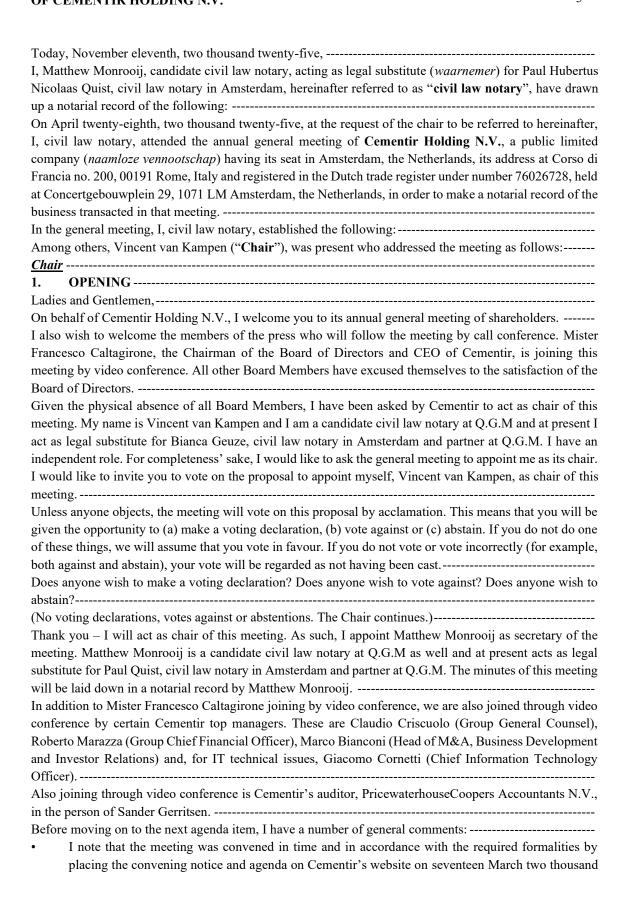




NOTARIAL RECORD CONTAINING THE MINUTES OF A GENERAL MEETING OF CEMENTIR HOLDING N.V.





	twenty-five
•	The meeting will vote on the agenda items by electronic vote. I will announce the results of the
	voting after each vote. Cementir decided that shareholders can exercise their voting rights
	beforehand through the Monte Titoli system online or by granting a proxy to Computershare S.p.A.
	to vote on their behalf through the Monte Titoli system online. Alternatively, shareholders who
	attend the meeting in person or by proxy will be able to vote on the agenda items at this meeting and
	will be entitled to address the meeting and ask questions. The results of the voting will be announced
	after the discussion of each agenda item
•	This meeting will decide with a simple majority of votes cast regardless of which part of the issued
	share capital such votes represent, except for agenda item three, for which a majority of seventy-
	five percent (75%) of the votes cast applies. Blank votes, abstentions and invalid votes are regarded
	as votes that have not been cast
•	three hundred and one (301) shareholders are present by proxy at this meeting. In total, there are one
	hundred and twenty-seven million two hundred fifty-three thousand thirteen (127,253,013) votes in
	the meeting, being approximately eighty-one point eighty-two percent (81.82%) of the issued capital
	with voting rights
•	three hundred and one (301) shareholders have exercised their voting rights online before the
	meeting, which represents approximately seventy-nine point ninety-seven percent (79.97%) of the
	Company's issued capital and approximately eighty-one point eighty-two percent (81.82%) of the
	Company's outstanding capital
The m	neeting will be held in English in accordance with Cementir's articles of association
A tape	e recording of this meeting is made for reporting purposes
Finall	y, Ivana Cvjetkovic of Computershare is present at the meeting. She will announce the results of the
pre-m	eeting voting and, insofar necessary, thereby cast and repeat the relevant votes in this meeting
	you an interesting and informative meeting and move to the next agenda item: Report of the Board
of Dir	rectors for the financial year 2024
2.	2024 ANNUAL REPORT
a) Rej	port of the Board of Directors for the financial year 2024
	Report of the Board of Directors for the financial year 2024 is contained in Cementir's 2024 Annual
	t and has been made available on Cementir's website. We trust that the shareholders will have taker
	of the Directors' Report with interest
	ill discuss the Directors' Report after the following presentation
	ld like to give the floor to Mister Francesco Caltagirone, the Chairman of the Board of Directors and
	of Cementir, for his presentation. Afterwards, you can ask questions about the presentation
	r Francesco Caltagirone:
	c you
2024]	Full Year results commentary
•	Twenty twenty-four has been another satisfactory year for our Group, which demonstrated
	remarkable resilience despite the complex geopolitical and macroeconomic backdrop and strong FX
	headwinds in Türkiye and Egypt
•	Revenue declined marginally by zero four percent (0.4%) versus twenty twenty-three reaching one
	point sixty-nine billion Euro (1.69 billion Euro). Non-GAAP revenue decreased two point sever
	percent (2.7%) to one point sixty-five billion Euro (1.65 billion Euro)
•	EBITDA reached four hundred and seven point three million Euro (407.3 million Euro), down minus
	zero nine percent (0.9%) year on year. Non-GAAP EBITDA was three hundred ninety-nine poin
	three million Euro (399.3 million Euro), down five point four percent (5.4%)
•	In twenty twenty-four, EBITDA included non-recurring expenses of four point four million Euro
	(4.4 million Euro) (twenty twenty-three EBITDA included net non-recurring income of eleven poin
	six million Euro (11.6 million Euro) from capital gain on assets sale). Excluding non-recurring items
	non-GAAP EBITDA was four hundred three point six million Euro (403.6 million Euro), down one
	point six percent (1.6%)
•	Group net profit increased by zero one percent (0.1%) to two hundred one point six million Euro
	(201.6 million Euro); non-GAAP Group net profit was two hundred twenty-three point eight million



