

INTERIM FINANCIAL REPORT
30 SEPTEMBER 2025





Cementir Holding N.V.

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CCI number: 76026728 – Netherlands Chamber of Commerce



CORPORATE BODIES

Board of Directors¹

In office until approval of 2025 financial statements

*Executive Director,
Chairman and CEO*

Francesco Caltagirone Jr.

*Vice Chairman² and
Non-Executive Director*

Alessandro Caltagirone

*Vice Chairwoman² and
Non-Executive Director*

Azzurra Caltagirone

Non-Executive Directors

Saverio Caltagirone

Fabio Corsico

Adriana Lamberto Floristan (*independent*)
Senior Non Executive Director²

Annalisa Pescatori (*independent*)

Benedetta Navarra (*independent*)

Audit Committee³

*Chairwoman
Members*

Benedetta Navarra (*independent*)

Annalisa Pescatori (*independent*)

Adriana Lamberto Floristan (*independent*)

Remuneration and Nomination Committee³

*Chairwoman
Members*

Annalisa Pescatori (*independent*)

Benedetta Navarra (*independent*)

Adriana Lamberto Floristan (*independent*)

Sustainability Committee³

*Chairman
Members*

Francesco Caltagirone Jr.

Annalisa Pescatori (*independent*)

Benedetta Navarra (*independent*)

Adriana Lamberto Floristan (*independent*)

Auditing Company

For the period 2021-2030

PricewaterhouseCoopers Accountants N.V.

¹ Appointed by resolution of the Annual General Meeting of 20 April 2023

² Appointed by board resolution of 27 April 2023

³ Established by board resolution of 27 April 2023



INTERIM FINANCIAL REPORT AT 30 SEPTEMBER 2025



INTRODUCTION

This Interim Financial Report refers to the Cementir Group's consolidated financial statements as at 30 September 2025, prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and Part 9 of Book 2 of the Dutch Civil Code.

As of April 2022, the Turkish economy is considered hyperinflationary according to the criteria set out in "IAS 29-Financial Reporting in Hyperinflationary Economies".

For the purpose of preparing this Interim Financial Report and in accordance with the provisions of IAS 29, certain items on the balance sheets of investee companies in Türkiye have been re-measured by applying the general consumer price index to historical data; this makes it possible to reflect changes in the purchasing power of the Turkish Lira as of the reporting date of the investees themselves.

This report was prepared on the basis of the going concern assumption.

It is noted that this interim directors' report is unaudited.

GROUP PROFILE

Cementir Holding N.V. is a multinational company with registered office in the Netherlands, listed on the Euronext Star Milan segment, operating in the building materials sector and focused on four main business lines: grey cement, white cement, ready-mixed concrete and aggregates. With more than 3,000 employees, Cementir is the world leader in the niche white cement segment, the leading cement producer in Denmark and ready-mixed concrete producer in the Scandinavian region, the third in Belgium and among the leading international players in Türkiye, with two companies listed on the Istanbul Stock Exchange. In Belgium, the Group operates one of the largest aggregate quarries in Europe while in Türkiye it operates in the treatment of industrial waste, producing fuel from waste for its cement plants.

Cementir pursues a strategy of sustainable growth, focusing on product leadership, the pursuit of excellence and the efficiency of operational processes. In the last two years, the Group has received notable ESG awards, including the validation of the 2030 decarbonisation targets by the Science Based Target initiative (SBTi) and has an A rating for climate change and A- for the management of water resources by CDP.

The Group has been awarded an investment grade BBB- financial rating with a stable outlook from Standard & Poor's.

Since 1992, Cementir has been part of the Caltagirone Group, one of the leading private business groups in Italy with activities in the residential construction, infrastructure, publishing, real estate and finance sectors.

GROUP PERFORMANCE

TÜRKIYE - hyperinflated economy: impacts of the application of IAS 29

As of April 2022, the Turkish economy is considered hyperinflationary according to the criteria set out in "IAS 29 - Financial Reporting in Hyperinflationary Economies".

The accounting effects of this adjustment, in addition to already being reflected in the opening balance sheet as of 1 January 2025, incorporate the changes for the period. In particular, the effect related to the re-measurement of non-monetary assets and liabilities, equity items, and income statement items recognised in the first nine months of 2025 was recognised in a separate income statement item under financial income and expenses. The related tax effect of non-cash assets was recognised in taxes for the period.



To take into account the impact of hyperinflation also on the local currency exchange rate, profit and loss account balances expressed in hyperinflationary currencies have been converted into euro, the Cementir Group's presentation currency, applying the final exchange rate instead of the average exchange rate for the period, in line with IAS 21's requirement to report these amounts at current values.

The cumulative levels of the general consumer price indices are as follows:

- From 1 January 2005 to 31 December 2024: 2,258%
- From 1 January 2025 to 30 September 2025: 25%

In the first nine months of 2025, the application of IAS 29 resulted in the recognition of a net financial charge (pre-tax) of EUR 5.2 million.

