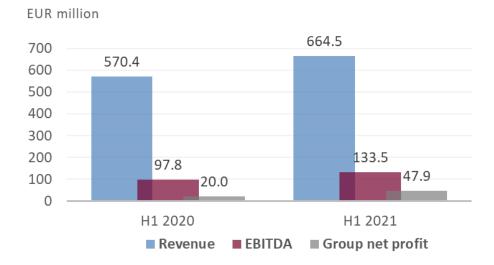
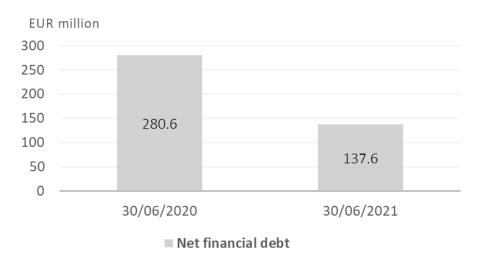




2021 First Half results highlights



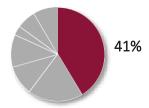


- Revenues reached 664.5 M€ (+16.5%) thanks to good performance in all geographies
 - Cement volumes up by 18.7% driven by Turkey, Belgium and Denmark
- EBITDA reached 133.5 M€ (+36.6%)
 - Higher contribution from Turkey, Belgium, and to a lesser extent, Asia Pacific and Egypt
 - EBITDA Margin up to 20.1% from 17.1% in H1 2020
 - 2020 figures impacted by Covid19 and 5.6 M€ one-offs
- EBIT reached 79.0 M€ (+83%) from 43.2 M€ in H1 2020
- Group net profit reached 47.9 M€ (20.0 M€ in H1 2020) after 9.7 M€ of financial charges and 16.9 M€ of taxes
- Net Financial Debt reached 137.6 M€, a reduction of 142.9
 M€ year on year, including 23.0 M€ of share buyback

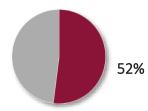




Nordic & Baltic



Share of Group Revenue H1 2021



Share of Group Ebitda H1 2021

EUR '000	H1 2021	H1 2020	Chg %
Revenue (*)	305,562	271,698	12.5%
Denmark	204,546	187,610	9.0%
Norway / Sweden	95,746	83,795	14.3%
Others (**)	32,945	27,683	19.0%
Eliminations	(27,675)	(27,390)	
EBITDA	69,221	67,255	2.9%
Denmark	57,689	59,172	(2.5%)
Norway / Sweden	9,312	7,054	32.0%
Others (**)	2,220	1,029	115.7%
EBITDA Margin %	22.7%	24.8%	

Denmark

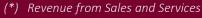
- Both grey and white cement volumes up due to increased market activity
- White cement exports up 22% due to higher deliveries to the US, UK,
 Germany, Poland, Belgium and France; grey cement exports declined by
 11% due lower sales in Norway
- RMC volumes up 11% and aggregates up 30%
- EBITDA declined by 2.5%, due to cost inflation on raw materials, electricity and other operating costs

H Norway

- RMC sales volumes up by 3%; from March significant recovery with the kick off of some projects. Public and private sectors activities remain uncertain, more favourable trend in the South of the country
- Norwegian Krone appreciated 5.5% vs. Euro

Sweden

- Favourable weather and robust construction market, RMC and aggregates sales volumes up 19% and 9% respectively
- Swedish Krone appreciated 3.5% vs. Euro

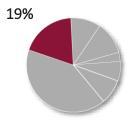


^(**) Includes: Iceland, Poland, Russia, white cement sales from Denmark to Belgium and France

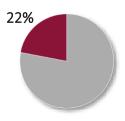




Belgium and France (*)



Share of Group Revenue H1 2021



Share of Group Ebitda H1 2021





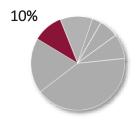
- Cement volumes increased by 10%, thanks to favourable weather and comparison base with 2020 impacted by Covid19. Positive trend in Belgium and France while The Netherlands and Germany were weak
- RMC: 30% volumes growth thanks to some important projects getting under way and a new plant in France
- Aggregates: volumes up 10% YoY, with stronger domestic and export to France
- EBITDA increased by 25.2% to 29.1 M€ due to some maintenance costs being postponed and weak March comparable figures due to Covid-19 impact. Negative impact from higher raw materials costs

EUR '000	H1 2021	H1 2020	Chg %
Revenue	139,902	120,163	16.4%
EBITDA	29,097	23,237	25.2%
EBITDA Margin %	20.8%	19.3%	

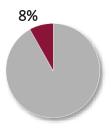




North America



Share of Group Revenue H1 2021



Share of Group Ebitda H1 2021

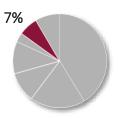
EUR '000	H1 2021	H1 2020	Chg %
Revenue	76,183	75,304	1.2%
EBITDA	10,925	10,119	8.0%
EBITDA Margin %	14.3%	13.4%	
EDITE ANTAI GIII 70	11.570	13.170	

United States

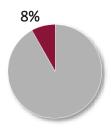
- Sustained volume growth (+13%) of white cement especially in Florida and York region (PA) also due to a base effect and favorable weather despite a hurricane in Texas and snowfall in York
- 1.2% increase in revenue due to higher volumes despite currency translation impact
- EBITDA up by 8% thanks to good costs control
- 10% USD devaluation vs EUR



