in the rules governing severance benefits (*Trattamento di Fine Rapporto - TFR*), one of which allows employees to choose how to invest the accruing benefit. In particular, new accruals can be paid into a supplementary pension scheme or left with the company (in this case, the latter must pay TFR contributions to a treasury fund established by the National Social Security Institute - INPS.

The change in the law effectively transformed the TFR system from a defined-benefit plan into a defined-contribution plan.

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR
Statutory Financial Statements of Cementir Holding SpA

The actuarial assumptions used are summarised in the following table:

Values in %	31.12.2011	31.12.2010
Discount rate	4.60%	3.28%
Annual accretion of TFR	3.15%	2.80%
	-	

Changes were as follows:

		_
[EUR '000]	31.12.2011	31.12.2010
Net liability at start of period	482	473
Current service cost	-	-
Interest cost	16	26
Net actuarial (gain)/loss recognised during the period	4	45
(Benefits paid)	122	-
Net liability at end of period	(299)	(62)
Net liability at start of period	325	482

## 16) Provisions

The item came to EUR 600 thousand. It represents the provisions accrued in the year in consideration of the Supreme Court's decision in the tax dispute pertaining to 1988, permitting the recovery of the local income tax (ILOR) on 1988 income in the amount of ITL 3,738,546,000. This amount was converted into EUR, with fines and related charges added, and allocated to the provision. The Company received no notice of the timing and procedures for payment during 2011 and as a result the provision was unchanged.

#### 17) Financial liabilities

Non-current and current financial liabilities are summarised below:

31.12.2011	Merger impact	
	morgor impact	31.12.2010
26,926	-	78,702
44,789	-	44,747
71,715	-	123,449
42,850	-	35,000
541		-
51,920	-	8,721
12,157	889	112,618
10,116	-	1,021
766	-	682
118,350	889	158,042
190,065	889	281,491
	26,926 44,789 71,715 42,850 541 51,920 12,157 10,116 766 118,350	26,926 - 44,789 - 71,715 - 42,850 - 541 - 51,920 - 12,157 889 - 10,116 - 766 - 118,350 889

Non-current bank borrowings, equal to EUR 71,715 thousand, regard the floating-rate mortgage loan (6-month Euribor  $\pm$  0.75%) from Banca Intesa SpA for the acquisition of the property at Torrespaccata maturing in 2024, the floating-rate loan (6-month Euribor  $\pm$  0.50%) from MCC SpA and Banca Intesa SpA, maturing in 2014, and the floating-rate loan (6-month Euribor  $\pm$  1.25%) from Monte dei Paschi di Siena SpA maturing in 2017. The Monte dei Paschi di Siena SpA and MCC SpA loans benefit from a fixed interest subsidy granted by Simest to companies that invest in non-EU countries.

The short-term portion of non-current liabilities regards the floating-rate loan (1-month Euribor  $\pm$  1.25%) from Unicredit SpA maturing in 2012 (EUR 43,175 thousand), the instalments falling due in 2012 of the floating-rate loan (6-month Euribor  $\pm$  0.75%) from Banca Intesa SpA for the property owned in Torrespaccata (EUR 745 thousand) and the instalments falling due during the year on the floating-rate loan (6-month Euribor  $\pm$  0.50%) from MCC SpA and Banca Intesa SpA (EUR 8.000 thousand).

Financial payables to related parties (EUR 12,698 thousand) relate to interest-bearing loans, entered into under normal market terms and conditions, received by Cementir Italia Srl for EUR 11,192 thousand and by Alfacem Srl for EUR 76 thousand, and the non-interest-bearing loan originally granted by Betontir SpA to Intercem SpA in the amount of EUR 889 thousand, which was recognised following the merger of Intercem SpA into Cementir Holding SpA.

Other financial payables, amounting to EUR 766 thousand, relate primarily to the portion of interest accrued on non-current loans

With regard to financial liabilities, about 59% are subject to financial parameter thresholds that were not exceeded at 31 December 2011

As of 31 December 2011 the Torrespaccata property in Rome is encumbered by a mortgage of EUR 20.8 million as collateral for the loan granted by Banca Intesa SpA. Guarantees given to third parties at 31 December 2011 amounted to EUR 110,692 thousand and mainly consist of a guarantee for EUR 44 million in favour of Banca Intesa for a loan granted to the subsidiary Alfacem SrI, and the guarantees for loans granted to the Turkish subsidiary Cimentas AS, in favour of Banca Intesa for EUR 20,480 thousand (USD 26 million), of CentroBanca SpA for EUR 7,570 thousand (USD 9,795 thousand) and of Unicredit SpA for EUR 38,642 thousand (USD 50 million). Loans expressed in US dollars were translated into euros at the prevailing exchange rate on 31 December 2011 of EUR/USD 1.2939.

The Company's exposure, broken down by maturity, is as follows:

[EUR '000]		31.12.2011	31.12.2010
Within 3 months		47,680	4,280
To third parties		47,139	4,276
To related parties		541	4
3 months to 1 year		70,670	153,762
To third parties		58,513	41,147
To related parties		12,157	112,615
1 to 2 years		17,771	8,517
2 to 5 years		37,223	88,399
More than 5 years		16,721	26,533
Total financial liabilities		190,065	281,491
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The carrying amount of both current and non-current financial liabilities is equal to their fair value.

ANNUAL REPORT 2011 - 65° FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

#### **N**ET FINANCIAL POSITION

The following provides a breakdown of the net financial position as required in CONSOB Communication no. 6064293 of 28 July 2006.

[EUR '000]	31.12.2011	31.12.2010
A. Cash	4	3
B. Other liquid assets	5,373	8,361
C. Securities held for trading	-	-
D. Cash and cash equivalents (A+B+C)	5,377	8,364
E. Current financial receivables	6,216	370,591
F. Current bank borrowings	42,850	35,721
G. Current portion of non-current liabilities	51,920	8,000
H. Other current financial payables	23,580	114,321
I. Current financial liabilities (F+G+H)	118,350	158,042
J. Net current financial liabilities (I-E-D)	106,757	(220,913)
K. Non-current bank borrowings	71,715	123,449
L. Bonds in issue	-	-
M. Other non-current liabilities	-	-
N. Non-current financial liabilities (K+L+M)	71,715	123,449
O. Net financial position (J+N)	178,472	(97,464)

Financial payables to related parties comprises creditor positions amounting to EUR 7.7 million (EUR 375.1 million at 31 December 2010) and debtor positions of EUR 57.5 million (EUR 157.3 million at 31 December 2010).

## 18) Other non-current liabilities

Other non-current liabilities, amounting to EUR 1,128 thousand, is comprised of the instalments due beyond 2012 in payment of the settlement of the assessment agreed with the tax authorities in 2011 concerning direct taxes and VAT owed for 2004 and thereafter.

## 19) Trade payables

The value of trade payables, which approximates their fair value, amounted to EUR 2,097 thousand (EUR 2,501 thousand in 2010). They break down as follows:

[EUR '000]	31.12.2011	Merger impact	31.12.2010
Payables to suppliers	1,257	10	1,445
Payables to related parties	840	155	1,056
Trade payables	2,097	165	2,501

The impact of the merger on intercompany items regarded the recognition of the payables of Cementir Delta SpA (EUR 102 thousand) and Intercem SpA (EUR 53 thousand) due to the Turkish subsidiary Cimentas AS. For an analysis of payables due to subsidiaries, associates and parent companies, see Note 33 on transactions with related parties.

## 20) Current tax liabilities

At 31 December 2011 the item had a balance of EUR 1,517 thousand and is comprised entirely of the instalments due by the end of 2012 in settlement of the assessment described in Note 18.

## 21) Other current liabilities

		7	
[EUR '000]	31.12.2011	Merger impact	31.12.2010
Payables to employees	1,202	-	408
Payables to social security institutions	296	-	305
Other payables	554	36	401
Other payables to subsidiaries (IRES, VAT - tax consolidation mechanism)	16,638	-	9,986
Deferred income	32	-	31
Other current liabilities	18,722	36	11,131

The item "accrued expenses" is comprised solely of the portion of the leasing fee owed on the Torrespaccata premises attributable to the subsequent year.

The merger impact is attributable to the liability for the fees due from Cementir Delta SpA to the Board of Auditors in the amount of EUR 32 thousand and for liabilities in respect of withholding tax on fees paid to self-employed persons by Intercem SpA in the amount of EUR 4 thousand.

## 22) Deferred tax assets and liabilities

[EUR '000]	31.12.2010	Accrual net of utilisation recognised in income statement	Increases net of decreases recognised in equity	Merger impact	31.12.2011
Other	9,538	14,006	323	21	23,888
Deferred tax assets	9,538	14,006	323	21	23,888
Diff. FV/tax value of property, plant and equipment	4,646	(16)	-	-	4,630
Employee benefit provision	12	-	(1)	-	11
Deferred tax liabilities	4,658	(16)	(1)	-	4,641

Deferred tax items are calculated by applying the current tax rate to temporary differences between taxable income and the income reported in the financial statements.

The balance at 31 December 2011 of deferred tax assets (EUR 23,888 thousand) is composed of IRES credits in the amount of EUR 23,710 thousand and IRAP credits of EUR 178 thousand. The assets are expected to be recovered in subsequent years within the statutory time limits.

The balance at 31 December 2011 of deferred tax liabilities (EUR 4,641 thousand) is composed of IRES liabilities in the amount of EUR 4,045 thousand and IRAP liabilities of EUR 596 thousand.

## 23) Revenues

[EUR '000]	2011	2010
Services	12,181	11,494
Revenues	12,181	11,494

Revenues from services include EUR 4,599 thousand in respect of management services performed for subsidiaries and EUR 7,582 thousand in respect of royalties for the use of the Cementir Holding brand by the subsidiaries. For details of receivables due from subsidiaries, associates and other Group companies, please see Note 33 concerning transactions with related parties.

## 24) Other operating revenues

[EUR '000]	2011	2010
Building rental	1,233	1,255
Other operating revenues	1,233	1,255

Rental income mainly regards payments under the lease contract for the Torrespaccata property in Rome.

## 25) Personnel costs

2011	2010
6,531	4,552
1,448	1,080
1,156	271
9,135	5,903
	6,531 1,448 1,156

Other costs regard expenses for employees such as additional indemnities and insurance. The workforce at 31 December 2011 came to:

	2011	2010
Executives	21	17
Middle management and office staff	34	21
Total	55	38

## 26) Other operating costs

[EUR '000]	2011	2010
Consulting	1,283	2,607
Remuneration of Board of Directors	2,005	2,611
Fees paid to independent auditor	63	60
Other services	1,113	474
Other operating charges	1,545	1,780
Other operating costs	6,009	7,532

Other operating costs include, among other things, the rental fee for the Corso Francia premises (EUR 559 thousand), property management costs for the Torrespaccata premises (EUR 130 thousand) and fees paid to the members of the Board of Auditors (EUR 150 thousand).

Total operating costs also include transactions with related parties. See Note 33 for further details.

## 27) Depreciation, amortisation, impairment losses and provisions

[EUR '000]	2011	2010
Amortisation	325	281
Depreciation	29	34
Depreciation, amortisation, impairment losses and provisions	354	315

## 28) Financial income and expense

Net financial expense came to EUR 25,147 thousand. The item breaks down as follows:

[EUR '000]	2011	2010
Dividends from other companies	120	51
Interest income	32	79
Interest subsidies - Simest	2,012	1,356
Other financial income	853	4,120
Total financial income	3,017	5,606
Interest expense	(4,294)	(4,661)
Other financial expense	(23,870)	(3,527)
Total financial expense	(28,164)	(8,188)
Net financial result	(25,147)	(2,582)

Dividends from other companies amounted to EUR 120 thousand and were received on the shares of Italcementi SpA held at 31 December 2011.

"Other financial expense" amounted to EUR 23,870 thousand and is comprised mainly of losses on financial derivatives used to hedge interest rates and commodities. The performance is attributable to the extraordinary reduction in the value

|121|

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

of those derivatives in 2011 as a result of the extreme volatility in financial markets. Of this total, however, EUR 9.2 million are attributable to unrealised, but recognised, losses from the mark-to-market measurement of those financial instruments. Financial operations also include transactions with related parties, see Note 33 for further details.