The consolidated income statement for the first nine months of 2025 and the third quarter of 2025, is reported below, with comparative figures provided for the same period of 2024:

Financial Highlights

(EUR '000)	Jan-Sep 2025 Unaudited	Jan-Sept 2024 Unaudited	Change %	3 rd Quarter 2025	3 rd Quarter 2024	Change %
REVENUE FROM SALES AND SERVICES	1,227,084	1,235,592	-0.7%	430,387	423,768	1.6%
Change in inventories	9,004	(4,426)	n.m.	13,143	(9,473)	n.m.
Increase for internal work and other income	18,473	22,976	-19.6%	5,472	2,181	150.9%
TOTAL OPERATING REVENUE	1,254,561	1,254,142	0.0%	449,002	416,476	7.8%
Raw materials costs	(517,732)	(509,064)	1.7%	(191,938)	(169,497)	13.2%
Personnel costs	(162,963)	(159,029)	2.5%	(50,914)	(50,643)	0.5%
Other operating costs	(286,554)	(290,029)	-1.2%	(92,367)	(92,973)	-0.7%
TOTAL OPERATING COSTS	(967,249)	(958,122)	1.0%	(335,219)	(313,113)	7.1%
EBITDA	287,312	296,020	-2.9%	113,783	103,363	10.1%
<i>EBITDA MARGIN %</i>	<i>23.41%</i>	<i>23.96%</i>		<i>26.44%</i>	<i>24.39%</i>	
Amortisation, depreciation, impairment losses and provisions	(108,012)	(101,531)	6.4%	(36,499)	(34,034)	7.2%
EBIT	179,300	194,488	-7.8%	77,284	69,329	11.5%
<i>EBIT Margin %</i>	<i>14.61%</i>	<i>15.74%</i>		<i>17.96%</i>	<i>16.36%</i>	
Share of net profits of equity-accounted investees	(155)	615	n.m.	(60)	541	n.m.
Net financial income (expense)	(5,351)	15,315	n.m.	(3,901)	(4,361)	10.6%
NET FINANCIAL INCOME (EXPENSE)	(5,506)	15,930	n.m.	(3,962)	(3,821)	-3.7%
PROFIT BEFORE TAXES	173,794	210,418	-17.4%	73,322	65,508	11.9%
<i>PROFIT BEFORE TAXES/REVENUE %</i>	<i>14.16%</i>	<i>17.03%</i>		<i>17.04%</i>	<i>15.46%</i>	



Non-GAAP Financial Summary

The Non-GAAP consolidated income statement and comments for the first nine months of 2025 are reported below, with comparative figures provided for the same period of 2024.

These results do not include the impacts of hyperinflation as reported in the previous paragraph. This representation allows a better comparison of the Group's performance compared to the same period of the previous year. The data below are considered “non-GAAP” measures.

(EUR '000)	Jan-Sept 2025 (Non-GAAP)	Jan-Sept 2024 (Non-GAAP)	Change %
REVENUE FROM SALES AND SERVICES	1,232,423	1,227,253	0.42%
Change in inventories	10,843	(922)	n.m.
Increase for internal work and other income	10,106	6,406	57.8%
TOTAL OPERATING REVENUE	1,253,372	1,232,737	1.7%
Raw materials costs	(519,235)	(497,489)	4.4%
Personnel costs	(163,229)	(158,109)	3.2%
Other operating costs	(286,906)	(288,061)	-0.4%
TOTAL OPERATING COSTS	(969,370)	(943,659)	2.7%
EBITDA	284,002	289,078	-1.8%
<i>EBITDA MARGIN %</i>	<i>23.04%</i>	<i>23.55%</i>	
Amortisation, depreciation, impairment losses and provisions	(100,009)	(93,062)	7.5%
EBIT	183,993	196,016	-6.1%
<i>EBIT Margin %</i>	<i>14.93%</i>	<i>15.97%</i>	
Share of net profits of equity-accounted investees	(155)	615	n.m.
Net financial income (expense)	(193)	17,469	n.m.
NET FINANCIAL INCOME (EXPENSE)	(348)	18,084	n.m.
PROFIT BEFORE TAXES	183,645	214,100	-14.2%
<i>PROFIT BEFORE TAXES/REVENUE %</i>	<i>14.90%</i>	<i>17.45%</i>	

Sales volumes

('000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Grey, White cement and Clinker (metric tons)	8,174	7,981	2.4%
Ready-mixed concrete (m ³)	3,318	3,329	-0.3%
Aggregates (metric tons)	7,713	7,331	5.2%

Group employees

	30-09-2025	31-12-2024	30-09-2024
Number of employees	3,081	3,082	3,068

During the first nine months of 2025, cement and clinker **sales volumes**, equal to 8.2 million tons, increased by 2.4% compared to the same period of 2024. Growth was mainly recorded in the Turkish market while Belgium and Denmark recorded a negative trend.

Ready-mixed concrete sales volumes, at 3.3 million cubic meters, were stable compared to the same period in 2024.

Aggregate sales volumes reached 7.7 million tons, up 5.2% mainly thanks to Türkiye and Denmark.



Group revenue from sales and services, equal to EUR 1,232.4 million, were up 0.4% compared to EUR 1,227.3 million in the first nine months of 2024. It should be noted that at constant 2024 exchange rates, revenues would have amounted to EUR 1,296.5 million, 5.6% up on the same period last year.

At EUR 969.4 million, **operating costs** increased by 2.7% compared to EUR 943.7 million in the first nine months of 2024.

The **cost of raw materials**, which reached EUR 519.2 million, increased by 4.4% compared to EUR 497.5 million in the first nine months of 2024, mainly due to inflation in Türkiye and higher production costs in Egypt and Belgium.

Personnel costs, amounting to EUR 163.2 million, increased by 3.2% compared to EUR 158.1 million in the same period of 2024, mainly due to wage dynamics in Türkiye in particular.