	Euro	(223.8 million Euro) (plus zero point two percent (0.2%) year on year)
•	Net o	eash position reached two hundred ninety point four million Euro (290.4 million Euro), with an
	impr	ovement of seventy-two point eight million Euro (72.8 million Euro) year on year, after forty-
	three	e point five million Euro (43.5 million Euro) dividends paid by the Parent company, fourteen
		on Euro (14 million Euro) paid to minority shareholders as well as forty-eight million (48
		on Euro) of strategic investmentse results are the consequence of the increased resilience of our business model, centered on
	dive	rsification, innovation, efficiency and corporate agility. In less than thirty years we have formed Cementir from a single-country operation into a true multinational, with a well-
	dive	rsified business portfolio and a broad geographical footprint
•	Duri	ng twenty twenty-four:
	-	We purchased a ready-mixed business for eighteen million Euro (18 million Euro) and acquired an additional twenty-five point four percent (25.40%) stake in Sinai White Portland
		Cement for approximately thirty million Euro (30 million Euro).
	-	We carried out two key industrial initiatives in twenty twenty-four aimed at strengthening
		our competitive position: the upgrade of Kiln four in Belgium, which will enhance efficiency
		through increased alternative fuels usage, and the reopening of the second production line in
		Egypt, now fully operational and able to generate additional export revenue.
	-	We maintained our triple B minus financial rating from Standard & Poor's with stable outlook
	_	We launched one of Europe's largest onshore carbon capture and storage (CCS) projects,
		called ACCSION. This ground-breaking initiative, set to enter into operation in twenty thirty,
		will enable our Aalborg plant in Denmark to zero its Scope one (1) emissions once fully
		operational
	-	Leveraging proprietary cryogenic technology developed by our partner Air Liquide, the
		project will reduce approximately one point five tons (1.5 million tons) of CO two annually.
		Its scale, innovative features, and cutting-edge technology have earned recognition from
		European authorities, securing a two hundred twenty million Euro (220 million Euro) grant
		from the EU Innovation Fund
	-	We have updated our decarbonization roadmap to reflect even more ambitious carbon
		reduction targets. By the end of twenty thirty, Scope one (1) emissions for grey cement are
		expected to decrease to four hundred and seventeen kilo (417 kg) of CO two per ton, down
		from four hundred sixty (460), a level below the limits required by the EU Taxonomy. For
		white cement, we aim to reduce CO two emission to six hundred fifty-three kilo (653 kg) per
		ton by twenty thirty, compared to the previous target of seven hundred and thirty-eight kilos
		(738 kg)
	-	The implementation of our roadmap is progressing as planned, and our efforts have been
		widely recognized. In twenty twenty-four, all major rating agencies either improved or
		confirmed Cementir ESG ratings
	-	Cementir was included for the first time in CDP's prestigious "A List" for Climate Change
		and maintained an A minus rating on Water Security.
	-	In February twenty twenty-four, we received validation of our climate targets from the
		Science Based Target initiative aligned with the one point five degree Celsius scenario
	-	We continued to invest in sustainability, committing around fifty-three million Euro (53
		million Euro) to ESG projects in the next three-years.
	-	We launched D-Carb®, which allows a fifteen percent (15%) reduction in CO two emission,
		offering a more sustainable solution.
	-	Improving our safety performance remains our most fundamental focus.
	-	Our approach to prevent work-related incidents and illnesses hinges on the effective
		implementation and continuous improvement of Health and Safety Management System,
		aligned with the ISO forty-five zero zero one (45001) standard.
	-	All our cement production plants are ISO forty-five zero zero one (45001) certified, and we