## 29) Income taxes

Income tax for the year showed a net asset of EUR 7,055 thousand (income tax liability of EUR 9,135 thousand in 2010), and breaks down as follows:

[EUR '000]	2011	2010
Current taxes	(6,967)	(17,326)
Deferred tax assets	14,006	8,174
Deferred tax liabilities	16	17
Total	7,055	(9,135)
	-	

Current taxes, amounting to EUR 6,967 thousand, are mainly the result of the impact of the tax consolidation mechanism. The reconciliation between the theoretical tax liability and the effective tax liability reported in the income statement is analysed below:

	ſ		
[EUR '000]		2011	2010
Theoretical tax liability		7,488	985
Increased permanent differences		(200)	(201)
Decreased permanent differences		62	80
Taxes pertaining to previous years		(44)	(9,852)
Effective IRAP liability		(251)	(147)
Tax for the period		7,055	(9,135)
	I		

#### 30) Other components of comprehensive income

The following table provides a breakdown of other components of comprehensive income before taxes:

		2011		2010				
[EUR '000]	Gross value	Tax effect	Net value	Gross value	Tax effect	Net value		
Financial instruments	(1,906)	323	(1,583)	(1,462)	106	(1,356)		
Actuarial gains (losses) on severance benefits (TFR)	(4)	1	(3)	(275)	76	(199)		
Total other components of comprehensive income	(1,910)	324	(1,586)	(1,737)	182	(1,555)		

## 31) Risk management and disclosures on financial risks

The Company is exposed to a variety of financial risks in its operations, specifically:

#### Credit risk

Cementir Holding SpA's exposure to credit risk is not significant since the Company does not engage in operating activities and its commercial transactions are largely carried out with subsidiaries and associates for which the risk of insolvency is virtually nil.

Refer to Note 7 for information on trade receivables from third parties, including details on portions past due, the relative impairments and those not yet due.

As regards bank deposits and derivatives operations, the Company operates on an on-going basis with leading counterparties of high standing, thereby limiting the associated credit risk.

## Liquidity risk

Liquidity risk regards the availability of financial resources and access to the credit market and financial instruments in general.

The Company manages this risk by continually monitoring cash flows, funding requirements and liquidity with a view to ensuring effective and efficient management of financial resources.

The Company has sufficient credit lines to meet any unplanned requirements.

A breakdown of financial liabilities by maturity is given in Note 17.

#### Market risks

Market risk mainly regards the risk of changes in exchange rates and interest rates.

#### EXCHANGE RATE RISK

Cementir Holding SpA has a limited direct exposure to exchange rate risk since it may have foreign currency borrowings and/or deposits. The Company constantly monitors these risks in order to assess their potential impact in advance and to take appropriate steps to mitigate them.

#### INTEREST RATE RISK

Since Cementir Holding SpA has borrowed funds from banks bearing floating interest rates, it is exposed to interest rate risk. However, this risk is deemed to be small since its borrowings at present are exclusively in euros, which have a gentle medium/long-term yield curve. Based on an overall assessment of the level of expected interest rates and the timing of debt reduction in relation to forecast cash flows, interest rate swaps are used to partially hedge the risk.

The net financial position at 31 December 2011 showed a net debtor position of EUR 178.5 million (EUR 11.6 million in current financial receivables and other liquidity, EUR 118.4 million in short-term financial liabilities and EUR 71.7 million in medium/long-term financial liabilities); the entire exposure was floating rate.

The net financial position at 31 December 2010 showed a net creditor position of EUR 97.5 million (EUR 379 million in current financial receivables and other liquidity, EUR 158 million in short-term financial liabilities and EUR 123.5 in medium/long-term financial liabilities); the entire exposure was floating rate.

As regards the floating rate on the short and medium/long-term exposure, an annual increase of 1% in interest rates, all other variables being equal, would reduce profit before taxes by EUR 2.3 million (EUR 2.1 million in 2010) and shareholders' equity by EUR 1.7 million (EUR 1.4 million at 31 December 2010). An analogous decrease in interest rates would have a corresponding positive impact.

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA

## 32) Hierarchy of fair value inputs under IFRS 7

With regard to financial instruments measured at fair value, IFRS 7 requires that such instruments be classified on the basis of a hierarchy of inputs used to determine that fair value. The following levels are used:

- Level 1: determination of fair value on the basis of quoted prices on active markets for the class of assets or liabilities being measured;
- Level 2: determination of fair value on the basis of inputs other than quoted prices in Level 1 that can be observed directly (prices) or indirectly (derivatives on prices) in the market; this category includes instruments that are not sufficiently liquid or that do not have a binding market price on a continuous basis;
- Level 3: determination of fair value on the basis of valuation models whose inputs are not based on observable market data

The following table sets out the hierarchy for assets and liabilities measured at fair value:

[EUR '000]	Note	Level 1	Level 2	Level 3	Total
31 December 2011					
Equity investments available for sale	5	(1,906)	-	-	(1,906)
Total assets		(1,906)	-	-	(1,906)
Current financial liabilities	18	-	10,116	-	10,116
Total liabilities		-	10,116	-	10,116

In 2011 there were no transfers among the various levels and there was no change in Level 3.

## 33) Transactions with related parties

Transactions entered into by the Company with related parties generally form part of normal operations and are settled on market terms and conditions; no unusual or atypical transactions were carried out.

On 5 November 2010, the Board of Directors of Cementir Holding SpA, in response to the new CONSOB regulation on related party transactions issued pursuant to CONSOB Resolution no. 17221 of 12 March 2010, as amended, designed to make the substantive and procedural aspects of the Group's transactions with related parties clearer and fairer, approved the procedures for related party transactions, effective as from 1 January 2011.

As required by CONSOB Communication no. 6064293 of 28 July 2006, below is a summary of the commercial and financial transactions and the relative impact:

[EUR '000]	Trade	Financial	Other	Cash and	Trade	Financial	Other	Balance
	Receivables	Receivables	Receivables	Cash Equivalents	Payables	Payables	Payables	Dalalice
Year 2011								
Betontir SpA	-	-	-	-	-	(889)	(1,470)	(2,359)
Cimentas AS	913	-	-	-	(200)	-	-	713
Alfacem Srl	3	5,412	269	-	-	(76)	(48)	5,560
Aalborg Portland A/S	1,614	-	-	-	(357)	-	-	1,257
Cementir Italia Srl	1,010	-	997	-	(178)	(11,192)	(14,575)	(23,938)
Vianini Lavori SpA	-	-	-	-	(51)	-	-	(51)
Piemme SpA	-	-	-	-	(54)	-	-	(54)
E-Care SpA	1,496	-	-	-	-	-	-	1,496
MpS SpA	-	-	-	29	-	(44,789)	-	(44,760)
Finnat Euramerica SpA	-	-	-	2,311	-	(541)	-	1,770
TOTAL	5,036	5,412	1,266	2,340	(840)	(57,487)	(16,093)	(60,366)
Total for item in the financial statements	5,154	6,216	1,957	5,377	(2,097)	(190,065)	(18,721)	
% impact on the item in the financial statemer	nts 97.71%	87.07%	64.69%	43.51%	40.05%	30.24%	85.96%	

[EUR '000]	Trade eceivables	Financial Receivables	Other Receivables	Cash and Cash Equivalents	Trade Payables	Financial Payables	Other Payables	Balance
Year 2010								
Caltagirone SpA	-	-	-	-	(180)	-	-	(180)
Betontir SpA	-	-	-	-	-	-	(439)	(439)
Cementir Delta SpA	-	301,365	-	-	-	-	(18)	301,347
Intercem SpA	1	68,644	-	-	-	-	-	68,645
Cimentas AS	3,232	-	-	-	(19)	-	-	3,213
Alfacem Srl	-	22	-	-	-	(4)	-	18
Cementir Espana SL	-	-	-	-	-	(106,558)	-	(106,558)
Aalborg Portland A/S	5,711	-	-	-	(109)	-	-	5,603
Cementir Italia Srl	2,967	-	-	-	(683)	(6,056)	(9,529)	(13,301)
Vianini Lavori SpA	-	-	-	-	(38)	-	-	(38)
Piemme SpA	-	-	-	-	(28)	-	-	(28)
E-Care SpA	1,017	-	-	-	-	-	-	1,017
MpS SpA	-	-	-	51	-	(44,747)	-	(44,696)
Finnat Euramerica SpA	-	-	-	5,093	-	-	-	5,092
TOTAL	12,928	370,031	-	5,144	(1,057)	(157,365)	(9,986)	219,695
Total for item in the financial statements	13,285	370,591	-	8,364	(2,501)	(281,491)	(11,131)	
% impact on the item in the financial statement	s 97.31%	99.85%	-	61.50%	42.26%	55.90%	89.71%	

[EUR '000]	Operating Revenues	Financial Income	Personnel Costs	Operating Costs	Financial Expense	Balance
Year 2011						
Cimentas AS	3,486	-	-	-	-	3,486
Alfacem Srl	-	-	-	-	(72)	(72)
Aalborg Portland A/S	6,115	-	(308)	-	-	5,807
Cementir Italia Srl	2,581	-	-	(559)	(392)	1,630
Vianini Lavori SpA	-	-	-	(42)	-	(42)
Piemme SpA	-	-	-	(22)	-	(22)
E-Care SpA	770	-	-	-	-	770
MpS SpA	-	5	-	-	(1,268)	(1,263)
Finnat Euramerica SpA	-	26	-	-	(251)	(225)
TOTAL	12,952	31	(308)	(623)	(1,983)	(10,069)
Total for item in the financial statements	13,414	3,017	(9,135)	(6,009)	(28,165)	
% impact on the item in the financial statements	96.56%	1.02%	3.37%	10.37%	7.04%	

[EUR '000]	Operating Revenues	Financial Income	Personnel Costs	Operating Costs	Financial Expense	Balance
Year 2010						
Caltagirone SpA	-	-	-	(150)	-	(150)
Cimentas AS	3,405	-	-	-	-	3,405
Alfacem SrI	-	-	-	-	(2)	(2)
Aalborg Portland A/S	5,665	-	-	-	-	5,665
Cementir Italia Srl	2,423	47	-	(569)	(65)	1,836
Cementir Espana SL	-	-	-	-	(1,659)	(1,659)
Vianini Lavori SpA	-	-	-	(42)	-	(42)
Piemme SpA	-	-	-	(19)	-	(19)
E-Care SpA	821	-	-	-	-	821
MpS SpA	-	1	-	-	(1,035)	(1,034)
Finnat Euramerica SpA	-	25	-	-	-	25
TOTAL	12,314	73	-	(780)	(2,761)	8,846
Total for item in the financial statements	12,749	5,606	-	(7,532)	(8,189)	
% impact on the item in the financial statements	96.59%	0.84%	-	10.36%	21.08%	

Revenues from Cimentas AS, Aalborg Portland A/S, and Cementir Italia SrI relate to "brand royalty fees" and "management fees".

Revenues from E-Care SpA regard building rentals (Torrespaccata office building).

Costs attributable to Vianini Lavori SpA relate to re-charges for services. Costs attributable to parent companies and companies subject to common control relate to sundry services.

During the year, the Company incurred expenses for the rental of the premises on Corso di Francia, the Company's headquarters, paid to the subsidiary Cementir Italia Srl.

## Remuneration of Directors, the Chief Operating Officer and members of the Board of Auditors

As regards the remuneration paid to directors, the Chief Operating Officer and members of the Board of Auditors, please see Annex 1.

For a complete information about the remuneration policy of Cementir Holding SpA, please make reference to 2011 Remuneration Policy Report drafted by the Company in line with the recommendations in Article 6 of the Corporate Governance Code for listed companies which is available at the website www.cementirholding.it.

## Fees of independent auditors

In 2011 fees paid by the Company and the Group to the independent auditors, including related entities, amounted to about 405 thousand, of which EUR 374 thousand for auditing services and EUR 31 thousand for other services.