Other operating costs, amounting to EUR 286.9 million, were slightly down compared to EUR 288.1 million in the first nine months of 2024.

EBITDA was EUR 284.0 million, down slightly from EUR 289.1 million in the first nine months of 2024 (-1.8%), in a weak macroeconomic context with the devaluation of some currencies, which resulted in a negative exchange rate effect of approximately EUR 12.5 million. It should be noted that EBITDA for the first nine months of 2025 includes net non-recurring charges of EUR 2.7 million resulting from the fire at the alternative fuels feedingsystem at the Gaurain plant in Belgium, partially offset by the gain on the sale of land in Belgium. In 2024, non-recurring charges of EUR 2.0 million related to the write-down of non-industrial land in Italy were included. Net of these items, EBITDA decreased by 1.5% compared to the same period in 2024. It is worth mentioning the technical problems occurred in Egypt when restarting the second production line, which were resolved at the end of June.

The EBITDA margin was 23.0%, compared to 23.6% in the first nine months of 2024.

At constant 2024 exchange rates, EBITDA would have amounted to EUR 296.5 million, up 2.6% year-on-year.

EBIT, taking into account depreciation, amortisation, write-downs and provisions of EUR 100.0 million (EUR 93.1 million in the first nine months of 2024), amounted to EUR 184.0 million, down 6.1% from EUR 196.0 million in the first nine months of 2024. Depreciation and amortisation due to the application of IFRS 16 amounted to EUR 27.3 million (EUR 24.5 million in the same period of 2024).

At constant 2024 exchange rates, EBIT would have amounted to EUR 194.2 million.

Net financial expense amounted to EUR 0.3 million, down from a positive result of EUR 18.1 million in the same period of the previous year; the change is due to the higher foreign exchange gains recorded in the first nine months of 2024 related to the depreciation of more than 50% of the Egyptian pound against the Euro. Net of this item, net financial expense would have increased by EUR 2.6 million compared to the same period of the previous year.

Profit before taxes was EUR 183.6 million, a decrease of 14.2% on EUR 214.1 million in the first nine months of 2024.



GROUP PERFORMANCE IN THE THIRD QUARTER OF 2025

(EUR '000)	3 rd Quarter 2025 (Non-GAAP)	3 rd Quarter 2024 (Non-GAAP)	Change %
REVENUE FROM SALES AND SERVICES	425,358	423,911	0.3%
Change in inventories	13,599	(8,009)	n.m.
Increase for internal work and other income	5,274	2,184	141.4%
TOTAL OPERATING REVENUE	444,231	418,087	6.3%
Raw materials costs	(190,895)	(167,524)	14.0%
Personnel costs	(50,097)	(50,578)	-1.0%
Other operating costs	(90,707)	(92,763)	-2.2%
TOTAL OPERATING COSTS	(331,699)	(310,865)	6.7%
EBITDA	112,532	107,222	5.0%
<i>EBITDA MARGIN %</i>	<i>26.46%</i>	<i>25.29%</i>	
Amortisation, depreciation, impairment losses and provisions	(33,507)	(31,172)	7.5%
EBIT	79,025	76,050	3.9%
<i>EBIT Margin %</i>	<i>18.58%</i>	<i>17.94%</i>	
Share of net profits of equity-accounted investees	(60)	541	n.m.
Net financial income (expense)	(2,991)	(4,602)	35.0%
NET FINANCIAL INCOME (EXPENSE)	(3,052)	(4,061)	24.9%
PROFIT BEFORE TAXES FOR THE PERIOD	75,973	71,989	5.5%
<i>PROFIT BEFORE TAXES/REVENUE %</i>	<i>17.86%</i>	<i>16.98%</i>	

Sales volumes

('000)	3 rd Quarter 2025	3 rd Quarter 2024	Change %
Grey, White cement and Clinker (metric tons)	3,043	2,854	6.6%
Ready-mixed concrete (m ³)	1,080	1,125	-4.0%
Aggregates (metric tons)	2,551	2,406	6.0%

In the third quarter of 2025, cement and clinker **sales volumes**, equal to 3.0 million tons, recorded an increase of 6.6% compared to the same period of 2024, thanks to additional capacity in Egypt and good sales performance in Malaysia, Türkiye, China and the United States, while Denmark and Belgium recorded a contraction in volumes.

Ready-mixed concrete sales volumes of 1.1 million cubic metres decreased by 4.0% due to negative trends in Türkiye, Denmark and Belgium, while Norway and Sweden increased.

In the aggregates sector, sales volumes reached 2.6 million tons, up 6.0% thanks to good performances in Türkiye, Denmark and Sweden, with volumes broadly stable in Belgium.

Revenue from sales and services amounted to EUR 425.4 million, in line with EUR 423.9 million in the third quarter of 2024, with improvements in all regions except Türkiye, due to an exchange rate effect, and Belgium.

Operating costs rose to EUR 331.7 million (+6.7% compared to EUR 310.9 million in the third quarter of 2024), mainly due to inflation in Türkiye.



EBITDA, amounting to EUR 112.5 million, increased by 5.0% compared to the third quarter of 2024 (EUR 107.2 million), thanks to careful cost management in particular in Belgium and Nordic & Baltic.

It should be noted that EBITDA for the third quarter of 2025 includes net non-recurring charges of EUR 1.7 million arising from the fire at the alternative fuel feedingsystem at the Gaurain plant in Belgium partially offset by the gain on the sale of land in Belgium. Net of these charges, EBITDA increased by 6.5% compared to the same period in 2024.