are firmly committed to certifying all ready-mix concrete by twenty twenty-seven. -----



- The current structure and composition of the business portfolio provides Cementir with solid growth potential and significant capacity to absorb external shocks. This is why we look at the challenges ahead with renewed confidence. -------

Thank you
<u>Chair</u>
Thank you
Are there any questions about the Directors' Report or the presentation?
(No questions were asked. The Chair continues.)
b) 2024 Remuneration Report
We now move to the next agenda item: 2024 Remuneration Report. This agenda item will be put to an
advisory vote.
The 2024 Remuneration Report is contained in Cementir's 2024 Annual Report and has been made
available on Cementir's website. The 2024 Remuneration Report complied with the 2024 Remuneration
Policy, approved by the Annual General Meeting held on twenty-two April two thousand twenty-four, and
described how the policy was implemented during the year. In line with disclosure requirements provided
for in the Dutch Civil Code, the 2025 Remuneration Report the Company will explain how the advisory
vote of this Annual General Meeting would be considered
We trust that the shareholders will have taken note of the 2024 Remuneration Report with interest
Does anyone require a further explanation on the 2024 Remuneration Report?
(No questions were asked. The Chair continues.)
Are there any questions about the 2024 Remuneration Report?
(No questions were asked. The Chair continues.)
$I \ would \ like \ to \ ask \ Computer share \ to \ confirm \ the \ votes \ cast. \ The \ vote \ concerns \ the \ proposal \ to \ approve \ the$
2024 Remuneration Report
<u>Miss Cvjetkovic</u>
The results of the voting are:
• hundred eighteen million two hundred forty-two thousand five hundred eighty-eight
(118,242,588) votes in favour
• nine million ten thousand three hundred ninety-five (9,010,395) votes against
• thirty (30) abstentions
<u>Chair</u>
Thank you
There are one hundred eighteen million two hundred forty-two thousand five hundred eighty-eight
(118,242,588) votes or approximately ninety-two point ninety-two percent (92.92%) of all votes cast in
favour and nine million ten thousand three hundred ninety-five (9,010,395) votes or approximately seven
point zero eight percent (7.08%) of all votes cast against. There are thirty (30) abstentions
This means that the proposal has received a favourable advisory vote
c) Adoption of the 2024 Annual Accounts
We now move to the next agenda item: Adoption of the 2024 Annual Accounts. This item will be put to a
vote
The 2024 Annual Accounts have been made available on Cementir's website. The 2024 Annual Accounts
have been audited by PricewaterhouseCoopers Accountants N.V., who have given an unqualified opinion.
We trust that the shareholders will have taken note of the 2024 Annual Accounts with interest
As stated, the auditor is present through video conference. I would like to give the floor to
PricewaterhouseCoopers Accountants N.V. to report on the scope of the audit, the audit approach and
findings. Afterwards, you can ask questions about the presentation
<u>Mister Gerritsen</u>
Thank you. Good morning to everyone.