Rome, 8 March 2012

## Francesco Caltagirone Jr.

Chairman of the Board of Directors



## **ANNEX TO THE FINANCIAL STATEMENTS**

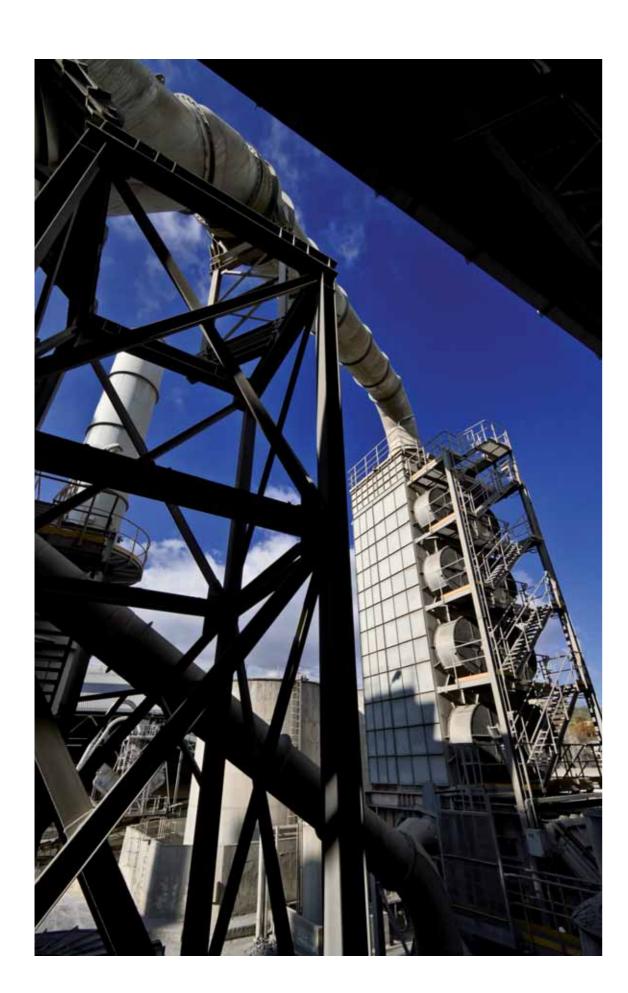
ANNEX 1

Compensation paid to the members of the governing and supervisory boards, to the general managers and to the other key executives.

[EUR '000]					Fixed compens	ation		Non eq com	uity variable pensation					
First name and surname	Office Held	Period during which the office was held	Expiry of the office	Attendance allowances	Compensation resolved by the General Shareholders'	Employment compensationion	Compensation for participation in committees	Bonuses and other incentiv	Profit sharing	Non monetary benefits	Other Compensation	Total	Fair Value of equity compensation	End of office or employment termination indemnity
BOARD OF DIRECTORS														
Francesco CALTAGIRONE	Chairman	Entire year	2011			61		1,878		2		1,941		
Carlo CARLEVARIS	Deputy Chairman	Entire year	2011	3				-				3		
Alessandro CALTAGIRONE	Director	Entire year	2011	4								4		
Azzurra CALTAGIRONE	Director	Entire year	2011	4								4		
Edoardo CALTAGIRONE	Director	Entire year	2011	-								-		
Saverio CALTAGIRONE	Director	Entire year	2011	5		60						65		
Flavio CATTANEO	Director	Entire year	2011	1			10					11		
Mario CILIBERTO	Director	Entire year	2011	4		821						825		
Massimo CONFORTINI	Director	Entire year	2011	5			45					50		
Fabio CORSICO	Director	Entire year	2011	1								1		
Mario DELFINI	Director	Entire year	2011	5			10					15		
Alfio MARCHINI	Director	Entire year	2011	1								1		
Walter MONTEVECCHI	Director	Entire year	2011	-		151				2		153		
Riccardo NICOLINI	Director	Entire year	2011	5		771				16		792		
Enrico VITALI	Director	Entire year	2011	4			20					24		
1														
BOARD OF STATUTORY AUDITORS														
Claudio BIANCHI	Chairman of the Board of Statutory Auditors		2013		77							77		
Gianpiero TASCO	Standing auditor		2013		51							51		
Federico MALORNI	Standing auditor		2013		64							64		
TOTAL				42	192	1,864	85	1,878	-	20	_	4,081		
Key executives	2					*1,146		*,		**21		1,167		
Compensation in the company that drafts the financial statements				42	144	2,028	85	1,878	-	25	-	4,202		_
Compensation from subsidiaries and affiliates				-	48	211	-	-	-	_	-	259		

<sup>\*</sup>It also includes the remuneration of Riccardo Nicolini, already showed in the column "Employment Compensation" which is referred to the members of the Board of Directors

\*\*It also includes non monetary benefits of Riccardo Nicolini already exposed as member of the Board of Directors



# CERTIFICATION OF THE FINANCIAL STATEMENTS PURSUANT TO ARTICLE 81-TER OF CONSOB REGULATION NO. 11971 OF 14 MAY 1999, AS AMENDED

- **1.** The undersigned Francesco Caltagirone Jr., Chairman of the Board of Directors, and Oprandino Arrivabene, manager responsible for preparing Cementir Holding SpA's financial reports, hereby certify, having also taken into consideration the provisions of Article 154-bis, paragraphs 3 and 4, of Legislative Decree 58 of 24 February 1998:
- the appropriateness of the financial reports with respect to the Company structure; and
- the effective adoption of the administrative and accounting procedures for the preparation of the financial statements for the period ended 31 December 2011.
- 2. No material issues emerged in this regard.
- 3. In addition, we certify that:
- 3.1 the financial statements:
- a) have been prepared in compliance with the international accounting standards recognised in the European Community pursuant to Regulation (EC) no. 1606/2002 of the European Parliament and of the Council of 19 July 2002, as well as the measures issued in implementation of Legislative Decree 38/2005;
- b) correspond to the information in the books and other accounting records;
- c) provide a true and fair representation of the performance and financial position of the issuer;
- 3.2 the report on operations contains a discussion of the major events that occurred during the year and their impact on the financial statements, together with a description of the main risks and uncertainties to be faced.

Rome, 8 March 2012

Francesco Caltagirone Jr.
Chairman of the Board of Directors

**Oprandino Arrivabene**Manager responsible for

preparing the financial reports

ANNUAL REPORT 2011 - 65" FINANCIAL YEAR Statutory Financial Statements of Cementir Holding SpA



## AUDITORS' REPORT IN ACCORDANCE WITH ARTICLES 14 AND 16 OF LEGISLATIVE DECREE NO. 39 OF 27 JANUARY 2010

To the Shareholders of Cementir Holding SpA

- We have audited the separate financial statements of Cementir Holding SpA as of 31
  December 2011, which comprise the statement of financial position, the income statement, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows and related explanatory notes. The directors of Cementir Holding SpA are responsible for the preparation of these financial statements in compliance with International Financial Reporting Standards as adopted by the European Union, as well as with the regulations issued to implement article 9 of Legislative Decree No. 38/2005. Our responsibility is to express an opinion on these financial statements based on our audit.
- We conducted our audit in accordance with the auditing standards and criteria recommended by CONSOB, the national stock exchange commission. Those standards and criteria require that we plan and perform the audit to obtain the necessary assurance about whether the separate financial statements are free of material misstatement and, taken as a whole, are presented fairly. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the separate financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors. We believe that our audit provides a reasonable basis for our audit opinion.

For the opinion on the separate financial statements of the prior period, which are presented for comparative purposes, reference is made to our report dated 28 March 2011.

- In our opinion, the separate financial statements of Cementir Holding SpA as of 31
  December 2011 comply with International Financial Reporting Standards as adopted by the
  European Union, as well as with the regulations issued to implement article 9 of Legislative
  Decree No. 38/2005; accordingly, they have been prepared clearly and give a true and fair
  view of the financial position, result of operations and cash flows of Cementir Holding SpA
  for the year then ended.
- The directors of Cementir Holding SpA are responsible for the preparation of the report on operations and the report on corporate governance and ownership structure, published in section "Investor Relations" of the website of Cementir Holding SpA, in accordance with the applicable laws and regulations. Our responsibility is to express an opinion on the consistency of the report on operations and the information referred to in paragraph 1, letters c), d), f), l), m) and paragraph 2, letter b) of article 123-bis of Legislative Decree 58/98 presented in the report on corporate governance and ownership structure, with the

#### PricewaterhouseCoopers SpA

Sede legale e amministrativa: Milano 20149 Via Monte Rosa 91 Tel. 0277851 Fax 027785240 Cap. Soc. 3.754.400,00 Euro i.v., C.F. e P.IVA e Reg. Imp. Milano 12979880155 Iscritta al n. 43 dell'Albo Consob - Altri Uffici: Bari 70124 Via Don Luigi Guanella 17 Tel. 0805640211 – Bologna Zola Predosa 40069 Via Tevere 18 Tel. 0516186211 – Brescia 25123 Via Borgo Fietro Wuhrer 23 Tel. 0303697501 – Firenze 50121 – Viale Gramset is Tel. 0528482811 – Genova 16121 Piazza Dante 7 Tel. 01029041 – Napoll 80121 Piazza dei Martiri 55 Tel. 0315161 – Padova 35138 Via Vicenza 4 Tel. 049873481 – Palermo 90141 Via Marchese Ugo 60 Tel. 091349737 – Parma 43100 Viale Tanara 20/A Tel. 0521242848 – Roma 00154 Largo Fochetti 29 Tel. 05670251 – Torino 10129 Corso Montevecchio 37 Tel. 011256771 – Trento 38122 Via Grazioli 73 Tel. 0401237004 – Treviso 31100 Viale Pieissent 90 Tel. 0422369691 – Trieste 34125 Via Cesare Battisti 18 Tel. 0403480781 - Udine 33100 Via Poscolle 43 Tel. 043225789 – Verona 37122 Corso Porta Nuova 125 Tel.0458002561

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financial statements, as required by law. For this purpose, we have performed the procedures required under Italian Auditing Standard No. 001 issued by the Italian Accounting Profession (Consiglio Nazionale dei Dottori Commercialisti e degli Esperti Contabili) and recommended by CONSOB. In our opinion the report on operations and the information referred to in paragraph 1, letters c), d), f), l), m) and paragraph 2, letter b) of article 123-bis of Legislative Decree 58/98 presented in the report on corporate governance and ownership structure are consistent with the separate financial statements of Cementir Holding SpA as of 31 December 2011.

Rome, 28 March 2012

PricewaterhouseCoopers SpA

Signed by

Luciano Festa (Partner)

This report has been translated into the English language from the original, which was issued in Italian, solely for the convenience of international readers.

2 of 2

Register no. 192047 Notarial deed no. 67906

## ORDINARY SHAREHOLDERS' MEETING MINUTES REPUBLIC OF ITALY

In the year two thousand and twelve, on the eighteenth of April  $18\ \text{April}\ 2012$ 

in Rome, Corso di Francia no. 200 at 12:10 p.m.

At the request of "CEMENTIR HOLDING S.p.A.", registered office in Rome (RM), Corso di Francia no. 200, tax number and Rome Business Register enrolment no. 00725950638, VAT number 02158501003, share capital € 159,120,000.00=, Economic and Administrative Index no. RM - 160498, I, Mr. Maurizio Misurale, a Notary public in Rome, with offices at Via in Lucina no. 17, enrolled in the Register of Notaries for the Combined Districts of Rome, Velletri and Civitavecchia, was located at the abovementioned place at the abovementioned time, to attend and draw up the minutes of the ordinary shareholders' meeting of the aforementioned company called today at this place and time on first call, to discuss and resolve on the following

## **AGENDA**

- 1) Presentation of the statutory financial statements as at 31 December 2011, accompanied by the reports of the Board of Directors, the Board of Statutory Auditors and the independent auditors and the proposal for distribution of the dividend. Resolutions pertaining thereto and resulting therefrom. Presentation of the consolidated financial statements as at 31 December 2011 of the CEMENTIR HOLDING Group and the relative reports. Resolutions pertaining thereto and resulting therefrom;
- **2)** report on the remuneration policy for the members of the Board of Directors and internal control bodies, as well as the Company's Managers with strategic responsibilities, in accordance with article 123-ter paragraph 6 of Italian Legislative Decree 58/98. Resolutions pertaining thereto and resulting therefrom;
- **3)** appointment of the Board of Directors for 2012, 2013 and 2014, after determining the number of members and their compensation. Resolutions pertaining thereto and resulting therefrom;
- **4)** conferment of the accounts auditing engagement for the period 2012-2020 and determination of the fee. Resolutions pertaining thereto and resulting therefrom.