At constant 2024 exchange rates, EBITDA would have amounted to EUR 118.1 million, up 10.1% year-on-year.

EBIT amounted to EUR 79.0 million (EUR 76.0 million in the third quarter of 2024).

Net financial expense was EUR 3.1 million (expense of EUR 4.1 million in the third quarter of 2024).

Profit before taxes was EUR 76.0 million, up 5.5% compared to the third quarter of 2024 (EUR 72.0 million).

Financial highlights

(EUR'000)	30/09/2025 Unaudited	31-12-2024 Audited	30-09-2024 Unaudited
Net capital employed	1,678,118	1,565,948	1,665,090
Total equity	1,876,614	1,856,384	1,744,956
Net Financial Position (Net Cash)	(198,496)	(290,436)	(79,866)

Net cash at 30 September 2025, equal to EUR 198.5 million, improved by EUR 118.6 million compared to a net cash position of EUR 79.9 million at 30 September 2024, and includes: the Parent Company's dividend distribution of EUR 43.5 million in May 2025, dividends of approximately EUR 6.0 million to third-party shareholders, in addition to the industrial investments for the period. The net cash position includes EUR 75.7 million of debt due to the effect of applying IFRS 16 (EUR 78.0 million as of 30 September 2024).

Total equity at 30 September 2025 amounted to EUR 1,876.6 million (EUR 1,856.4 million at 31 December 2024 and EUR 1,745.0 million at 30 September 2024).



FINANCIAL INDICATORS

The following table provides the most significant indicators for a brief assessment of the performance and financial position of the Cementir Holding Group. Return on equity and Return on Capital Employed allows for a rapid understanding of how the operational performance of the Group has an impact on overall profitability. The other Financial Indicators highlight the ability of the company to meet its financial obligations.

Performance indicators	30-09-2025	2024	30-09-2024	Composition
Return on Equity	10.6%	11.5%	11.9%	Profit from continuing operations/Equity
Return on Capital Employed	14.7%	16.7%	14.5%	EBIT/(Equity + Net financial debt)

Financial indicators	30-09-2025	2024	30-09-2024	Composition
Equity Ratio	70.8%	66.9%	68.2%	Adjusted Equity/Total Assets
Net Gearing Ratio	-10.6%	-15.7%	-4.6%	Net financial debt/ Adjusted Equity
Liquidity Ratio	1.42	1.29	1.22	Cash + Receivables / Current Liabilities
Cash Flow	2.17	1.95	1.83	Operating Cash Flow / Total Financial Debt
Finance Needs (Net cash)	-198.5	-290.4	-79.9	Net Financial Debt

The improvement in economic indicators is due to the positive trend of the current economic management and the impact generated by the cash flow from ordinary activities.

The balance sheet indicators show a further strengthening of the Group's equity and financial structure, which closed the period with a net cash position of EUR 198.5 million.



PERFORMANCE BY GEOGRAPHICAL SEGMENT

The data reported in the Türkiye paragraph do not include the impact of the application of IAS 29 - Accounting for hyperinflated economies for Türkiye, the effects of which are outlined in the section “Türkiye - Hyperinflated Economy: impacts for the application of IAS 29”, and do not include the valuation of non-industrial real estate.

Nordic and Baltic

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue	478,282	466,191	2.6%
<i>Denmark</i>	368,538	359,162	2.6%
<i>Norway / Sweden</i>	108,336	102,459	5.7%
<i>Other ⁽¹⁾</i>	61,951	59,320	4.4%
<i>Eliminations</i>	(60,543)	(54,750)	
EBITDA	133,931	124,964	7.2%
<i>Denmark</i>	122,222	115,461	5.9%
<i>Norway / Sweden</i>	5,499	4,608	19.3%
<i>Other ⁽¹⁾</i>	6,210	4,895	26.8%
EBITDA Margin %	28.0%	26.8%	
Investments	31,132	35,439	

(1) *Iceland, Poland and white cement operating activities in Belgium and France*

Denmark

In the first nine months of 2025 sales revenues reached EUR 368.5 million, up 2.6% compared to EUR 359.2 million in the same period of 2024.

Grey and white cement volumes on the domestic market recorded a slight decline compared to the first nine months of 2024.

The macroeconomic environment continues to have a negative impact on the construction sector, particularly in the concrete and precast segments, only partially offset by cement products. In the third quarter, Fernern project volumes contracted further than originally forecast.

Cement exports increased by 4% compared to the first nine months of 2024 mainly thanks to higher deliveries to Norway, Poland and Belgium.

In Denmark, ready-mixed concrete volumes decreased by 4% compared to 2024, due to the stagnation of the residential market and reduced deliveries for major infrastructure projects. The holiday month of July was also characterised by heavy rains.

In the aggregates sector, sales volumes grew by 18% compared to the first nine months of 2024, also thanks to the improvement in the production performance of one of the two quarries and robust demand.

EBITDA amounted to EUR 122.2 million (EUR 115.5 million in the first nine months of 2024), up 5.9% mainly due to the positive contribution of cement, thanks to savings on fuel and electricity consumption, which more than offset the increase in raw material costs and other operating expenses. Ready-mixed concrete also made a positive contribution, supported by higher sales prices that more than offset higher variable costs and lower volumes.