On thirteen March twenty twenty-five, we issued an unqualified auditor's report on the consolidated and company financial statements of Cementir Holding N.V. for twenty twenty-four. For the first time, we have also issued a limited assurance report of the independent auditor on the sustainability statement for twenty twenty-four.----The independent auditor's report and the limited assurance report on the sustainability statement are included in the Other Information of the 2024 Annual Report. The financial statements have been prepared in accordance with IFRS Accounting Standards as adopted by the EU and also comply with the requirements of Title 9, Book 2 of the Netherlands Civil Code. -----Furthermore, the annual report prepared in the XHTML format, including the marked-up consolidated financial statements, as included in the reporting package by Cementir Holding N.V., complies in all material respects with the RTS on ESEF. -----In our auditor's report, we provided information on the scope, materiality, and the key audit matters as well as our approach for fraud risk and going concern. Our audit approach and the findings have been discussed with the Board of Directors. -----We planned our audit to obtain reasonable assurance that the annual accounts are free of material misstatements. We applied a materiality of fifteen million Euro (15 million Euro) for the consolidated financial statements and three and a half million Euro (3.5 million Euro) for the company financial statements based on total revenues and total assets, respectively. Any audit difference that exceeds seven hundred fifty thousand Euro (750,000 Euro) for the whole Group or three hundred fifty thousand (350,000) Euro (350,000 Euro) for the company financial statements has been communicated with the Board of Directors. There are no material unadjusted misstatements. -----All significant subsidiaries were included in the scope of our audit, and ninety-one percent (91%) of consolidated revenue, ninety percent (90%) of consolidated assets, and eighty percent (80%) of profit before tax were subject to detailed audit procedures. For other, smaller entities, we performed mainly analytical review procedures. We worked with other PwC auditors, mainly for the components in Italy, Denmark, and Belgium, as well as BDO for the operations in Türkiye. We provided them instructions for our audit and reviewed and discussed the outcome of their audits to assess that their procedures are sufficient for the audit of the group. -----We also evaluated the potential impact of climate change on the financial position and assumptions and estimates and agree with management that climate change does not have a material impact on the valuation of assets or on the liabilities at the balance sheet date.----As in the prior year, we reported more extensively on the approach related to fraud risks, which is a new and general requirement in the Netherlands for listed companies. We evaluated fraud risk factors and focused our approach on management override of controls and risk of fraud in revenue recognition. Both are presumed significant risks in our audits. There are no matters to report. ------We evaluated the going concern of the Group and agree with the conclusion of the Board of Directors that the Cementir Group is expected to be able to continue as a going concern for the foreseeable future.-----We identified one Key Audit Matter, being the Recoverability of goodwill, in line with the previous year, as this involves significant estimates and assumptions about discount rates, future profitability and growth rates. We concluded that, based on our audit procedures performed, the goodwill is not materially misstated. The other information, such as the general information and the directors' report included in the annual report, complies with Dutch legal requirements and is consistent with the financial statements and with our knowledge obtained during the audit of the financial statements or otherwise. -----In our limited assurance report, we concluded that nothing has come to our attention that causes us to believe that the consolidated sustainability statement of Cementir Holding N.V. (or the company) for twenty twenty-four is not, in all material respects, ----prepared in accordance with the European Sustainability Reporting Standards (ESRS) as adopted by the European Commission and in accordance with the process, carried out by the company, to identify the information to be reported pursuant to the ESRS; and -----compliant with the reporting requirements provided for in Article 8 of the Regulation 2020/852 of (2) the EU (or the Taxonomy Regulation). -----In our limited assurance report, we draw attention to the disclosure on the double materiality assessment process that may be subject to future changes.----



We also refer to inherent limitations in the preparation of the sustainability statement in respect of forward
looking information that may not be achieved or realized, limitations to the comparability of sustainability
information between entities and limitation to assumptions and sources from third parties used
In our report, we have included an overview of the limited assurance procedures that we have performed
These are less in extent than for a reasonable assurance engagement. The level of assurance obtained in a
limited assurance engagement is, therefore, substantially less than the assurance obtained in a reasonable
assurance engagement
I conclude with the confirmation that we are independent from Cementir Holding N.V. and are in
compliance with the applicable independence regulations
Thank you
<u>Chair</u>
Thank you
Are there any questions about the 2024 Annual Accounts or the presentation? (No questions were asked. The Chair continues.)
I would like to ask Computershare to confirm the votes cast. The vote concerns the proposal to adopt the
2024 Annual Accounts
<u>Miss Cvjetkovic</u>
The results of the voting are:
• hundred twenty-seven million one hundred twenty-one thousand five hundred thirty-nine
(127,121,539) votes in favour
• thirty-five thousand seven hundred (35,700) votes against
• ninety-five thousand seven hundred (95,700) votes against ninety-five thousand seven hundred seventy-four (95,774) abstentions
Chair