Also present was Francesco CALTAGIRONE, born in Rome on 29 October 1968 and domiciled for the purpose at the registered office in Rome on Corso di Francia no. 200, Chairman of the Company's Board of Directors, of whose personal identity I, the Notary public, am certain.

The Chairman of the Company's Board of Directors, Francesco CALTAGIRONE, chairs the meeting pursuant to article 13 of the by-laws, and informs the meeting that I, the Notary public, shall be fulfilling the secretarial duties.

The Chairman of the meeting then verifies and puts on record that:

- the meeting has been duly called on first call as published on 9 March 2012 in the "Il Messaggero" daily newspaper;
- the company has received no requests to supplement the agenda pursuant to article 126 bis of Italian Legislative Decree no. 58/1998 as amended and supplemented;
- other than this Chairman, the following members of the Board of Directors are present: Directors Carlo CARLEVARIS, Alessandro CALTAGIRONE, Azzurra CALTAGIRONE, Saverio CALTAGIRONE, Mario CILIBERTO, Mario DELFINI and Riccardo NICOLINI; Directors Edoardo CALTAGIRONE, Walter MONTEVECCHI, Flavio CATTANEO, Fabio CORSICO, Alfio MARCHINI, Enrico VITALI and Massimo CONFORTINI have justified their absence;
- from the Board of Statutory Auditors the Standing Auditors Prof. Claudio BIANCHI, Chairman, Mr. Giampiero TASCO, attorney, and Mr. Federico MALORNI are in attendance;
- the following are also present: Mr. Oprandino ARRIVABENE, the director in charge of financial reporting Mr. Luciano FESTA, Mr. Vincenzo GALGANO, the representative from the independent auditors "PriceWaterHouseCoopers", and Mr. Domenico SORRENTINO, attorney, as the "designated representative" pursuant to article 135 undecies of Italian Legislative Decree no. 58/1998;
- the informational obligations set forth by legal and regulatory standards in force have been duly satisfied, and then goes on to read the list of shareholders participating in the meeting, on their own behalf or through a proxy, also

indicating the number of shares and affirming that the proxies have been properly granted pursuant to article 2372 of the Italian Civil Code.

The Chairman then states that:

- 66 shareholders holding 101,862,528 shares are present by proxy, and 5 shareholders holding 10,064,148 shares are present in person, out of 159,120,000 ordinary shares of € 1.00 (one point zero) with voting rights;

the total shares represented by the shareholder or by a proxy is 111,926,676 (equal to 70.34% of the share capital), the Chairman specifies that an authorisation was granted to the "designated representative", as demonstrated by the attendance sheets of the Board of Directors and Board of Statutory Auditors and of the shareholders, which are annexed to this deed and labelled "A" and "B";

- those attending were requested to report any lack of legitimacy to vote pursuant to articles 120, 121 and 122 of Italian Legislative Decree no. 58 of 24 February 1998 as amended and supplemented.

The Chairman furthermore states that:

- agreements or pacts between shareholders concerning the exercise of the rights provided by the shares or by the transfer thereof, set forth by art. 122 of Italian Legislative Decree no. 58/98 as amended and supplemented, have not been identified, have not been reported, and are not known to exist;
- the share capital of € 159,120,000.00 (one hundred and fifty-nine million, one hundred and twenty thousand point zero) is divided into 159,120,000= ordinary shares with a nominal value of € 1.00= each;
- the Company has no treasury shares in its portfolio;
- based on the notices sent to the Company by intermediaries pursuant to the applicable regulation and its own
  accounting entries relative to the end of the accounting day of the seventh day of open market prior to the date
  established for the meeting on first call, there are 6602 shareholders and, based on notices received pursuant to
  article 120 of Legislative Decree no. 58/1998 and other information available, the following shareholders hold shares
  amounting to over 2%:

1) Francesco Gaetano CALTAGIRONE	104,921,927 shares	(65.939%);
and specifically held:		
- directly	1,327,560 shares	0.834%;
- indirectly through the companies:		
CALT 2004 S.r.I.	47,860,813 shares	30.078%;
LAV 2004 S.r.L.	40,543,880 shares	25.480%;
PANTHEON 2000 S.P.A.	4,466,928 shares	2.807%;
VIANINI INDUSTRIA S.P.A.	2,614,300 shares	1.643%;
CALTAGIRONE S.p.A.	2,533,226 shares	1.592%;
GAMMA S.r.I.	5,575,220 shares	3.504%;
2) Francesco CALTAGIRONE	7,020,299 shares	4.412%;
held:		
- directly	3,020,299 shares	1.898%;
- indirectly through the company:		
CHUPAS 2007 S.R.L.	4,000,000 shares	2.514%;

- the shares were submitted within the terms of, and in compliance with, the provisions of the by-laws and current regulations.
- The following annexes to these minutes are labelled "C-D-E-F-G-H":
- Directors' report (statutory financial statements and consolidated financial statements)
- Statutory financial statements (also including the statutory financial statements certification pursuant to article 81-ter of Consob regulation no. 11971/99 as amended and supplemented)
- Independent Auditors' Report (statutory financial statements)
- Supervisory Body Report
- Consolidated financial statements (also including the consolidated financial statements certification pursuant to article 81-ter of Consob regulation no. 11971/99 as amended and supplemented)
- Independent Auditors' Report (Consolidated financial statements)

- pursuant to article 125 - ter, paragraph 1 of Italian Legislative Decree no. 58/1998 as amended and supplemented, on 9 March 2012, Consob was sent the Board of Directors' Explanatory Report regarding the agenda topics for today's shareholders' meeting, which was also provided to the public at the registered office and on the Company website.

In observance of Consob communication prot. no. DAC/RM/96003558 of 18 April 1996, I acknowledge that the independent auditors PriceWaterHouseCoopers S.p.A. have taken 793 hours to audit and certify the statutory and consolidated financial statements (346 for the company accounts and 447 for the consolidated accounts), for a fee of  $\in$  60,590.79 ( $\in$  20,236.32 and  $\in$  40,354.47, respectively);

there are financial analysts and press representatives in the room, also in compliance with CONSOB recommendations; The Chairman asks if the meeting participants object to their presence.

The meeting makes no objection in this regard.

The Chairman finally indicates that the personal information collected through registration as well as when being accredited to participate in the meeting shall be processed exclusively to regularly hold the meeting and draw up the minutes.

This being said, the Chairman verifies and puts on record that this Meeting is validly established and can discuss and resolve on the Agenda topics.

Before beginning the discussion of the agenda topics, the Chairman goes on to describe the most significant aspects of the Cementir Holding Group's business performance in 2011 and in the first months of 2012. Cementir Holding's performance in 2011 showed a quite appealing recovery, given the current macroeconomic scenario, in all of the main geographical areas in which it operates, except for in Italy and Egypt. The Chairman continues, highlighting that the Scandinavian countries and Turkey have confirmed the positive signs recorded last year, driven respectively by public investments in infrastructures and a livelier private real estate sector. The Far East continued its growth thanks to the full utilisation of China's increase in production capacity carried out in previous years. Despite difficulties generated by socio-political events, Egypt continued to contribute positively to the Group's results, although to a lesser extent than in 2010. In Italy, however, the economic context remained essentially depressed, with the crisis continuing in the private building sector and insufficient public investments in infrastructures. Compared to 2010, the Chairman continues, the Cementir Holding group's revenues increased to € 933.0 million (+10.8%), the operating income to € 36.2 million (+60.8%) and the EBITDA stood at € 124.2 million (+14.0%), with sales accounting for 13.3% of revenues (12.9% last year). The Chairman highlights that that result shows a trend reversal after three years of progressive decreases: in fact, from 2008 to 2010, the EBITDA and business efficiency dropped continuously from the top levels achieved in 2007. In the course of 2011, a growth in market demand helped to achieve turnover which offsets the general increase in operating costs, up by 9.6% mainly due to the increase in oil listing prices, on average 40% higher than last year, which generated a resulting increase in fuel and electricity prices. In particular, the cost of raw materials increased by 12.2%, both due to higher quantities produced as a result of the recovery in market demand, and due to the increase in their unit prices. The increase in other operating costs (+7.0% compared to 2010) is mainly due to the increase in transport and logistics costs caused by the growth in fuel prices. Only Italy continued to have a negative impact on the Group's EBITDA, due to a still weak and fluctuating market demand.

The increase in sales revenue, the Chairman notes, was caused by an overall increase in volumes in all business segments: sales of cement, concrete and aggregates increased by 4.5%, by 20.1% and by 6.3% compared to last year, with stable or slightly increasing sale prices.

The Chairman specifies however that there were different market demand trends in the main geographical areas concerned: in Scandinavia, there was robust growth in terms of quantities in both the cement sector and the concrete sector, accompanied by a moderate increase in sale prices, which supported an increase in turnover of approximately € 67 million. In Turkey, the concrete sector had a significant increase in terms of volumes, with sale prices, net of inflation, slightly increasing, while the cement market's performance improved slightly, with essentially stable sale prices; overall, revenues earned in Turkey, expressed in the local currency, increased by 16.8% compared to last year. In the Far East, revenues, totalling approximately € 50 million, increased by 31% mainly thanks to China's increase in production capacity at the end of 2009, which began to be fully utilised in the second part of 2010. Turnover in Egypt decreased by 19% compared to last year following an economic slowdown provoked by the socio-political crisis which involved the entire country for the duration of 2011. With regard to the Italian market, the Chairman continues, turnover in 2011 increased by 15.3% compared

to last year, thanks to a modest increase in sale prices and the change in the scope in the ready-mixed concrete sector resulting from the subsidiary Betontir SpA's purchase of 14 plants at the end of 2010.

The Chairman then goes on to examine the financial management result. That result, negative by € 20.6 million (€ 3.4 million as at 31 December 2010), is affected by extraordinary decreases recorded in 2011 on the valuation of derivatives intended to hedge commodities, currencies and interest rates following the extreme volatility of the financial markets, which were overshadowed throughout the year by uncertainties related to the stability of the public accounts of some western countries. However, it should be noted that approximately € 11 million relates to unrealised financial expenses accounted for as a result of negative exchange differences, mainly on the Turkish lira, and mark to market valuations of hedging instruments. The profit before tax came out at € 15.6 million, a 39.8% decrease compared to 2010, while the profit for the period was € 9.8 million (€ 17.6 million as at 31 December 2010). The Group net income, continues the Chairman, amounts to € 3 million (€ 9.3 million as at 31 December 2010). The net financial position as at 31 December 2011, negative by € 357.5 million, increased by € 21.4 million compared to 31 December 2010. It should be considered that Waste management investments made in Turkey (approximately € 20 million), the distribution of € 9.5 million in dividends and the one-off payment of taxes from previous years, totalling € 5.5 million, contributed toward worsening the net financial position.

The Chairman continues that the results are showing a trend reversal after three years, with signs of recovery which already began in 2011, are above expectations and which have been confirmed in the first three months of this year in all geographical areas involved. Italy is not showing signs of improvement in the first quarter of 2012, partially due to the January transport strike and effects of bad weather.

In relation to future, the Chairman indicates that, given the slow but gradual improvement of the financial crisis which has characterised recent years, it is possible to expect a positive development of the economic environment in all reference geographical areas in 2012, except for in Italy, which could produce higher results than in 2011, both in terms of turnover, by surpassing the threshold of one billion in turnover, and in terms of profitability, with an increase of the EBITDA to double digits. The positive trend, the Chairman notes, is related to the great geographical diversification which was initiated over ten years ago, and which today provides the company with more protection from fluctuations in individual markets as, moreover, the 2011 results demonstrate.

The Chairman concludes by saying that, although the investment phase has slowed down due to the current economic crisis, in Italy, research activities for the project to completely renovate the Taranto plant have been completed and the executive phase has begun; this project will have an overall cost of approximately € 180 million. The new plant, the Chairman specifies, will have a higher clinker production and will be intended to increase business efficiency and mitigate environmental impacts, in terms of both energy consumption and atmospheric emissions reduction, and will be completed by the end of 2014.

Having completed this presentation, the Chairman asks if anyone has anything to say.