Investments for the period amounted to EUR 26.4 million, of which approximately EUR 18.8 million in the cement sector, mainly for extraordinary maintenance on kilns, efficiency of production capacity, preliminary studies for CO2 capture and storage projects, and for the introduction of natural gas as an alternative fuel. Investments in



the ready-mixed concrete sector were mainly concerned with the renovation of the Ejby plant in Copenhagen and the replacement of concrete pumping vehicles. Investments include EUR 4.2 million accounted for under IFRS 16 accounting standard concentrated mainly in ready-mixed concrete for transport vehicles.

Norway and Sweden

In **Norway**, ready-mixed concrete sales volumes increased by 9% compared to the first nine months of 2024, supported by favourable weather conditions and the start of some major projects. The market is showing signs of recovery, while remaining characterised by overcapacity and price competition.

The central bank cut rates by 0.25% in September, with positive effects expected over the next 6-18 months.

It should be noted that the Norwegian krone depreciated by 1.1% against the average euro exchange rate in the same period in 2024.

In **Sweden**, ready-mixed concrete volumes increased slightly compared to 2024, in an economic environment that continues to show some weakness.

Aggregate volumes, on the other hand, declined slightly, penalised by the shortage of new infrastructure projects in the south of the country and by excess production capacity.

The Swedish krona appreciated by 2.7% against the average exchange rate of the Euro in the same period of 2024.

In the first nine months of 2025, sales revenues in Norway and Sweden increased by 5.7% to EUR 108.3 million (EUR 102.5 million in the same period of 2024), while EBITDA amounted to EUR 5.5 million (EUR 4.6 million in the same period of 2024) up 19.3%. The increase in EBITDA in Norway was attributable to higher volumes sold and fixed cost efficiencies, despite lower sales prices. In Sweden, however, the growth is explained by the increase in sales prices in both ready-mixed concrete and aggregates, which offset higher production costs.

Investments amounted to EUR 4 million, of which EUR 1.8 million in Norway and EUR 2.2 million in Sweden. Investments recognised as a result of IFRS 16 were EUR 1 million.

Belgium

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue	242,454	252,643	-4.0%
EBITDA	71,439	69,329	3.0%
EBITDA Margin %	29.5%	27.4%	
Investments	12,980	45,374	

In the first nine months of 2025, cement sales volumes on the domestic market decreased by 7% compared to the same period in 2024, due to persistently weak demand related to international tensions, high material costs and low market confidence. The slowdown in construction activity, especially in the residential segment, continued, apparently without having yet benefited from the reduction in interest rates. The Belgian construction market is shrinking for the third consecutive year, with strong competition and price pressure.



Exports fell by 6%, hurt by the negative performance of the residential sector in northern France and by the physiological market slowdown following the conclusion of the Olympics. Sales to the Netherlands remained stable compared to the previous year.

Ready-mixed concrete sales volumes remained broadly stable compared to the first nine months of 2024, supported by the continuation of projects launched at the end of last year. In Belgium, where the largest sales volumes are concentrated, there was a 3% growth driven by road maintenance and prefabricated buildings, while in France the contraction was 8% due to the crisis in the residential sector.

Aggregate sales were in line with 2024, with growth in Belgium and the Netherlands and contraction in France. Competition between local operators continues to put pressure on prices.

Sales revenues decreased by 4% to EUR 242.5 million (EUR 252.6 million in the same period of 2024). EBITDA increased by 3% to EUR 71.4 million compared to EUR 69.3 million in the previous year. It should be noted that EBITDA for the first nine months of 2025 includes net non-recurring charges of EUR 2.7 million resulting from the fire at the alternative fuel feeding system at the Gaurain plant in Belgium, partially offset by the gain on the sale of land in Belgium. Net of this effect, EBITDA would have increased by 6.9%. The cement sector suffered from lower volumes and prices and higher electricity costs, only partially offset by lower clinker purchases and savings on raw materials and fixed costs. The ready-mixed concrete sector, on the other hand, benefited from higher sales prices achieved also thanks to additional services and value-added offerings.

As already commented in June, the fire that damaged the alternative fuel feeding system forced the company to purchase mainly coal to ensure production continuity, with negative effects on production costs due to the higher supply and maintenance costs for the restoration of the alternative fuels line. Repair work was completed in September. Assessments are ongoing with the insurance companies to quantify the damage and analyse the overall economic impacts, including extraordinary restoration costs.

Investments made in the first nine months of the year amounted to EUR 13 million, of which EUR 7.8 million was in the cement segment, mainly for extraordinary maintenance, production capacity efficiency improvements, preliminary studies on CO₂ capture and storage projects, and the introduction of natural gas as an alternative fuel. Investments accounted for under IFRS 16 amounted to EUR 0.7 million, relating to contracts for cement transport vehicles.

North America

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue	137,419	139,037	-1.2%
EBITDA	18,108	18,938	-4.4%
EBITDA Margin %	13.2%	13.6%	
Investments	4,452	4,187	

In the United States, white cement sales volumes remained in line with the first nine months of 2024, with progressive improvement in the second and third quarters. The residential market continues to be affected by high prices and high mortgage interest rates, in addition to the uncertainty surrounding the volatile tariff policy.

In Texas, the decline was significant due to adverse weather conditions in January and February, which also caused gas supply disruptions.



In the York region, the decline was more moderate, influenced by the harsh weather conditions of the first months of the year, with average temperatures about 10 degrees lower than the seasonal average. In California and Florida, sales rose moderately.