There are one hundred twenty-seven million one hundred twenty-one thousand five hundred thirty-nine
(127,121,539) votes or approximately ninety-nine point ninety-seven percent (99.97%) of all votes cast in
favour and thirty-five thousand seven hundred (35,700) votes or approximately zero point zero three percen
(0.03%) of all votes cast against. There are ninety-five thousand seven hundred seventy-four (95,774
abstentions
This means that the proposal has been adopted
d) Policy on additions to reserves and dividends pursuant to Best Practice provision 4.1.3 of the Dutcl
Corporate Governance Code
We now move to the next agenda item: Policy on additions to reserves and on dividends pursuant to
provision 4.1.3 of the Dutch Corporate Governance Code
In accordance with the Dutch Corporate Governance Code, Cementir's current Policy on additions to
reserves and dividends (a) is outlined in the paragraph "Dividends" of the section "Relevant accounting
policies" of the 2024 Annual Report, (b) complies with the "Policy of dividend distribution" approved by
the two thousand twenty Annual General Meeting, and (c) is made available on Cementir's website
Does anyone require a further explanation on the Policy?
(No questions were asked. The Chair continues.)
Are there any questions about the Policy?
(No questions were asked. The Chair continues.)
e) Approval of the 2024 dividend
We now move to the next agenda item: Approval of the 2024 dividend. This agenda item will be put to a
vote
The proposed dividend distribution is twenty-eight cent (EUR 0.28) on each issued and outstanding
common share. The proposed dividend will become payable as of twenty-one May two thousand twenty
five and will be paid to the shares of record as of twenty May two thousand twenty-five (record date) gros
of any withholding taxes. It is also proposed the General Meeting sets nineteen May two thousand twenty
five as the ex-dividend date.
Are there any questions about this proposal?
(No questions were asked. The Chair continues.)
I would like to ask Combutershare to confirm the votes cast. The votes concern the proposal to approve the



2024 dividend
<u>Miss Cvjetkovic</u>
The results of the voting are:
• hundred twenty-seven million two hundred fifty-two thousand nine hundred eighty-three (127,252,983) votes in favour
• zero (0) votes against
• thirty (30) abstentions
Chair
Thank you
There are one hundred twenty-seven million two hundred fifty-two thousand nine hundred eighty-through
(127,252,983) votes or one hundred percent (100%) of all votes cast in favour and zero (0) votes or ze
percent (0%) of all votes cast against. There are thirty (30) abstentions
This means that the proposal has been adopted
f) Discharge from liability to the members of the Board of Directors
We now move to the next agenda item: Discharge from liability to the members of the Board of Director
This agenda item will be put to a vote.
It is requested that the General Meeting grants discharge to the Executive Director in respect of the
performance of his management duties as such management is apparent from the financial statements
otherwise disclosed to the General Meeting prior to the adoption of the 2024 Annual Accounts.
In addition, it is requested that the General Meeting grants discharge to each of the Non-Executive
Directors, in respect of the performance of their non-executive duties as such performance is apparent fro
the financial statements or otherwise disclosed to the General Meeting prior to the adoption of the 202
Annual Accounts,
Are there any questions about this proposal?
(No questions were asked. The Chair continues.)
I would like to ask Computershare to confirm the votes cast. The vote concerns the proposal to gra-
discharge to each of the members of the Board of Directors
Miss Cvjetkovic
The results of the voting are:
• hundred twenty-six million five hundred ninety-six thousand eight hundred sixty (126,596,860
votes in favour
• five hundred twenty-three thousand nine hundred fifty-seven (523,957) votes against
• hundred thirty-two thousand one hundred ninety-six (132,196) abstentions
Chair
Thank you
There are one hundred twenty-six million five hundred ninety-six thousand eight hundred six
(126,596,860) votes or approximately ninety-nine point fifty-nine percent (99.59%) of all votes cast
favour and five hundred twenty-three thousand nine hundred fifty-seven (523,957) votes or approximate
zero point forty-one percent (0.41%) of all votes cast against. There are one hundred thirty-two thousands
one hundred ninety-six (132,196) abstentions
This means that the proposal has been adopted
3. REMUNERATION
We now move to the next agenda item: Adoption of the Remuneration Policy for members of the Board
Directors. This agenda item will be put to a vote. The required majority for this agenda item is seventy-five
percent (75%) of the votes validly cast
The proposed Remuneration Policy has been made available on Cementir's website. We trust that the
shareholders will have taken note of the Remuneration Policy with interest.
Does anyone require a further explanation of the Remuneration Policy?
(No questions were asked. The Chair continues.)
I would like to ask Computershare to confirm the votes cast. The vote concerns the proposal to adopt the
Remuneration Policy
<u>Miss Cvjetkovic</u>