The shareholder Tito POPULIN, holder on his own behalf of 10,000 shares and holder by proxy of 23,000 shares, takes the floor and, specifying that he has no comment with respect to the statutory financial statements, asks the Chairman for information on whether there are now fewer competitors in the Italian market due to the crisis. With regard to the issue of competitors, the Chairman notes that currently, no cement production companies have left the Italian market.

The shareholder POPULIN continues, and asks for updates regarding the waste management business in Turkey. With respect to waste management, the Chairman notes that the business model developed by the company involves two types of activities: one already active, relative to a site approximately 200 km from Izmir, where industrial waste is processed to produce energy and alternative fuel for cement plants and the other, which will probably begin in May, regarding the city of Istanbul, where last year a 25-year concession was obtained to dispose of 700 thousand metric tons of municipal solid waste.

In summary with respect to the business model, the Chairman continues, the municipality collects urban waste and delivers it to our site. This activity consists of separating waste, which is currently not practiced in Turkey, by recovering metals, plastics, glass and anything else that can be resold on the market. The rest of the waste is partially utilised to produce alternative fuel, and partially redelivered to the municipality of Istanbul.

Regarding alternative fuel, the Chairman highlights that part of it will be sold as fuel to the cement works in the area around Istanbul, and part will be used to produce energy, also in light of new renewable energy incentives established by the Turkish Government.

The Chairman concludes by highlighting that the Company's objective is to develop know-how in the disposal of industrial waste, and especially in the area of municipal waste, to then extend that business model to Italy and Northern Europe.

The shareholder POPULIN also asks for an update on the Bagnoli area. The Chairman states that the Bagnoli area would be appropriate to be used for various types of new investments, but he highlights that we have been awaiting decisions from the Municipality and the Campania Region for twenty years. The shareholder POPULIN then asks for some clarifications regarding the cost of hedging. The Chairman reports that this component comprises a part of interest expense, the hedging cost of approximately 3/4 million, and the rest is mark to market of derivatives. The Chairman continues that the company's objective is not to have active financial management and indicates that the Company has a type of natural hedge generated by cement exports made in dollars, as well as purchase, also in dollars, of some important inputs such as fuels. Hedging, the Chairman continues, also includes interest rate risk hedges, since the long-term rates are particularly low compared to the historical average, and therefore it is necessary to set up protections against the risk of a sudden rate increase. With regard to financial expenses, the Chairman specifies that if we look at the last two years, the result from financial management is negative by approximately € 17 million, which means approximately 8.5 million on average each year, which is absolutely natural if compared with the company's net debt and that, if we look at recent years, the profit generated by financial management has been a few tens of millions despite average debt of approximately 300 million.

Shareholder POPULIN then notes that the Company still holds shares in Italcementi and asks the Chairman for comments on the departure of the latter from the Turkish market.

The Chairman responds that in the Mediterranean area, Italcementi has probably concentrated especially in Egypt and to streamline costs, without an important presence in Turkey or interests in expanding it, it preferred to choose to shut down its plants. Shareholder POPULIN finally asks if there was any interest in purchasing Italcementi's plants in Turkey. Regarding the Italcementi plants, the Chairman reports that the company participated in a quite advanced phase to buy part of the assets, but that it was not concluded, since it preferred other more interesting opportunities in other parts of the world, which are still being analysed, and thereby avoided a high concentration in Turkey, which would have caused higher probabilities of risk. Once shareholder POPULIN's intervention is complete, the Chairman asks if anyone else would like to take the floor, and since those attending do not intervene, he informs those present that the Company is publishing the fifth edition of its Environmental Report, born from the need to adapt the group to the standards adopted by the main international competitors, to highlight the Group's investments made to limit environmental impacts, to increase the level of safety at work, to describe the social initiatives in the regions where its production facilities are located, and finally to adopt operating procedures, with respect for the community, common to all countries in which the Group works.

The Chairman continues reminding those present that, pursuant to article 127 - ter of Italian Legislative Decree no. 58/1998, the shareholders are allowed to ask questions on the agenda topics, also before the meeting.

He then notes that on 16 April 2012, the shareholder Marco Bava, holder of 13 shares, sent an email containing 50 questions, which are then read aloud.

The Chairman then asks me, Notary public, to read the questions and to include them in the minutes.

Notary public, in compliance with the request made of me, read the questions submitted by the shareholder Marco Bava, as follows:

- 1) Are the directors investigated for environmental or OTHER crimes? WITH WHAT POSSIBLE DAMAGE TO THE COMPANY?
- 2) WHAT IS THE SISTRI [WASTE TRACKING SYSTEM] USAGE LEVEL?
- 3) Is there D&O insurance (guarantees offered, amounts and claims covered, parties currently covered, when was it resolved and by which body, associated fringe-benefit component, with which broker was it stipulated and which companies subscribe it, expiry and effect of a spin-off on the policy)?
- 4) Were policies stipulated to guarantee the information prospectuses (related to bond issues)?
- 5) What are the amounts of non-financial and social security insurances (differentiated by macro-area, differentiated by

- industrial facility, which internal structure resolves on and manages the policies, broker used and companies)?
- 6) I WOULD LIKE TO KNOW what the liquidity utilisation is (breakdown and monthly evolution, active rates, type of instruments, counterparty risk, financial income obtained, management policy, reasons it cannot be restrained, portion allocated for employee severance indemnity and what are the legal and operating restrictions on liquidity)
- 7) I WOULD LIKE TO KNOW WHAT INVESTMENTS ARE PLANNED FOR RENEWABLE ENERGIES, HOW THEY WILL BE FINANCED AND HOW LONG IT WILL TAKE TO RECOVER THOSE INVESTMENTS.
- 8) How is the regulation on child labour respected?
- **9)** Do we finance the arms industry?
- 10) I would like to know the GROUP'S NET FINANCIAL POSITION ON THE MEETING DATE WITH AVERAGE HISTORICAL ACTIVE AND PASSIVE RATES.
- 11) What was the total of the Consob, Stock Exchange, etc. fines, of what amounts and why?
- 12) I would like to know: CHANGE IN EQUITY INVESTMENTS WITH RESPECT TO THE REPORT BEING DISCUSSED.
- 13) I would like to know, as of today, CAPITAL LOSSES AND CAPITAL GAINS ON SECURITIES LISTED ON THE STOCK EXCHANGE AT THE LAST AVAILABLE STOCK EXCHANGE SETTLEMENT
- 14) I would like to know the TURNOVER TRENDS by sector from the beginning of the year until today.
- 15) I would like to know as of today the TRADING CARRIED OUT ON TREASURY AND GROUP SHARES, ALSO THROUGH A DIFFERENT COMPANY OR THIRD PARTY PURSUANT TO ART. 18 PRESIDENTIAL DECREE 30/86 IN PARTICULAR IF TRADING WAS ALSO DONE ON SHARES OF OTHER COMPANIES, REGISTERED WITH A FOREIGN BANK WHICH IS NOT REQUIRED TO REPORT THE NAME OF THE OWNER TO CONSOB, WITH REPURCHASES ON SECURITIES IN PORTFOLIO FOR A SYMBOLIC VALUE. WITH SHARES IN POTAGE
- **16)** I would like to know the purchase price of treasury shares and the date of each lot and % variance from the stock exchange price
- **17)** I would like to know the NAME OF THE TOP TEN SHAREHOLDERS IN THE ROOM AND THE RELATIVE % OF SHARE OWNERSHIP. OF THE REPRESENTATIVES WITH A SPECIFICATION OF THE TYPE OF PROXY OR MANDATE.
- 18) In particular, I would like to know what the shareholder pension funds are and for what quota?
- 19) I would like to know THE NAME OF THE JOURNALISTS IN THE ROOM OR WHO ARE WATCHING THE MEETING THROUGH THE CLOSED CIRCUIT OF THE PUBLICATIONS THEY REPRESENT AND IF AMONGST THEM SOME HAVE HAD DIRECT OR INDIRECT ADVISORY RELATIONS WITH GROUP COMPANIES, ALSO SUBSIDIARIES, in any case if they have received money or benefits directly or indirectly from subsidiaries, associates or parent companies.
- **20)** I know like to know how A&P expenses are broken down by publishing group, to assess the level of independence? HAVE PAYMENTS BEEN MADE TO NEWSPAPERS OR NEWS AND INTERNET PUBLICATIONS FOR RESEARCH AND CONSULTING?
- 21) I would like to know the number of shareholders recorded in the shareholders' register, and their breakdown on the basis of significant ranges of shares held, and between residents and Italy and residents abroad
- 22) I would like to know, WITHIN THE SCOPE OF THE GROUP AND THE PARENT COMPANY OR ASSOCIATES, ARE THERE DIRECT OR INDIRECT CONSULTING RELATIONS WITH THE BOARD OF STATUTORY AUDITORS AND INDEPENDENT AUDITORS OR THEIR PARENT COMPANY. HOW MUCH DID THE EXPENSE REIMBURSEMENT FOR BOTH AMOUNT TO?
- 23) I would like to know if the Group Directly or Indirectly Finances Unions, Political Parties or Movements, Or National or International Shareholders and/or Consumers' associations, also through Kickbacks? Also by Financing Specific, Directly Requested Initiatives?
- **24)** I would like to know if There are kickbacks paid by suppliers? And how does the retrocession at the end of the year to the procurement department work?
- 25) I would like to know if kickbacks are paid to enter emerging markets, particularly CHINA, Russia and India?
- **26)** I would like to know if WE HAVE COLLECTED UNDER THE TABLE?
- **27)** I would like to know if insider trading occurs?
- **28)** I would like to know if there are managers and/or directors who have interests in supply companies? DO DIRECTORS OR MANAGERS DIRECTLY OR INDIRECTLY HOLD SHARES IN SUPPLIERS?

- 29) I would like to know if TOTAL CHARITABLE DONATIONS OF THE GROUP AND WHY AND TO WHOM?
- **30)** I would like to know if THERE ARE JUDGES AMONGST THE GROUP'S DIRECT AND INDIRECT CONSULTANTS who were the magistrates who sat on arbitration boards and what was their compensation and what are their names?
- **31)** I would like to know if there are cases under way with any antitrust authority?
- **32)** I would like to know if THERE ARE CRIMINAL CASES UNDER WAY with investigations of members of the Board of Directors and/or the Board of Statutory Auditors.
- 33) I would like to know if how much the BONDS issued amount to and with what bank (CREDIT SUISSE FIRST BOSTON, GOLDMAN SACHS, MORGAN STANLEY AND CITIGROUP, JP MORGAN, MERRILL LYNCH, BANK OF AMERICA, LEHMAN BROTHERS, DEUTSCHE BANK, BARCLAYS BANK, CANADIAN IMPERIAL BANK OF COMMERCE -CIBC-)
- 34) I would like to know THE DETAILS OF THE COST OF GOODS SOLD for each sector.
- **35)** I would like to know:
  - THE TOTAL EXPENSES FOR:
  - ACQUISITIONS AND DISPOSALS OF EQUITY INVESTMENTS.
  - ENVIRONMENTAL RECLAMATION
  - Which investments were made for environmental protection and for what?
- **36)** I would like to know:
- a. THE BENEFITS IN KIND AND BONUSES AND INCENTIVES AND HOW THEY ARE CALCULATED?
- b. HOW MUCH DID MANAGER, OFFICE STAFF AND BLUE COLLAR WORKER SALARIES CHANGE ON AVERAGE OVER THE LAST YEAR?
- c. I would like to know the RELATIONSHIP BETWEEN THE AVERAGE COST OF MANAGERS/AND NON.
- d. I would like to know the NUMBER OF EMPLOYEES BROKEN DOWN BY CATEGORY, HAVE THERE BEEN CASES FOR MOBBING, FOR INSTIGATION TO SUICIDE, WORKPLACE ACCIDENTS and with what outcomes? PERSONALLY I CANNOT ACCEPT THE DOGMA OF AN ABSOLUTE REDUCTION IN STAFF
- e. How many employees were required to take unemployment benefits before retirement and with what average age
- **37)** I would like to know if works of art have been purchased?
- **38)** I would like to know. In which sectors have costs been reduced most, excluding your salaries which are constantly and rapidly increasing.
- **39)** I would like to know. ARE THERE DE FACTO SUBSIDIARIES (PURSUANT TO THE CIVIL CODE) NOT INDICATED IN THE CONSOLIDATED FINANCIAL STATEMENTS?
- 40) I would like to know. WHO ARE THE GROUP'S GAS SUPPLIERS AND WHAT IS THE AVERAGE PRICE
- 41) I would like to know how much has been paid in consulting fees to companies led by Mr. Bragiotti and Berger?
- **42)** I would like to know. What is the % of the Italian portion of research and development investments?
- **43)** I WOULD LIKE TO KNOW HOW MUCH IS THE MARGIN FROM 1 TO 5& OF THE ALLOWANCE RELATIVE TO ARTICLE 2622 C.
- 44) I WOULD LIKE TO KNOW THE COSTS for SHAREHOLDERS' MEETINGS
- 45) I WOULD LIKE TO KNOW THE COSTS for TAX STAMPS
- **46)** I would like to know about the tracking of toxic waste.
- **47)** Detail by user of costs for company helicopters and airplanes. How many helicopters are there, what brand are they and what is the hourly cost?
- **48)** What is the total of bad debts?
- 49) ARE THERE CONTRIBUTIONS TO UNIONS OR TRADE UNIONISTS AND IF SO, FOR WHAT REASON AND HOW MUCH?
- **50)** Is there an advance on credit disposals and how much does it cost %?