The dollar depreciated by 2.9% against the average euro exchange rate in the first nine months of 2024.

Overall, revenues decreased by 1.2% to EUR 137.4 million (EUR 139 million in 2024), while EBITDA decreased by 4.4% to EUR 18.1 million (EUR 18.9 million in 2024), due to higher transport, production and administrative costs, partially offset by higher sales prices and savings on cement purchase costs compared to the previous year. The company Vianini Pipe, active in the production of cement products, recorded a significant increase in EBITDA compared to the previous year thanks to the entry into new market segments and efficiencies achieved in variable production costs.

Investments in the first nine months of 2025 amounted to EUR 4.5 million, of which EUR 1.4 million was allocated to the two cement plants for sustainability projects, production rationalisation and extraordinary maintenance. Investments accounted for according to the IFRS 16 accounting standard amounted to EUR 2.5 million, entirely referring to the cement sector.

Türkiye

(EUR'000)	Jan-Sept 2025 (Non-GAAP)	Jan-Sept 2024 (Non-GAAP)	Change %
Revenue	253,695	256,364	-1.0%
EBITDA	42,403	48,669	-12.9%
EBITDA Margin %	16.7%	19.0%	
Investments	18,585	18,422	

Revenues amounted to EUR 253.7 million, down 1% compared to the first nine months of 2024 (EUR 256.4 million), penalised by the 23.4% devaluation of the Turkish lira compared to the average exchange rate of the euro in the corresponding period of 2024.

Cement sales volumes on the domestic market increased by 3% compared to the first nine months of 2024 in an economic context still marked by hyperinflation and high interest rates that are holding back new construction projects and public spending on infrastructure. There is also a progressive depletion of post-earthquake reconstruction activity.

In the Aegean region (Izmir), volumes increased moderately due to the termination of projects started in 2024 and the absence of new infrastructure investments, with further postponement of those planned.

In the Marmara (Trakya) region, growth was supported by rail and road projects and urban transformation in Istanbul's 15 districts, although competitive pressure makes adjusting prices to inflation complex.

The Kars and Elazig regions of Eastern Anatolia continued to benefit from post-earthquake reconstruction and the start of new projects, with increasing volumes.

Cement and clinker exports increased by 5% compared to the corresponding period in 2024, offsetting the ban on exports to Israel with higher sales to Albania and Bulgaria.

Ready-mixed concrete volumes were slightly down compared to the corresponding months of 2024, also due to the loss of nine working days but the opening of a new plant in Eastern Anatolia and a second in Istanbul helped to strengthen market share in these areas.



Aggregate sales increased by 18% compared to the previous year, thanks to the new quarry at Malatya in Eastern Anatolia, post-earthquake reconstruction and local infrastructure and residential initiatives.

In the waste sector, the subsidiary Sureko, active in the treatment of industrial waste, reported a 17% increase in revenues in local currency compared to the first nine months of 2024. Growth was supported by the start-up of the new landfill in the third quarter and the strategy of prioritising internal supplies within the group, as well as the development of alternative fuels and materials, with positive effects on profitability.

Overall, region's EBITDA stood at EUR 42.4 million, down 12.9% on the previous year (EUR 48.7 million), mainly due to the devaluation of the Turkish lira.

Investments amounted to EUR 18.6 million, of which EUR 10.7 million in cement, mainly in the Izmir and Elazig plants, mainly investments in safety and the environment, and EUR 6.7 million in ready-mixed concrete; this second segment consists almost entirely of investments accounted for in accordance with IFRS 16 and relating to transport vehicles.

Egypt

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue	34,050	34,471	-1.2%
EBITDA	6,707	12,176	-44.9%
EBITDA Margin %	19.7%	35.3%	
Investments	3,666	2,615	

Sales revenues amounted to EUR 34.1 million, down 1.2% compared to EUR 34.5 million in 2024, mainly due to the depreciation of the Egyptian pound (-16.7% against the euro compared to the first nine months of 2024), against revenues in local currency up 15.3%.

Sales volumes of white cement increased by 6%, driven by exports (+15%) to the United States, Morocco, France and Italy. On the domestic market, however, volumes fell by 10% due to the weakness of the construction market, also penalized by the temporary suspension of government payments to contractors, as a consequence of the IMF reform plan that reduced funds for large national projects. The country's economy remains under pressure from high inflation, devaluation and rising energy costs.

From an operational point of view, the reactivation of the second production line, which had been idle for nine years, had a series of problems that caused interruptions in operational continuity and clinker quality problems leading to higher third-party purchase costs. The problems were resolved at the end of June, making it necessary to procure from third parties also in July, generating further impacts on the result of the period.

EBITDA decreased by 44.9% to EUR 6.7 million (EUR 12.2 million in the first nine months of 2024), mainly due to the devaluation of the Egyptian lira and the above issues, only partially offset by higher export volumes.

Investments in the first nine months of 2025 amounted to approximately EUR 3.7 million and included, among other things, the reactivation of the second clinker kiln (EUR 1.4 million).



Asia Pacific

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue	73,448	75,675	-2.9%
<i>China</i>	36,398	40,254	-9.6%
<i>Malaysia</i>	37,180	35,991	3.3%
<i>Eliminations</i>	(130)	(570)	
EBITDA	11,768	14,644	-19.6%
<i>China</i>	6,881	9,332	-26.3%
<i>Malaysia</i>	4,887	5,312	-8.0%
EBITDA Margin %	16.0%	19.4%	
Investments	5,345	3,116	

China

Sales revenues decreased by 9.6% to EUR 36.4 million from EUR 40.3 million in 2024 as a result of lower sales prices due to strong competition, in the presence of stagnant demand pending the effects of economic stimulus measures introduced by the government, such as the creation of new jobs, bond issuance, apartment refurbishment and conversion of unsold residential stock.