The results of the voting are:
• hundred sixteen million four hundred ninety-eight thousand four hundred forty-five (116,498,445) votes in favour
 ten million six hundred forty-eight thousand five hundred ninety-two (10,648,592) votes against one hundred five thousand nine hundred seventy-six (105,976) abstentions
<u>Chair</u> Thank you
There are one hundred sixteen million four hundred ninety-eight thousand four hundred forty-five
(116,498,445) votes or approximately ninety-one point sixty-two percent (91.62%) of all votes cast in
favour and ten million six hundred forty-eight thousand five hundred ninety-two (10,648,592) votes or
approximately eight point thirty-eight percent (8.38%) of all votes cast against. There are one hundred five
thousand nine hundred seventy-six (105,976) abstentions
This means that the proposal has been adopted
4. GRANTING ASSURANCE ENGAGEMENT FOR FINANCIAL YEAR 2025
We now move to the next agenda item: Granting engagement to PricewaterhouseCoopers Accountants
N.V., charged with the audit of the annual accounts for the financial year two thousand twenty-one until two thousand thirty, to provide assurance on CSRD sustainability reporting for financial year two thousand
twenty-five. This agenda item will be put to a vote.
It is proposed that the General Meeting approves the engagement of PricewaterhouseCoopers Accountants
N.V. for providing assurance on sustainability reporting for the financial year two thousand twenty-five in
compliance with the European Directive (EU) 2022/2464, as amended (commonly referred to as the
Corporate Sustainability Reporting Directive or "CSRD") and, if come into force at a later time, with the
Dutch law implementing the CSRD (Dutch CSRD Implementation Act). Furthermore, it is proposed that
the General Meeting ratifies the engagement of PricewaterhouseCoopers Accountants N.V. to provide
assurance on sustainability reporting in compliance with CSRD for the financial year two thousand twenty-
four. This engagement has been assigned by the Board of Directors of the Company with the favourable
opinion of the Audit Committee.
PricewaterhouseCoopers Accounts N.V. is the company responsible for auditing the Annual Accounts of
the Company and the Cementir Group for the financial years two thousand twenty-one until two thousand
thirty
Are there any questions about this proposal?
(No questions were asked. The Chair continues.)
I would like to ask Computershare to confirm the votes cast. The vote includes the proposal to grant the
assurance engagement for the financial year two thousand twenty-five to PricewaterhouseCoopers
Accountants N.V., and to ratify the assurance engagement for financial year two thousand twenty-four to
PricewaterhouseCoopers Accountants N.V
<u>Miss Cvjetkovic</u>
The results of the voting are:
• hundred twenty-seven million one hundred eighty-three thousand eight hundred ninety-five (127,183,895) votes in favour
• sixty-nine thousand eighty-eight (69,088) votes against
• thirty (30) abstentions
<u>Chair</u>
Thank you
There are one hundred twenty-seven million one hundred eighty-three thousand eight hundred ninety-five
(127,183,895) votes or approximately ninety-nine point ninety-five percent (99.95%) of all votes cast in
favour and sixty-nine thousand eighty-eight (69,088) votes or approximately zero point zero five percent
(0.05%) of all votes cast against. There are thirty (30) abstentions.
This means that the proposal has been adopted
5. CLOSE OF MEETING
We have now concluded the agenda items for this meeting.
We will now move to the closing of this meeting



I thank you again for attending this meeting
I hereby close this general meeting of shareholders
Thank you very much
FINAL CLAUSE
This deed was executed today in Amsterdam, and signed by the Chair and by me, civil law notary, at nine
hours fifty five minutes ante meridiem
(Follows signing)



FOR CERTIFIED COPY

mr. Matthew Monrooij, candidate civil law notary, acting as legal substitute (*waarnemer*) for mr. dr. Paul Hubertus Nicolaas Quist, civil law notary in Amsterdam, 11 November 2025