Having read the questions, the Chairman takes the floor once again. First noting that many of the questions posed by Shareholder Bava do not relate to the agenda topics of today's Meeting, I will in any case provide the following responses:

Regarding question number 3 about D&O insurance, beginning on 31 December 2010, a policy issued by Zurich was signed in favour of the directors, statutory auditors and managers of the company through the broker Aon, to cover civil liabilities which they may incur in carrying out their functions.

Regarding questions number 4, 22, 28, 31, 33, 34, 35, 38 and 48, all related to economics and financials, please see the draft financial statements for the year 2011, already provided to the public within the terms and with the procedures set forth by law.

In particular, concerning questions number 22 and 28 regarding any consulting relations with the Board of Statutory Auditors and the independent auditors, as well as any manager and director interests in suppliers, please refer to the dedicated paragraph of the statutory financial statements regarding relations with related parties; with respect to questions number 4 and 33 please note that, as can be seen in the financial statements, Cementir Holding S.p.A. has not issued and is not currently issuing debenture loans and/or bonds.

Regarding question number 8 about child labour, the company has had a Code of Ethics since May 2008, which all group managers have signed. In particular, point 3.5 "Protection of People" expressly prohibits the use of child labour in compliance with the fundamental Conventions of the International Labour Organisation (I.L.O.).

Regarding question number 9, the company does not finance the arms industry.

For questions number 23, 24, 25, 26 and 27, the response is no. Since 2008, the company has had an organisation and control model pursuant to Italian Legislative Decree 231 which requires, inter alia, the preparation of a control system suitable for preventing the risks of crime identified and therefore those transactions, also by adopting specific procedures. The Supervisory Body verifies the application and functioning of the model, and periodically informs the Board of Directors on the activities conducted. No exceptions in that regard can be found in the Supervisory Body and Internal Audit reports. The company's code of ethics also prohibits those transactions.

Regarding question number 14 on trends in turnover from the beginning of the year, please see what has already been described in the introductory comment on operations concerning the first months of the year under way.

With respect to questions number 15 and 16, please note that Cementir Holding S.p.A. does not hold treasury shares either directly or indirectly.

In relation to questions number 17, 18, 19 and 21, regarding the names of the largest shareholders and the total number of shareholders, etc., please see what has already been set forth when this session began. The journalists in the room are Claudio Celio of II Sole 24 Ore, Paolo Rubino of Ansa, Elisa Maiucci of MF DowJones, Stefania Bernabei of Reuters and Luca Cifon of II Messaggero.

For question number 36 regarding the company's staff, please see the statutory financial statements, the report on the remuneration policy as well as the environmental report.

Regarding questions number 6 and 10, please note that the management of liquidity and the net financial position values are fully disclosed in the financial statements, which also show the active and passive interest rates, as well as the financial instruments used; as regards the next market update, the company's Board of Directors plans to provide an update on the figures as at 31 March 2012 on this 9 May.

Regarding questions number 20, 44 and 45, please note that costs for A&P expenses and costs for the meeting and tax stamps are minimal and absolutely not significant.

As regards question number 11, neither Consob nor the Italian Stock Exchange has imposed penalties on the company. With respect to question number 12, there are no differences in equity investments compared to what is shown in the financial statements.

Regarding question number 13, there have been no capital losses or capital gains since the beginning of the year, since transactions have not been carried out on securities issued by listed companies.

Regarding question number 29, the company has not made charitable contributions.

With respect to question number 30, the company has no magistrates as consultants, and in 2011, it did not take part in any arbitration procedures.

As regards question number 32, there are no criminal proceedings pending in relation to directors and members of the Board of Statutory Auditors based on alleged crimes related to carrying out their jobs in the company.

Regarding question number 37, the company did not purchase works of art.

In relation to question number 39, there are no subsidiaries not indicated in the consolidated financial statements.

Regarding question number 41, the company did not request consulting from companies managed by Mr. Bragiotti and Berger.

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For question number 49, the company did not pay contributions to unions and/or trade unionists.

With respect to question number 50, the company does not carry out factoring advance transactions.

As regards question number 43, the thresholds set forth in paragraph 7 of the mentioned article are:

- € 10,828,810 (1% consolidated shareholders' equity);
- € 780,200 (5% consolidated result before tax).

In relation to question number 47, the company does not have private airplanes and helicopters.

Finally, questions number 1, 2, 5, 7, 40, 42 and 46 are not pertinent considering that the company, as a holding of industrial investments, does not carry out production activities.

The Chairman then notes that the shareholder Carlo Fabris, holder of 13 shares, sent an email in the late evening on 17 April 2012, containing questions on the agenda topics, which are then read aloud.

The Chairman then turns the floor over to the Chairman of the Board of Statutory Auditors, Prof. Claudio Bianchi, to read the first question and the response.

Prof. Bianchi, complying with the Chairman's request, reads the first question posed by the shareholder Carlo Fabris, as follows: "First, I report to the Board of Statutory Auditors pursuant to article 2408 of the Italian Civil Code the following deed, deemed censurable. The Board of Directors of 5 November 2010 changed the by-laws including article 11 of the by-laws which set forth in the first paragraph: The meeting is called through a notice published within the terms of law in the Official Gazette of the Republic or in the daily newspaper "Il Sole 24 Ore" or in the daily newspaper, "Il Messaggero". Changing that paragraph as follows: The meeting is called through a notice published within the terms of law on the Company's website, as well as with the other procedures set forth by applicable regulations. Inserting, yes, what was required by the Reform law (publication of the notice on the website), but taking out of the aforementioned paragraph "in the Official Gazette of the Republic or in the daily newspaper "Il Sole 24 Ore" or in the daily newspaper, "Il Messaggero" with no power to do so given that it was not a required change and therefore not the responsibility of the Board of Directors but of the shareholders' meeting, since the Shareholders had resolved such and nothing prevented and prevents including the Gazette as well, as other listed companies left it. I will wait, in compliance with the law, for the responses of the Board of Statutory Auditors".

Prof. Bianchi continues, highlighting that he will include the analysis of shareholder Fabris's question as an agenda topic for the next Board of Statutory Auditors meeting. The Board of Statutory Auditors will then be able to express its opinion, which will be punctually reported in the report that will be presented at the next shareholders' meeting.

When Prof. Claudio Bianchi finishes speaking, the Chairman, noting that Shareholder Fabris sent the questions after the deadline set forth in the notice of call, proceeds in any case to read the questions posed by that party and to provide the relative responses: "Have there been requests, contacts or anything else, including informal contact, with Consob and the Stock Exchange of which we shareholders have not been informed and if so, of what type and what did they regard.

Further, if the Company has been issued any fines imposed by Consob, Borsa Italiana SpA and/or by other institutions" As already mentioned above, Consob and Borsa Italiana did not impose fines on the company. As of today, there has been no contact with or requests from the aforementioned authorities.

"Party in charge of collecting proxies, how much does that service cost"

The aforementioned service costs € 1000.

"Cost of the meeting including both direct and indirect costs"

As already indicated above, the costs are minimal and can be quantified at around a few thousand euros.

"I would like an update on the status of the dispute against the company, if it exists, that is, cases against the Company and what amounts are being dealt with independent of the Board of Directors' valuations".

There is currently no case of a significant size against the company.

"What is the year, fiscally defined? Update on the dispute with the tax authorities, also based on the ruling regarding ILOR [income tax on local earnings] related to 1988 (page 104 of the financial statements)"

On 31 December 2011, pursuant to the regulations in force on the expiry of ordinary terms for the investigation, the yearly tax payment for 2006 is established for the purpose of income tax and VAT, without prejudice to the provisions of art. 37, paragraphs 24-26, of Italian Decree Law 223/06. With respect to the update on the tax dispute, please note that other than the elements indicated in the financial statements regarding the recovery of the ILOR exemption on income from 1988, moreover dating back to IRI management, there are no other disputes.

"What is the € 1,878,000 compensation received by the Chairman Mr. Francesco Caltagirone, classified as bonus and other incentives, given that he is the only director who receives that benefit?"

For the response to that question, please see what is fully described in the report on the remuneration policy already provided to the public within the terms and with the procedures set forth by law.

"Were policies stipulated in favour of the directors?"

As mentioned previously, beginning on 31 December 2010, a D&O policy issued by Zurich was signed in favour of the directors, statutory auditors and managers of the company through the broker Aon, to cover civil liabilities which they may incur in carrying out their functions.

At this point, the Chairman goes on to discuss the first agenda topic, "Presentation of the statutory financial statements as at 31 December 2011, accompanied by the reports of the Board of Directors, the Board of Statutory Auditors and the independent auditors and the proposal for distribution of the dividend. Resolutions pertaining thereto and resulting therefrom".

Then the attorney Mr. Marco RAVAIOLI requests and takes the floor, representing by proxy the shareholders "CALT 2004 S.r.I.", "LAV 2004 S.r.I.", "CALTAGIRONE S.P.A." and "VIANINI INDUSTRIA S.P.A.", to request that the Financial statements and accompanying reports not be read, except for the parts related to the proposal for allocation of the year's profit.

The proposal of the representative of the aforementioned shareholders is put to a vote and approved unanimously, after verifying votes against or abstentions.

The Chairman then reads the conclusion of the Board of Directors' report related to the proposal for allocation of the profit for the year, as follows:

"The Board of Directors proposes that the shareholders' meeting:

- approve the Board of Directors' Report on operations relative to the year 2011 and the draft financial statements closed as at 31 December 2011;
- cover the € 20,175,215 loss for the financial year by using Retained earnings;
- assign the Shareholders a total dividend of € 6,364,800, equalling € 0.04 for each ordinary share, using the Retained earnings for that purpose."

The Chairman asks if the shareholders would like to speak.

Mr. Marco RAVAIOLI then takes the floor and, representing the aforementioned shareholders, proposes that the financial statements be approved together with the accounting statements and the explanatory notes as well as the Board of Directors' proposal for allocation of the profit for the year and finally the elements set forth by the Board of Directors in the Explanatory Report concerning the fact that the € 0.04 dividend for each ordinary share, gross of legal withholdings, will be payable on 24 May 2012, with the coupon payment on 21 May 2012.

The Chairman asks the Chairman of the Board of Statutory Auditors if he has observations to make on the financial statements

The Chairman of the Board of Statutory Auditors states that he has no observations other than the notes set forth in the report which was considered read and which expresses the Board's approval, and indicates that he is willing to provide clarifications if necessary.

The Chairman, having verified that there are no other interventions, asks to hold a vote on the proposal described by Mr. Ravaioli.

The CEMENTIR HOLDING S.p.A. Shareholders' Meeting, having taken note of the Reports of the Board of Directors on operations and of the Board of Statutory Auditors and having seen the financial statements closed as at 31 December 2011, with the only vote against cast by the shareholder Carlo Fabris, holder of 13 shares, and the approval of the others, by majority.