Volumes were up slightly compared to the first nine months of 2024 thanks to the good performance of the third quarter. However, weak prices caused EBITDA to decrease by 26.3% to EUR 6.9 million (EUR 9.3 million in the same period of 2024) despite savings in variable production costs.

The Chinese renminbi depreciated by 3.2% compared to the average Euro exchange rate in 2024.

Investments in the first nine months of the year amounted to about EUR 2.8 million, about half of which were allocated to interventions to reduce ammonia and nitrogen oxide (NOx) emissions.

Malaysia

Sales revenues increased by 3.3% to EUR 37.2 million (EUR 36 million in the corresponding period of 2024), thanks to higher sales volumes.

Total volumes increased by approximately 16%, mainly due to higher clinker shipments in Australia compared to the same period of 2024. The domestic market, although marginal in terms of volumes, recorded a 5% decline due to the slowdown of important projects due to ongoing trade and political tensions as well as increased competition due to imports from China.

Cement exports increased by 7% compared to 2024 with higher deliveries to Vietnam and Cambodia and lower volumes to China.

EBITDA reached EUR 4.9 million, down 8% from EUR 5.3 million in the corresponding period of 2024, due to the devaluation of the US dollar and the Australian dollar, currencies in which approximately 80% of the company's exports are expressed, despite savings in fixed and variable production costs and increased sales volumes.

The Malaysian ringgit appreciated by 4% against the average euro exchange rate in the first nine months of 2024.

Investments in the period amounted to approximately EUR 2.5 million and involved projects to increase the functionality and efficiency of the plant, as well as extraordinary maintenance.



Holding and Services

(EUR'000)	Jan-Sept 2025	Jan-Sept 2024	Change %
Revenue from sales	135,333	115,746	16.9%
EBITDA	(354)	358	n.s.
EBITDA Margin %	-0.3%	0.3%	
Investments	3,042	1,699	

This grouping includes the parent company, Cementir Holding, the trading company, Spartan Hive, and other minor companies. EBITDA was broadly in line with the previous year.

INVESTMENTS

In the first nine months of 2025, the Group made total investments of approximately EUR 79.2 million (EUR 110.8 million in 2024), of which approximately EUR 6.4 million in sustainability and EUR 17.7 million (EUR 21.7 million in 2024) related to right-of-use assets (IFRS 16).

Investments included EUR 50.4 million in the cement sector, EUR 16 million in ready-mixed concrete, EUR 8.2 million in aggregates and EUR 4.6 million for other business sectors.

The breakdown by asset class shows that EUR 58.8 million (EUR 86.8 million in the first nine months of 2024) relates to property, plant and equipment and EUR 2.7 million (EUR 2.3 million in the first nine months of 2024) to intangible assets.

Investments in the third quarter of 2025 amounted to EUR 23.5 million (EUR 36.6 million in the third quarter of 2024), of which EUR 3.5 million in application of accounting standard IFRS16 (EUR 4.7 million in the third quarter of 2024).

SIGNIFICANT EVENTS DURING THE FIRST NINE MONTHS

On 11 February 2025, the Board of Directors of the Parent Company approved the update of the Business Plan 2025-2027, to which press release please refer.

In March 2025, Cementir Holding and Air Liquide officially signed the EUR 220 million financial grant agreement with the European Innovation Fund for the ACCSION carbon capture and storage (CCS) project in Denmark, which will enable the scheme to avoid the emission of 1.5 million tons of CO₂ per year.

In May, the Group, through its two subsidiaries Çimentaş A.Ş. and Alfacem S.r.l., signed a binding agreement with the Turkish company Arkoz Madencilik A.Ş. for the sale of 100% of the share capital of Kars Cimento AS, the owner of an integrated cement plant located in northeastern Türkiye, with an annual production capacity of 0.6 million tons of cement. This transaction, which has an enterprise value of EUR 51 million on a cash and debt-free basis, is subject to regulatory approvals and customary contractual conditions. Authorisation was granted by the Ministry of Energy and Natural Resources in September and the antitrust procedure is pending completion.

In June 2025, the rating agency S&P Global Ratings confirmed the rating BBB- with Stable Outlook.



OTHER INFORMATION

ALTERNATIVE PERFORMANCE INDICATORS

The Cementir Group uses some alternative performance indicators to enable a better assessment of the performance of economic management and the capital and financial situation. In line with that established in the ESMA/2015/1415 guidelines, the meaning and contents of those indicators are noted below.

- EBITDA: is an indicator of operating performance calculated by adding together “EBIT” and “Amortisation, depreciation, impairment losses and provisions”;
- Net financial debt: represents an indicator of the financial structure and is calculated as the sum of the items in accordance with Consob Communication 6064293/2006, updated on the basis of Communication No. 5/21 of 29 April 2021 in implementation of the recommendations contained in paragraph 175 of ESMA Recommendation 32-382-1138 of 4 March 2021:
 - Current financial assets;
 - Cash and cash equivalents;
 - Current and non-current financial liabilities.
- Net capital employed: is calculated as the total amount of non-financial assets, net of non-financial liabilities.