Asia Pacific



Share of Group Revenue H1 2021



Share of Group Ebitda H1 2021

EUR '000	H1 2021	H1 2020	Chg %
Revenue	48,602	37,799	28.6%
China	28,231	23,096	22.2%
Malaysia	20,371	14,917	36.6%
Eliminations	0	(214)	
EBITDA	10,860	8,159	33.1%
China	8,128	6,630	22.6%
Malaysia	2,732	1,529	78.7%
EBITDA Margin %	22.3%	21.6%	



China

- Strong demand with white cement and clinker sales volumes up 16%, despite a rainy start of the year, supported by several projects
- EBITDA up by 22.6% driven by higher volumes despite higher variable and fixed costs



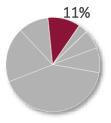
Malaysia

- White cement sales increased by 48%, driven by exports, while local market was up 25%, thanks also to easy comparable figures; in June 2021 a new lockdown in Malaysia affected negatively domestic and export activity
- Export volumes grew by 50% with increased exports of cement and clinker to Australia, the Philippines and Bangladesh
- Export prices declined due to mix and FX impact
- EBITDA increased by 79%, despite the negative impact of increasing fuel and other fixed costs



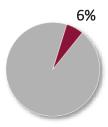


Turkey



Share of Group Revenue H1 2021

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Share of Group Ebitda H1 2021

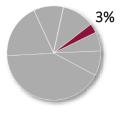
Turkey (*)

- Grey cement volumes increased by around 29%, with domestic sales volumes up 40% driven by strong demand in the Marmara, Anatolian and Aegean regions
- Exports declined 8% with a more favorable sales mix
- Avg cement prices in local currency up with different local trends
- RMC volumes increased by 80% YoY, thanks to start of new infrastructure projects and opening of new plants
- 33% TRY devaluation vs. Furo
- Positive EBITDA and strong YoY improvement, also in RMC and waste businesses. 2020 EBITDA included 3.1 M€ one-off costs

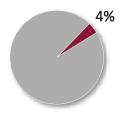
EUR '000	H1 2021	H1 2020	Chg %
Revenue	82,551	57,174	44.4%
EBITDA	7,361	(8,837)	183.3%
EBITDA Margin %	8.9%	-15.5%	



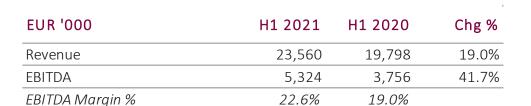
Egypt



Share of Group Revenue H1 2021



Share of Group Ebitda H1 2021

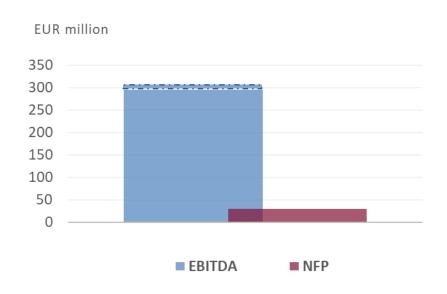




- White cement domestic volumes increased by 30%
- White export volumes increased by 20% after the removal of pandemic restrictions
- EBITDA increased by 41.7% due to higher volumes and export prices and lower fuel purchasing costs, despite increased transport and raw materials costs
- EGP devalued by **8.5%** vs. Euro



Raised 2021 Full Year Guidance



- Revenues ~ 1.35 BN€ (from 1.3 BN)
- EBITDA ~ 295-305 M€ (from 285-295 M€)
- Net debt ~ 30 M€ (unchanged)
- Capex ~ 95 M€

This forward-looking indication does not include new outbreaks of the Covid-19 pandemic in the coming months. The foregoing exclusively reflects the point of view of the company's management, and does not represent a guarantee, a promise, an operational suggestion or even just an investment advice.





Consolidated Income Statement

(EUR million)	H1 2021	H1 2020	Chg %
REVENUE FROM SALES AND SERVICES	664.5	570.4	16.5%
Change in inventories	(2.7)	(5.3)	48.5%
Increase for internal work and other income	8.3	7.4	13.2%
TOTAL OPERATING REVENUE	670.2	572.5	17.1%
Raw materials costs	(267.4)	(217.5)	22.9%
Personnel costs	(95.0)	(95.2)	(0.2%)
Other operating costs	(174.3)	(162.0)	7.6%
TOTAL OPERATING COSTS	(536.7)	(474.7)	13.1%
EBITDA	133.5	97.8	36.6%
EBITDA Margin %	20.1%	17.1%	
Amortisation, depreciation, impairment losses and provisions	(54.5)	(54.6)	(0.2%)
EBIT	79.0	43.2	83.0%
EBIT Margin %	11.9%	7.6%	
NET FINANCIAL INCOME (EXPENSE)	(9.7)	(11.2)	(12.9%)
PROFIT BEFORE TAXES	69.3	32.0	116.6%
Income taxes	(16.9)	(10.1)	67.4%
PROFIT FROM CONTINUING OPERATIONS	52.4	21.9	139.3%
PROFIT FOR THE YEAR	52.4	21.9	139.3%
Non controlling interests	4.5	1.9	136.1%
GROUP NET PROFIT	47.9	20.0	139.6%





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Investor Relations:

Phone +39 06 32493305

Email <u>invrel@cementirholding.it</u>

Web Address:

www.cementirholding.com

2021 Financial Calendar:

9 March Full year 2020 Results

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5 May First Quarter Results

28 July First Half Results

11 November Nine Months Results

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Milan Stock Exchange

Ticker: CEMI.IM (Reuters)

Ticker: CEM.IM (Bloomberg)

Registered Office:

Zuidplein 36

1077 XV – Amsterdam, The Netherlands