#### RESOLVES

to approve the Board of Directors' Report on operations for the year 2011, the accounting statements and the explanatory notes to the financial statements closed as at 31 December 2011, as well as the proposal for allocation of the profit for the year and payment of the dividend as described above.

The Chairman then takes the floor again and, as regards the second agenda topic, "Report on the remuneration policy for the members of the Board of Directors and internal control bodies, as well as the Company's Managers with strategic responsibilities, in accordance with article 123-ter paragraph 6 of Italian Legislative Decree 58/98. Resolutions pertaining

thereto and resulting therefrom", the Chairman reports to the shareholders that with the approval of the financial statements for the year 2011, pursuant to article 123-ter paragraph 6 of Italian Legislative Decree 58/98, the meeting is invited to resolve for or against the first section of the report on the remuneration policy for the members of the Company's board of directors and internal control bodies, as well as the Company's managers with strategic responsibilities, provided to the public within the terms and with the procedures set forth by law.

The Remuneration policy report, approved by the Board of Directors on 8 March 2012, at the proposal of the Remuneration Committee, establishes the principles and guidelines which Cementir Holding S.p.A. follows in order to determine the remuneration of the members of the Board of Directors, the Chief Operating Officer and the other managers with strategic responsibilities within their ordinary work duties, and is submitted for the consultative vote of the Ordinary Shareholders' Meeting. He notes that that report was prepared by the Board of Directors pursuant to:

- (i) article 6 of the Code of Conduct for listed issuers promoted by the Corporate Governance Committee established by Borsa Italiana S.p.A., December 2011 edition;
- (ii) article 123 ter of Italian Legislative Decree no. 58/1998 (Consolidated Law on Financial Intermediation); and
- (iii) article 84 guarter of the Consob Issuers' Regulation.

The Chairman highlights that the report is broken down into the two sections required by the aforementioned legal provision:

- (i) the first describes the Company's policy regarding the remuneration of members of the management body, the Chief Operating Officer and managers with strategic responsibilities for the year 2012.
- (ii) The second section instead analytically presents the items of which the remuneration is comprised, including the payments set forth in the event of departure from the role or termination of employment, as well as the compensations paid in 2011, for each of the parties set forth in the first section, as well as for the members of the control body.

Mr. Ravaioli then requests and takes the floor and, representing the shareholders "CALT 2004 S.r.l.", "LAV 2004", "Caltagirone S.p.A." and "VIANINI INDUSTRIA S.P.A", proposes that the report on the remuneration policy for the members of the Company's board of directors and internal control bodies, as well as the Company's managers with strategic responsibilities, in any case disclosed to the public within the terms and with the procedures set forth by law, not be read aloud.

The proposal of the representative of the aforementioned shareholders is put to a vote and approved unanimously, after verifying votes against or abstentions.

The Chairman takes the floor again, and then notes that today's meeting must make a non-binding resolution on only the first section of the report.

Therefore, pursuant to article 123-ter paragraph 6 of Italian Legislative Decree no. 58/1998 (Consolidated Law on Financial Intermediation), it is proposed that the first section of the remuneration policy for the Company's Directors and Chief Operating Officer, as well as the Company's managers with strategic responsibilities, be approved.

The Chairman asks if the shareholders would like to speak.

Since there are no comments on that topic, the Chairman also asks the Chairman of the Board of Statutory Auditors if he has observations to make on the Report on the remuneration policy for members of the board of directors and internal control bodies, as well as managers with strategic responsibilities.

The Chairman of the Board of Statutory Auditors, Prof. Claudio Bianchi, states that he has no observations to make, and expresses the Board's approval.

Since there are no additional requests to speak, the Chairman asks those present to vote on the proposal that he described.

The meeting, taking note of the above, with the vote against of the shareholder Carlo Fabris, holder of 13 shares, of Ms. Carolina De Cosmo, representing the Funds VANGUARD FTSE ALL WORD SMALL CAP IND FUN, VANGUARD INVESTMENT SERIES, PLC, NORGES BANK (CENTRAL BANK OF NORWAY) GOVERNMENT OF NORWAY, VANGUARD TOTAL INTERNATIONAL STOCK INDEX, 1199 Healthcare Employees Pension Tr, Global Market Neutral B Europe Small Cap Fund, SHELL TRUST (BERMUDA) LTD AS TRUSTEE OF THE SHELL OVERSEAS C.P. FUND, SHELL CONTRIBUTORY PENSION FUND, STICHTING SHELL PENSIOENFONDS, BLACKROCK INST TRUST CO NA INV FUNDSFOR EMPLOYEE BENEFIT TR, BGI MSCI EMU IMI INDEX FUND B, CONNECTICUT GENERAL LIFE INSURANCE COMPANY, MARYLAND STATE RETIREMENT & PENSION SYSTEM, UBS ETF, FLORIDA RETIREMENT SYSTEM, TREASURER OF THE STATE OF NORTHCAROLINAEQUITY INVESTMENT FUND POOLED,

ROGERSCASEY TARGET SOLUTIONS LLC, INDIANA PUBLIC EMPLOYEES RETIREMENT FUND, SOUTHERN CALIFORNIA EDISON CO NUCLEAR FACILITIES Q, VIRGINIA RETIREMENT SYSTEM, WISDOMTREE EUROPE SMALLCAP DIVIDEND FUND and GMO INTERNATIONAL SMALL COMPANIES FUND.

holders of a total of 2,037,659 shares, and the abstention of Ms. Carolina De Cosmo representing the Fund SEI GLOBAL MASTER FUND PLC, holder of 61,066 shares, and the favourable vote of the other shareholders, by majority, on the second agenda topic,

#### **RESOLVES**

to fully approve the proposal as set forth above.

The Chairman then takes the floor once again, and as regards the third agenda topic:

"Appointment of the Board of Directors for 2012, 2013 and 2014, after determining the number of members and their compensation. Resolutions pertaining thereto and resulting therefrom", the Chairman reports to the shareholders that with the approval of the financial statements for the year 2011, the mandate of the Directors currently in office is finished, since their term has expired.

The meeting is then asked to appoint the Board of Directors according to the terms and provisions of art. 5 of the by-laws. In this regard, it is specified that directors are elected based on lists, as set forth below.

Art. 5 of the Company by-laws sets forth that the Board of Directors is made up of no fewer than 5 and no more than 15 members, who are compensated as determined by the Meeting. Directors may be re-elected.

Mr. Ravaioli takes the floor - as the representative of the shareholders mentioned above, and, regarding the number of members of the Board of Directors, proposes that the Board of Directors include 13 members in order to enable the Board's work to be carried out more effectively as well as diversified participation in the committees, and as regards the Board of Directors' annual compensation, in line with the company's remuneration policy, proposes that the members of the Board receive an attendance fee of € 1,000.00 for each Board of Directors meeting they attend.

The Chairman then asks those present to vote on the proposal indicated above.

The meeting, taking note of the above, with the vote against of the shareholder Carlo Fabris, holder of 13 shares, and Ms. Carolina De Cosmo, representing the Funds VANGUARD FTSE ALL WORD SMALL CAP IND FUN, VANGUARD INVESTMENT SERIES. PLC. NORGES BANK (CENTRAL BANK OF NORWAY), GOVERNMENT OF NORWAY, VANGUARD TOTAL INTERNATIONAL STOCK INDEX. 1199 HEALTHCARE EMPLOYEES PENSION TR. GLOBAL MARKET NEUTRAL B EUROPE SMALL CAP FUND. SHELL TRUST (BERMUDA) LTD AS TRUSTEE OF THE SHELL OVERSEAS C.P. FUND. SHELL CONTRIBUTORY PENSION FUND, STICHTING SHELL PENSIOENFONDS, BLACKROCK INST TRUST CO NA INV FUNDSFOR EMPLOYEE BENEFIT TR, BLACKROCK INST TRUST CO NA INV FUNDSFOR EMPLOYEE BENEFIT TR, BGI MSCI EMU IMI INDEX FUND B. CONNECTICUT GENERAL LIFE INSURANCE COMPANY. MARYLAND STATE RETIREMENT & PENSION SYSTEM, UBS ETF, FLORIDA RETIREMENT SYSTEM, TREASURER OF THE STATE OF NORTHCAROLINAEQUITY INVESTMENT FUND POOLED, ROGERSCASEY TARGET SOLUTIONS LLC, INDIANA PUBLIC EMPLOYEES RETIREMENT FUND. SOUTHERN CALIFORNIA EDISON CO NUCLEAR FACILITIES Q. VIRGINIA RETIREMENT SYSTEM, WISDOMTREE EUROPE SMALLCAP DIVIDEND FUND, WASHINGTON STATE INVESTMENT BOARD, FORD MOTOR COMPANY DEFINED BENEFIT, FORD MOTOR COMPANY DEFINED BENEFIT, NT GLOBAL INVESTMENT COLL FUNDS. NTGI-QM COMMON DAILY ALL COUNTRY WORLD. NEW ZEALAND SUPERANNUATION FUND. MUNICIPAL FMP ANNUITY F BEN FD CHICA, NT GLOBAL INVESTMENT COLL FUNDS, FORD OF CANADA MASTER TRUST FUND, WHEELS COMMON INVESTMENT FUND, WHEELS COMMON INVESTMENT FUND, OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM. STATE OF ALASKA RETIREMENT AND BENEFITS PLANS. RUSSELL INVESTMENT COMPANY PLC. PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO. PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, STREETTRACKS MSCI EUROPE SMALL CAPSM. UAW RETIREE MEDICAL. BENEFITS TRUST. SS BK AND TRUST COMPANY INV FUNDS FOR TAXEXEMPT RETIREMENT PL. MSCI EAFE SMALL CAP PROV INDEX SEC COMMON TR F. SS BK AND TRUST COMPANY INV FUNDS FOR TAXEXEMPT RETIREMENT PL. ALASKA PERMANENT FUND CORPORATION. SEMPRA ENERGY PENSION MASTER TRUST and SEI GLOBAL MASTER FUND PLC.

holders of a total of 2,214,571 shares, and the favourable vote of the other shareholders, by majority, on the third agenda topic,

#### **RESOLVES**

- 1) to establish that the Board of Directors will have 13 members:
- 2) to pay the Board members an attendance fee of € 1,000.00 for each Board of Directors meeting they attend

The Chairman then takes the floor again and indicates that the members of the Board of Directors are elected on the basis of lists submitted by shareholders with voting rights representing at least two percent of the share capital or a different threshold established in accordance with current regulations.

The lists had to be submitted to the registered office by the twenty-fifth day prior to the date set forth for the shareholders' meeting on first call.

Only one list of 13 candidates was received within legal terms by the aforementioned deadline, from the shareholder Calt 2004 S.r.l., which holds 30.08% of the share capital.

Pursuant to article 144-octies of Consob resolution no. 11971/99 as amended and supplemented, the Company notified the market and the public of that circumstance on 28 March 2012.

The aforementioned list is accompanied by information regarding the shareholders who submitted it, with an indication of the overall percentage of investment held, the CV of each member of the list as well as a statement from those people attesting, under their own responsibility, to the non-existence of reasons for ineligibility and incompatibility, as well as their satisfaction of the independence requirements set forth by current regulations - where applicable - and finally their acceptance of the nomination.

He notes that, based on the statements received, the candidates Paolo Di Benedetto, Flavio Cattaneo and Alfio Marchini satisfy the independence requirements pursuant to current regulations.

He notes that, since only one list was submitted, all of the candidates on that list will be elected according to the ordinary legal majorities.

Therefore, in accordance with the law and the by-laws, it is proposed that the Board of Directors be appointed for 2012-2014, and therefore until the approval of the financial statements as at 31 December 2014, from the only list, submitted by Calt 2004 S.r.I., including:

 Francesco Caltagirone, Paolo Di Benedetto, Alessandro Caltagirone, Flavio Cattaneo, Azzurra Caltagirone, Alfio Marchini, Saverio Caltagirone, Carlo Carlevaris, Edoardo Caltagirone, Mario Ciliberto, Fabio Corsico, Mario Delfini and Riccardo Nicolini.

The Chairman asks if anyone would like to speak and, since no one does, he asks those present to vote on the proposal that he described.