SUSTAINABILITY

In the first nine months of 2025, the Group continued its commitment to decarbonisation.

In January 2025, Cementir was recognised by Sustainalytics as “**ESG Industry Top-Rated**” for the second consecutive year, ranking 7th out of 128 companies in the construction materials sector evaluated globally.

In February 2025, Cementir was included for the first time in CDP’s prestigious “**A List**”, a recognition of strategies and actions implemented to mitigate climate change and promote corporate transparency. The company also maintained its leadership in water management by achieving a score of **A-** in CDP Water, for the third consecutive year.

In March 2025, Cementir Holding and Air Liquide officially signed the EUR 220 million non-repayable loan agreement with the European Innovation Fund for the ACCSION carbon capture and storage (CCS) project in Denmark, which will enable the scheme to avoid the emission of 1.5 million tons of CO₂ per year.

In April 2025, Cementir was included for the second consecutive year in the list of **Europe’s Climate Leaders**, the annual survey conducted by the Financial Times in collaboration with Statista that recognises the 600 European companies that have achieved the greatest progress in reducing the intensity of carbon emissions (Scope 1 and 2) between 2018 and 2023.

In June, the Group launched **D-Carb®**, the new brand that includes low-carbon white cements, in the Asia Pacific markets.

Also in June, Cementir was included in the “**World’s Most Sustainable Companies 2025**” ranking, compiled by TIME in collaboration with the German research firm Statista, which selects the top 500 companies globally for their ability to combine solid financial performance with a strong commitment to sustainability, effectively addressing environmental and social challenges.

In July 2025, Cementir was awarded the “**Supplier Engagement Leader**” award by CDP for the second time, achieving the highest score in the annual Supplier Engagement Rating.

In August 2025, both Sustainalytics and S&P Global upgraded their respective Cementir ESG ratings to 22.2 (Medium risk) and 65 points respectively.



RELATED-PARTY TRANSACTIONS

With regard to related-party transactions, as defined by IAS 24, the Group did not conduct any atypical and/or unusual transactions. All business and financial dealings with related parties were conducted on terms equivalent to those that prevail in arm's length transactions.

The Group did not conduct any significant or material transactions concerning related-party transactions.

TREASURY SHARES

The number of treasury shares held following the completion of the share buy-back programme in October 2021 did not change.

It should be noted that under the Programme, between 15 October 2020 and 12 October 2021 (ends included), 3,600,000 treasury shares, equal to 2.2624% of the share capital, were purchased on the Mercato Telematico Azionario organised and managed by Borsa Italiana S.p.A. at a weighted average price of EUR 8.1432 per share and for a total outlay of EUR 29,315 thousand.

MANAGEMENT AND COORDINATION

Cementir Holding NV sets its general and operational strategies independently. In particular, the Board of Directors of Cementir Holding NV has sole responsibility for reviewing and approving strategic, commercial and financial plans, and for overseeing the adequacy of organisational, administrative and accounting structures.

PERSONAL DATA PROTECTION

Also due to the entry into force of the relevant legislation (EU Regulation 679 /2016) as well as following Legislative Decree 101 of 10 August 2018, the Parent Company has equipped itself with operational tools and internal regulations to ensure the protection of personal data according to the expected regulatory standards.

Subsequently, it implemented and completed a project to update its policy on the subject and is currently engaged in strengthening its safeguards, including IT, for the protection of personal data.

LITIGATION

The Company is responsible for leading the defence in proceedings, of which it is not a party in accordance with the terms and conditions set out in a settlement agreement with Italcementi S.p.A., relating to the sale of the shares of Cementir Italia S.p.A. (today Cemitaly S.p.A.), Cementir Sacci S.p.A. (today Italsacci S.p.A.) and Betontir S.p.A., finalised on 2 January 2018.

SUBSEQUENT EVENTS AFTER THE REPORTING DATE

No significant events occurred after the end of the period.



MANAGEMENT OPERATING OUTLOOK

The macroeconomic scenario is still characterised by high uncertainty, driven by geopolitical and trade tensions, and further exacerbated by protectionist measures taken by the US administration, which are affecting the global economic growth rate.

The results for the third quarter of 2025 were broadly in line with the company's expectations and confirm the recovery of EBITDA. Despite the geopolitical context and the weak macroeconomic environment, the Group believes it can confirm all the financial targets for the year, i.e. to achieve consolidated revenues of approximately EUR 1.75 billion, an EBITDA of about EUR 415 million and a net cash position of about EUR 410 million at the end of the period. These forecasts exclude any non-recurring items and are determined on a like-for-like basis.

Planned investments amount to about EUR 98 million (EUR 125.4 million in 2024), of which about EUR 14 million are in sustainability projects. Research and development expenditure is expected to remain stable compared to 2024, as is the average number of employees. The Group does not expect the need for new external financing, given the cash generation and net cash position expected by the end of the year.

These forward-looking statements do not include: i) the impacts of the application of IAS 29; (ii) any non-recurring items; (iii) the impact of any deterioration in the geopolitical situation or other extraordinary events.

The foregoing solely reflects the views of the company's management, and does not constitute a guarantee, promise, operational suggestion or even investment advice. Therefore, it should not be taken as a forecast on future market trends and of any financial instruments concerned.

Rome, 6 November 2025

Chairman of the Board of Directors

Signed: /f/ Cav. Lav. Francesco Caltagirone Jr.