The meeting, taking note of the above, with the vote against of the shareholder Carlo Fabris, holder of 13 shares, and Ms. Carolina De Cosmo, representing the Funds VANGUARD FTSE ALL WORD SMALL CAP IND FUN. VANGUARD INVESTMENT SERIES, PLC, NORGES BANK (CENTRAL BANK OF NORWAY), GOVERNMENT OF NORWAY, VANGUARD TOTAL INTERNATIONAL STOCK INDEX, 1199 HEALTHCARE EMPLOYEES PENSION TR, GLOBAL MARKET NEUTRAL B EUROPE SMALL CAP FUND. SHELL TRUST (BERMUDA) LTD AS TRUSTEE OF THE SHELL OVERSEAS C.P. FUND. SHELL CONTRIBUTORY PENSION FUND. STICHTING SHELL PENSIOENFONDS. BLACKROCK INST TRUST CO NA INV FUNDSFOR EMPLOYEE BENEFIT TR. BLACKROCK INST TRUST CO NA INV FUNDSFOR EMPLOYEE BENEFIT TR. BGI MSCI EMU IMI INDEX FUND B. CONNECTICUT GENERAL LIFE INSURANCE COMPANY, MARYLAND STATE RETIREMENT & PENSION SYSTEM, UBS FTE FLORIDA RETIREMENT SYSTEM, TREASURER OF THE STATE OF NORTHCAROL INAFOLITY INVESTMENT FUND POOLED, ROGERSCASEY TARGET SOLUTIONS LLC. INDIANA PUBLIC EMPLOYEES RETIREMENT FUND. SOUTHERN CALIFORNIA EDISON CO NUCLEAR FACILITIES Q. VIRGINIA RETIREMENT SYSTEM. WISDOMTREE EUROPE SMALLCAP DIVIDEND FUND, WASHINGTON STATE INVESTMENT BOARD, FORD MOTOR COMPANY DEFINED BENEFIT, FORD MOTOR COMPANY DEFINED BENEFIT, NT GLOBAL INVESTMENT COLL FUNDS, NTGI-QM COMMON DAILY ALL COUNTRY WORLD. NEW ZEALAND SUPERANNUATION FUND. MUNICIPAL EMP ANNUITY E BEN FD CHICA, NT GLOBAL INVESTMENT COLL FUNDS, FORD OF CANADA MASTER TRUST FUND, WHEELS COMMON INVESTMENT FUND, WHEELS COMMON INVESTMENT FUND. OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM. STATE OF ALASKA RETIREMENT AND BENEFITS PLANS. RUSSELL INVESTMENT COMPANY PLC. PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO. PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO, CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM, STREETTRACKS MSCI EUROPE SMALL CAPSM, UAW RETIREE MEDICAL, BENEFITS TRUST, SS BK AND TRUST COMPANY INV FUNDS FOR TAXEXEMPT

RETIREMENT PL, MSCI EAFE SMALL CAP PROV INDEX SEC COMMON TR F, SS BK AND TRUST COMPANY INV FUNDS FOR TAXEXEMPT RETIREMENT PL, ALASKA PERMANENT FUND CORPORATION, SEMPRA ENERGY PENSION MASTER TRUST and SEI GLOBAL MASTER FUND PLC.

holders of a total of 2,214,571 shares, and the favourable vote of the other shareholders, by majority, on the third agenda topic,

#### **RESOLVES**

to appoint and nominate to the Company's Board of Directors for 2012-2013-2014 and therefore until the approval of the financial statements as at 31 December 2014:

- CALTAGIRONE Francesco, born in Rome (RM) on 29 October 1968, resident in Rome (RM), tax number CLT FNC 68R29 H501R:
- CALTAGIRONE Edoardo, born in Rome (RM) on 12 April 1944, resident in Rome (RM), tax number CLTDRD44D12H501M;
- CALTAGIRONE Alessandro, born in Rome (RM) on 27 December 1969, resident in Rome (RM), tax number CLT LSN 69T27 H501N:
- CALTAGIRONE Azzurra, born in Rome (RM) on 10 March 1973, resident in Rome (RM), tax number CLT ZRR 73C50 H501B:
- CALTAGIRONE Saverio, born in Rome (RM) on 3 March 1971, resident in Rome (RM), tax number CLT SVR 71C03 H501V;
- CARLEVARIS Carlo, born in Naples (NA) on 5 August 1931, resident in Rome (RM), tax number CRL CRL 31M05 F839E;
- CATTANEO Flavio, born in Rho (MI) on 27 June 1963, resident in Rome (RM), tax number CTT FLV 63H27 H264T;
- CILIBERTO Mario, born in Crotone (KR) on 6 May 1946, resident in Rome (RM), tax number CLB MRA 46E06 D122H;
- DI BENEDETTO Paolo, born in Rome (RM) on 21 October 1947, resident in Rome (RM), tax number DBN PLA 47R21 H501P:
- CORSICO Fabio, born in Turin (TO) on 20 October 1973, resident in Turin, tax number CRS FBA 73R20 L219E;
- DELFINI Mario, born in Rome (RM) on 19 April 1940, resident in Rome (RM), tax number DLF MRA 40D19 H501F;
- MARCHINI Alfio, born in Rome (RM) on 1 April 1965, resident in Rome (RM), tax number MRC LFA 65D01 H501H;
- NICOLINI Riccardo, born in Rome (RM) on 26 August 1968, resident in Rome (RM), tax number NCL RCR 68M26 H501N. The Chairman then takes the floor, and, as regards the fourth agenda topic, "Conferment of the accounts auditing engagement for the period 2012-2020 and determination of the fee. Resolutions pertaining thereto and resulting therefrom", he reports to the shareholders that with the approval of the financial statements for the year 2011, the engagement granted to Price Waterhouse e Coopers S.p.A. by the shareholders' meeting resolution of 20 April 2006 for the certification of the statutory financial statements and the Group's consolidated financial statements has expired.

He then notes that, pursuant to law, the audit engagements for the statutory and consolidated financial statements must be assigned by the Ordinary Shareholders' Meeting called to approve the statutory financial statements, upon the grounded proposal of the Board of Statutory Auditors.

The Chairman then turns the floor over to the Chairman of the Board of Statutory Auditors to describe the report on the proposal for conferment of the audit engagement for 2012-2020 and the relative fee provided to the public within the terms and with the procedures set forth by law.

The Chairman of the Board of Statutory Auditors then describes the proposal for conferment of the audit engagement, and informs those present that the Board of Statutory Auditors has followed a very scrupulous procedure by recommending that the Company invite all independent auditors with suitable skills to submit bids for auditing the accounts of Cementir Holding S.p.A. and of its subsidiaries. The independent auditors KMPG, Deloitte & Touche, Reconta Ernst&Young and Mazar submitted bids.

Prof. Bianchi continues by highlighting that the Board of Statutory Auditors has analysed all bids submitted, and keeping in mind the breakdown of the individual proposals with respect to the number of hours of work, the Team's qualifications, as well as the bid's overall price and having consulted with the Cementir Holding CFO, it deems that the best bid is that of KPMG S.p.A., which expects to take 1,030 hours, for an overall fee of € 67,000, against Deloitte & Touche with a proposal of € 153,800 and Ernst&Young with a proposal of € 64,250. Prof. Bianchi concludes by reporting that Mazar offers a very low price, but expects to take only 500 hours, which he does not deem sufficient.

The Chairman asks if the shareholders would like to speak.

Since no one requests to speak, the Chairman asks those present to vote on the proposal for conferment of the audit engagement for 2012-2020 and the relative fee as described by the Chairman of the Board of Statutory Auditors, Prof. Claudio Bianchi.

The meeting, taking note of the above, with the sole vote against of the shareholder Carlo Fabris, holder of 13 shares, and the favourable vote of the other shareholders, by majority, on the fourth agenda topic,

## **RESOLVES**

to assign the regulatory accounts auditing engagement for 2012-2020 with the relative fee to KPMG S.P.A., headquartered in Rome on via Ettore Petrolini no. 2.

There being nothing else on which to resolve, and with no one else requesting to speak, the meeting finishes at 1:40 p.m. The appearing party excuses me from reading the annexes, stating that he read them previously.

In my capacity as a Notary public, I received this deed, written partly by a person whom I trust and partly by my, the Notary public's, hand and read it to the appearing party, who states that it is entirely compliant with his will.

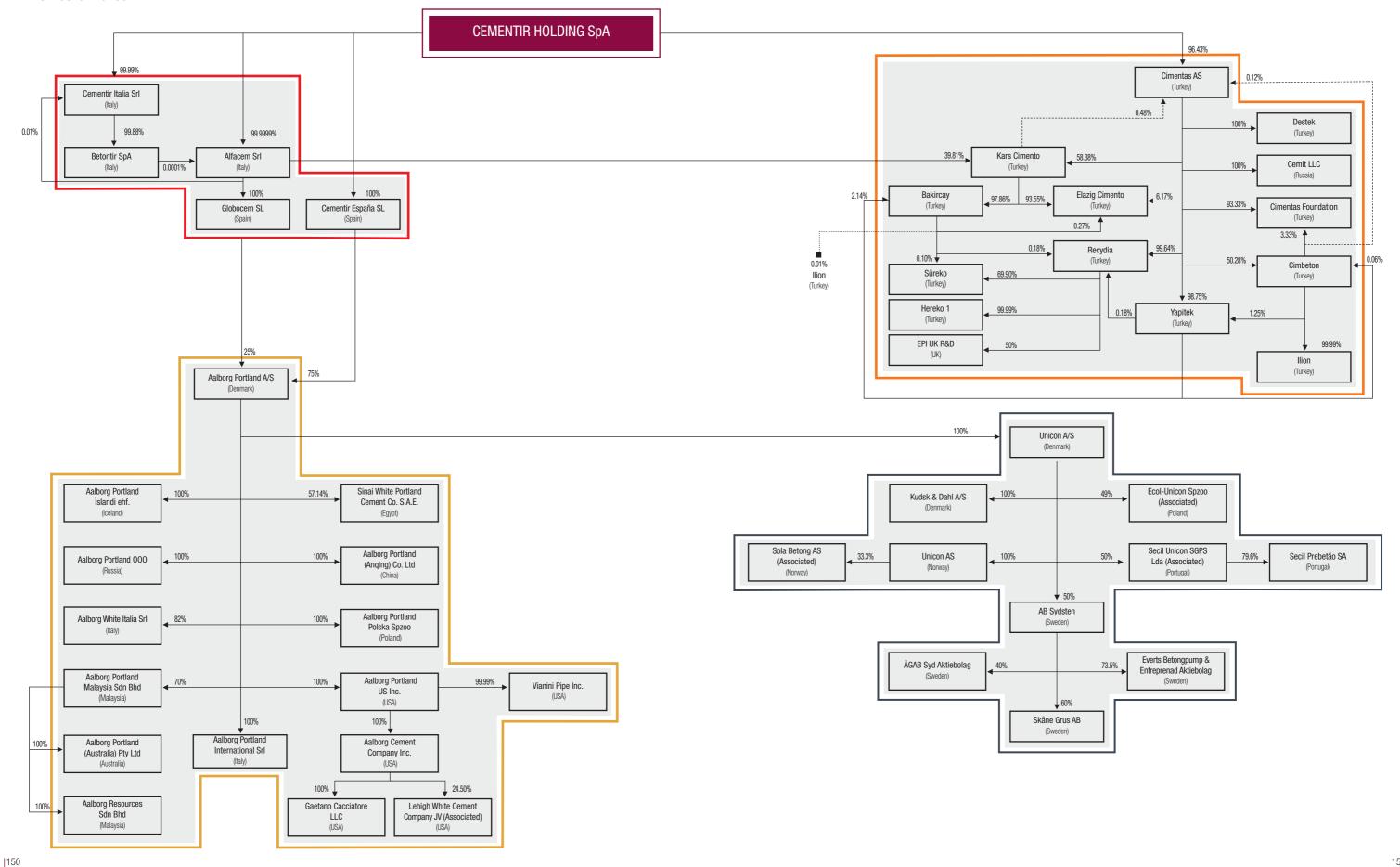
Up to this point, it includes fifty-one pages of thirteen folios

Signed Francesco CALTAGIRONE

Signed Maurizio MISURALE, Notary public



## STRUCTURE GROUP







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